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   Mr. James Hyatt  
   Sr. Vice President Business & Finance  
   4202 E. Fowler Avenue, ADM 200  
   Tampa, Florida 33620-7550  
   JAHyatt@admin.usf.edu  

   Mr. Joseph Eagan  
   Assistant Vice President Facilities Management  
   4202 E. Fowler Avenue, FPC 110  
   Tampa, Florida 33620-7550  
   jeagan@admin.usf.edu

2. Campus staff will review and submit RDL 1 for Agenda posting a minimum of 1 week prior to the scheduled CDC review meeting.

3. Requestor may be asked to present request to CDC, staff will present comments.

4. With approval of the CDC, the Requestor will work with Facilities Planning to develop the study of proposed development, analysis of impact to the campus environment/services, and meet the requirements as set forth and summarized in the RDL 2.

5. RDL 2 and associated data and graphics will be received electronically by persons listed in Number 1 above.

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Request to Develop Land on USF Campus Property

**RDL 1 Form** (To be completed by Requestor)

Project Name:

**Date Submitted:** 03/11/2009

<table>
<thead>
<tr>
<th>1. Requestor:</th>
<th>Dr. Arthur Guilford, Vice-President and Campus Executive Officer, USF Sarasota-Manatee or Designee</th>
</tr>
</thead>
<tbody>
<tr>
<td>Address</td>
<td>USF Sarasota-Manatee</td>
</tr>
<tr>
<td>Telephone</td>
<td>(941) 359-4340</td>
</tr>
<tr>
<td>Email</td>
<td><a href="mailto:aguilford@sar.usf.edu">aguilford@sar.usf.edu</a></td>
</tr>
</tbody>
</table>


3. Campus: (check one)

   - Tampa
   - Sarasota X
   - St. Petersburg
   - Lakeland

4. Physical Boundaries (graphic attachment) See attached master plan

5. Acreage: NA

6. Fund Source of Study: PECO Master Plan Funds

7. Scope of Work: Master planning

8. Impact to Campus Master Plan: NA

To be completed by USF FPC:

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<tr>
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<tr>
<th>Meeting Date:</th>
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</table>

Comments or Conditions:
Request to Develop Land on USF Campus Property
RDL 2 Form (To be completed by Requestor)

Project Name:

1. Requestor: Dr. Arthur Guilford, Vice-President and Campus Executive Officer, USF Sarasota-Manatee or Designee
   
   Address: Sarasota Campus
   
   Telephone: (941) 358-4340
   
   Email: aguilford@sar.usf.edu
   
   Date Submitted: 03/11/2009

2. Description of Project, description of alignment with USF Mission, and purpose of Project:

3. Physical Boundaries (graphics) See attached master plan

4. Acreage: NA

5. Net square footage: NA

6. Gross square footage: NA

7. Funding Source: PECO Master Plan funding

8. Construction budget: NA

9. Project budget: NA

10. Scope of Project: Update USF Sarasota-Manatee Master Plan

11. Impact to Campus Master Plan: NA


13. Parking displacement/load and traffic impact: NA

14. Impact to existing locations and capacity of:
   
   Trees: NA
   
   Stormwater: NA
   
   Chilled Water: NA
   
   Electrical: NA
   
   Telecommunications: NA
   
   Potable Water: NA
   
   Sanitary Sewer: NA

To be completed by USF FPC:

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<table>
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<th>Agenda Submission:</th>
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<table>
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<tr>
<th>Meeting Date:</th>
<th></th>
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</table>

Comments or Conditions:
Request to Develop Land (RDL) on USF Campus Property
Revised 3/6/09

The intent of the RDL Process is to uniformly inform all University Leadership of proposed land use and development, understand campus impacts, and determine level of support to proceed. It is a two-step process applied to land use modification, sub-lease of land or feasibility study for land development. The initial RDL 1 is a request for a recommendation of the concept by the Campus Development Committee (CDC) to the Academic and Campus Environment Workgroup for the requestor to proceed with a more detailed study for campus impact assessment. This provides a conceptual recommendation to study and propose alternative uses before there is an investment of time, funds, and energy. If there is not University support for the initial proposed use of the land, it would not proceed into RDL 2. The RDL 2, is a request for staff review and presentation of the analysis and findings resulting from the recommendation of the RDL 1 for University support of alternate land uses.

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Request to Develop Land on USF Campus Property

**RDL 1 Form (To be completed by Requestor)**

**Project Name:** USF Project 555 – Phase I Science & Technology Building

<table>
<thead>
<tr>
<th>Date Submitted:</th>
<th>March 10, 2009</th>
</tr>
</thead>
</table>

1. **Requestor:** Dr. Marshall Goodman  VP/CEO – USF Polytechnic  
   - Address: USFP – LTB 2116  
   - Telephone: 863.667.7056  
   - Email: mgoodman@poly.usf.edu

2. **Description of Project, description of alignment with USF Mission, and purpose of Project:**
The Phase I Project of USF Polytechnic will provide the first facility of the new I-4 campus site. The facility is being planned and developed to support the mission of the campus and goals of the University to expand world-class interdisciplinary research, creative, and scholarly endeavors. The project is being designed by a world-renowned signature architect and will create an iconic structure for the University that will symbolize innovation and challenge conventional practices, which are core values of the Polytechnic campus.

3. **Campus:** (check one)  
   - Tampa  
   - Sarasota  
   - St. Petersburg  
   - Polytechnic  

4. **Physical Boundaries (graphic attachment) see attached**

5. **Acreage:** Phase I Facility, first building on 171.2 acres

6. **Fund Source of Study:** CITF, PECO, Private Funds, FECG

7. **Scope of Work:** The project provides for relocating Phase I Facility, the first building on the new campus.

8. **Impact to Campus Master Plan:** Minor amendment for location of first facility. Square footage is included in the allowable Academic development.

**To be completed by USF FPC:**

<table>
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<th>Date Received</th>
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</table>

**Comments or Conditions:**

C:\Documents and Settings\EWheeler\Local Settings\Temporary Internet Files\Content.Outlook\30QN81YO\USF Poly RequesttoDevelopLand3509t.doc
# Request to Develop Land on USF Campus Property

**RDL 2 Form (To be completed by Requestor)**

**Project Name:** USF Project 555 – Phase I Science & Technology Building

<p>| | |</p>
<table>
<thead>
<tr>
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</table>
| 1. Requestor: | Print or type  
Dr. Marshall Goodman  
Vice President/CEO – USF Polytechnic |
|   | USFP – LTB 2116 |
|   | 863.667.7056 |
|   | mgoodman@poly.usf.edu |
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3. **Physical Boundaries (graphics) see attached**

4. **Acreage:** Phase I Facility – first building on 171.2 acres

5. **Net square footage:** 100,000

6. **Gross square footage:** 150,000

7. **Funding Source:** CITF, PECO, Private Funds, FECG

8. **Construction budget:** 46,500,000

9. **Project budget:** 62,000,000

10. **Scope of Project:** The project provides for relocating Phase I facility, the first building on their new campus

11. **Impact to Campus Master Plan:** Minor amendment for location of first facility. Square footage is included in the allowable Academic development.

12. **Schedule:** Design 2009-2010; Construction 2010-2011; Occupancy late 2011 to early 2012.

13. **Parking displacement/load and traffic impact:** none
14. Impact to existing locations and capacity of:

<table>
<thead>
<tr>
<th>Category</th>
<th>Impact</th>
</tr>
</thead>
<tbody>
<tr>
<td>Trees</td>
<td>Positive Impact/Fewer trees removed, minimizing environmental impact</td>
</tr>
<tr>
<td>Stormwater</td>
<td>Improved/New site closer to retention basin</td>
</tr>
<tr>
<td>Chilled Water</td>
<td>No change</td>
</tr>
<tr>
<td>Electrical</td>
<td>No change/Capacity and access available</td>
</tr>
<tr>
<td>Telecommunications</td>
<td>No change/Capacity and access available</td>
</tr>
<tr>
<td>Potable Water</td>
<td>Improved/New site is closer to utility access point</td>
</tr>
<tr>
<td>Sanitary Sewer</td>
<td>Improved/New site is closer to utility access point</td>
</tr>
</tbody>
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To be completed by USF FPC:

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<td></td>
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</tbody>
</table>

Comments or Conditions:
BOT Adopted Campus Master Plan - August 2006

Urban Design Configuration

Legend:
- Focal Identity
- Proposed Buildings
- Pedestrian Linkages
- Roundabout
- Campus Entrances
- Preserved Vegetation
- Stormwater Ponds

Key Map

Master Plan

University of South Florida
Lakeland
Polk County, Florida
Date: August 2006
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Request to Develop Land on USF Campus Property

**RDL 1 Form** (To be completed by Requestor)

**Project Name:**

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<thead>
<tr>
<th>Date Submitted:</th>
<th>March 11, 2009</th>
</tr>
</thead>
</table>

1. **Requestor:** James A. Grant
   - Address: USFSP – TER 100
   - Telephone: 727-873-4822
   - Email: jgrant@spadmin.usf.edu

2. **Description of Project, description of alignment with USF Mission, and purpose of Project:**
   - Master Plan Update as required by FS 1013.30

3. **Campus:** (check one)
   - Tampa
   - Sarasota
   - X St. Petersburg
   - Lakeland

4. **Physical Boundaries** (graphic attachment)

5. **Acreage:** 58Ac

6. **Fund Source of Study:** Concurrency Trust Fund

7. **Scope of Work:** Updating of Master Plan Goals, Objectives and Policies, Data and Analysis, Evaluation and Appraisal Report and Associated Tables and Figures.

8. **Impact to Campus Master Plan:** Will update the current 2004 USFSP Master Plan

**To be completed by USF FPC:**

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**Comments or Conditions:**
# Request to Develop Land on USF Campus Property

**RDL 2 Form** *(To be completed by Requestor)*

**Project Name:**

<table>
<thead>
<tr>
<th>1. Requestor:</th>
<th>James A. Grant</th>
<th>Print or type</th>
</tr>
</thead>
<tbody>
<tr>
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<td>USFSP – TER 100</td>
<td></td>
</tr>
<tr>
<td>Telephone</td>
<td>727-873-4822</td>
<td></td>
</tr>
<tr>
<td>Email</td>
<td><a href="mailto:jgrant@spadmin.usf.edu">jgrant@spadmin.usf.edu</a></td>
<td></td>
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<table>
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<tr>
<th>2. Description of Project, description of alignment with USF Mission, and purpose of Project:</th>
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<tr>
<td>Master Plan Update as required by FS 1013.30</td>
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<tr>
<th>3. Physical Boundaries (graphics)</th>
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<tr>
<th>4. Acreage:</th>
<th>58 Ac</th>
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<tbody>
<tr>
<td>5. Net square footage:</td>
<td>NA</td>
<td></td>
</tr>
<tr>
<td>6. Gross square footage:</td>
<td>NA</td>
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<tr>
<th>7. Funding Source:</th>
<th>Concurrency Trust Fund</th>
<th></th>
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</thead>
</table>

| 8. Construction budget:          | NA                     | |

| 9. Project budget:               | $75,000                | |

| 10. Scope of Project:            | Master Plan Update     | |

| 11. Impact to Campus Master Plan:| Will be updated       | |

| 12. Schedule:                   | Complete by June 2009  | |

| 13. Parking displacement/load and traffic impact: | NA | |

| 14. Impact to existing locations and capacity of: | NA | |
| Trees:                                            |     |
| Stormwater:                                       |     |
| Chilled Water:                                    |     |
| Electrical:                                       |     |
| Telecommunications:                               |     |
| Potable Water:                                    |     |
| Sanitary Sewer:                                   |     |

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</table>

**Comments or Conditions:**
USF SARASOTA MANATEE

2005 - 2015 Campus Master Plan Update
Conceptual Development Plan

December 6, 2007
Preliminary Conceptual Development Workshop

New Construction Criteria:
• Integrate sustainable design into new buildings and reduce carbon footprint
• Create more flexible spaces and define academic space for users
• Library and Lifelong Learning facilities needed.
• Student services/fitness center as part of new facilities, more storage space.

Circulation:
• Create internal routes to connect campuses without need to travel on US 41.
• Accommodate transit with bus shelters and stops internally.
• Emphasize pedestrian connections with lined with shade trees, raised crosswalks
• US 41 traffic calming; landscaped medians, street trees, entrance signalization
• Connectivity to airport and parcels across US 41 for future parking, pedestrian bridge.

Conservation
• Retain nature preserve and market/promote as emblem of campus
• Emphasize low-impact pedestrian bay trail connecting campus and New College
• Strong buffers to protect adjacent Uplands neighborhood

University Village:
• US 41 expansion south University Village for mixed-use development, “Main Street” feel
• Affordable Housing (student/facility) in University Village on upper floors (first floor retail)
• Business incubator in University Village
• Need for Branding – improved identity and presence along highly-visible 41
Conceptual Development Plan
Conceptual Development Plan
Conceptual Development Plan
Conceptual Development Plan
Conceptual Development Plan
USF South County Campus

Workshop Participant Comments:

Short Range

• Explore USF Sarasota-Manatee/MCC teaming opportunities for joint-use facilities.
• Develop new academic programs to support community continuing education.
• Continuing education programs can attract and keep a workforce within the community.
• Work with area high schools and businesses to provide needed programs.
• North Port supports campus growth and curriculum expansion.
• USF Sarasota-Manatee needs better short term space utilization and scheduling.
• USF Sarasota-Manatee needs a campus identity and presence.
• More flexible space to allow for larger groups and breakout sessions is needed.
• Explore short term leasing opportunities in vacant office and commercial space.

Long Range

• Acquire adjacent land for existing campus expansion.
• Build new multistoried facilities at the South Campus.
• Explore land donation opportunities to create a new USF S-M branch campus.
## Draft Final Master Plan

### Goals, Objectives and Policies Review

<table>
<thead>
<tr>
<th>1.0 ACADEMIC MISSION OF THE UNIVERSITY</th>
<th>10.0 UTILITIES ELEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Business incubator in the University Village</td>
<td>• Address future capacity needs and locations</td>
</tr>
<tr>
<td>• Hotel Management facility</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>2.0 ACADEMIC PROGRAM ELEMENT</th>
<th>11.0 TRANSPORTATION ELEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Add Social Work, Graduate certificates in GIS</td>
<td>• Work with local transit providers for looped system</td>
</tr>
<tr>
<td>• Add Teaching K-6, online credits, International business</td>
<td>• Add bike racks to buses, encourage rider ship</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>3.0 URBAN DESIGN ELEMENT</th>
<th>12.0 INTERGOVERNMENTAL COORDINATION ELEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Frame courtyard with future buildings, continue quad</td>
<td>• Continue cooperation with local agencies</td>
</tr>
<tr>
<td>• Integrate sustainable development concepts</td>
<td>• Develop partnerships with businesses and programs</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>4.0 FUTURE LAND USE ELEMENT</th>
<th>13.0 CONSERVATION ELEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Compatible future land uses, create protection barriers around preservation areas</td>
<td>• Use sustainable construction materials</td>
</tr>
<tr>
<td></td>
<td>• Reduce irrigation costs and cooling costs</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>5.0 ACADEMIC FACILITIES ELEMENT</th>
<th>14.0 CAPITAL IMPROVEMENTS ELEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Clearly defined department spaces</td>
<td>• Identify new funding mechanisms for facility improvements and new construction</td>
</tr>
<tr>
<td>• Land acquisition for more academic spaces</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>6.0 SUPPORT FACILITIES ELEMENT</th>
<th>15.0 ARCHITECTURAL DESIGN GUIDELINES ELEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Address future support capacity needs</td>
<td>• Develop specific site design guidelines</td>
</tr>
<tr>
<td>• Joint use facilities with New College</td>
<td>• &quot;Main Street&quot; development partnerships</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>7.0 HOUSING ELEMENT</th>
<th>16.0 LANDSCAPE DESIGN GUIDELINES ELEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Acquire properties adjacent to New College housing</td>
<td>• Continue xeriscape practices, low maintenance</td>
</tr>
<tr>
<td>• Develop private residential partnerships</td>
<td>• Additional hardscape and pedestrian elements</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>8.0 RECREATION AND OPEN SPACE ELEMENT</th>
<th>17.0 FACILITIES MAINTENANCE ELEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Joint use facilities with New College</td>
<td>• Maintain building exteriors</td>
</tr>
<tr>
<td>• Fitness Center</td>
<td>• Sustainability principles</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>9.0 GENERAL INFRASTRUCTURE ELEMENT</th>
<th>18.0 COASTAL MANAGEMENT ELEMENT</th>
</tr>
</thead>
<tbody>
<tr>
<td>• Address future infrastructure needs with development</td>
<td>• Protect bay front vistas</td>
</tr>
<tr>
<td>• Necessary additional capacities and locations</td>
<td>• Hurricane evacuation preparedness</td>
</tr>
</tbody>
</table>
2000-2010 CAMPUS MASTER PLAN

EVALUATION AND APPRAISAL REPORT

EXECUTIVE SUMMARY

Prepared by:
University of South Florida Sarasota-Manatee
Facilities Planning and Management

March 3, 2009
CAMPUS MASTER PLAN
EVALUATION AND APPRAISAL REPORT CONTENTS

NARRATIVE SUMMARY

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NARRATIVE SUMMARY

INTRODUCTION

The University of South Florida Sarasota-Manatee was established in 1975 by legislative mandate in response to the public demand for greater access to higher education. Concurrently to the establishment of the University of South Florida Sarasota-Manatee, New College, a private liberal arts college, became affiliated with the University of South Florida with the title of New College of the University of South Florida.

In 1989, the State of Florida purchased a 28.5 acre tract of land located 1/3 mile north of the existing campus for the future expansion of the campus. This property is frequently referred to as the “Crosley Property” since the property was, at one time, owned by the Powel Crosley family and is still in close proximity to the former Crosley Estate.

In 2000, the Florida Legislature established a revised governance structure for public universities which took effect on July 1, 2001. This revised governance structure required that all universities be governed by the Florida Board of Governors and appointed Boards of Trustees for each individual university. The revised governance structure also granted operational autonomy to the regional campuses of the USF System, including St. Petersburg and Sarasota-Manatee, through separate Campus Boards for each regional campus. It also established New College of Florida as the eleventh public university within the State University System, thereby ending its affiliation with the University of South Florida.

In 2003, USF Sarasota-Manatee and New College of Florida executed a Joint Relocation and Use Plan to relocate the USF Sarasota-Manatee academic programs, administrative offices, and physical facilities to the adjacent tract of land, and to also maintain a limited number of shared-use facilities for the benefit of both universities.

During the years 2002-2005, the State legislature approved $30 million for the project titled “The USF Sarasota-Manatee Academic Center”. This appropriation was supplemented with $7.5 million from community private donations and State of Florida matching grant funds. The new facilities were completed and opened in August 2006 and are operated and maintained by USF Sarasota-Manatee.

In addition to the existing property used for the relocated main campus, the University of South Florida Sarasota-Manatee operates and maintains campus facilities located on 3.3 acres on a tract of land located approximately ¼ mile south of the main campus, commonly referred to as the “Viking Campus”.

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These campus buildings were constructed in 1959 and operated as a motel prior to their purchase by the State of Florida in 1983 for future campus expansion.

In addition to the previously described properties, the University of South Florida Sarasota-Manatee Campus Board established the South County Learning Center at the Manatee Community College Venice Campus, to better serve the residents of south Sarasota County, including the Cities of Venice and North Port. USF Sarasota-Manatee also continues to lease classroom space from Manatee Community College.

In addition to the physical facilities listed above, the University of South Florida Sarasota-Manatee operates several buildings as shared-use facilities pursuant to the 2003 USF Sarasota-Manatee and New College of Florida Joint Relocation and Use Plan. These shared-use facilities include a campus library (71,350 GSF), a conference center (12,216 GSF), a fitness center (7,398 GSF), and a counseling and wellness center (3,936 GSF).

**THE 2000-2010 CAMPUS MASTER PLAN**

The current 2000-2010 USF Sarasota-Manatee Campus Master Plan was adopted by the Campus Board in April 2003. The master plan was challenged through a legal action by a group of local residents on the grounds that the plan violated due process and on the basis of disputed content. The dispute was adjudicated with a Final Order issued by the State of Florida Department of Community Affairs Administrative Commission in March 2004. USF Sarasota-Manatee revised the Campus Master Plan to incorporate all of the items required by the above referenced order, and the revised plan was adopted by the USF Sarasota-Manatee Campus Board and USF Board of Trustees in 2004. The adopted plan is referred to as the 2000-2010 Campus Master Plan throughout this summary.

The 2000-2010 Campus Master Plan focuses on the proposed construction of the USF Sarasota-Manatee campus at the 28.5 acre Crosley property. The plan provides an excellent delineation of goals, objectives and policies for the design and construction of the campus grounds and facilities. Over the past five years, the Campus Master Plan has admirably guided the development and construction of the USF Sarasota-Manatee Campus.

Now that the USF Sarasota-Manatee Academic Facility is completed, it is a useful and necessary time to reflect upon and assess the Campus Master Plan as the University looks forward to the need to provide academic programs and facilities to accommodate a projected growth for the years 2005-2015. The future master plan will not only need to focus on the planned growth for the main campus, but will also need to consider redevelopment opportunities for the Viking properties, evaluate future property acquisitions that are needed to unify the campus properties, and accommodate the rapid growth of the South County facilities located in Venice.

This Executive Summary of the Master Plan Evaluation and Appraisal Report highlights the contents of eighteen elements of the 2000-2010 Campus Master Plan, provides an assessment of accomplishments and obstacles for each master plan element, indicates changed conditions since the adoption of the plan, and, ultimately, provides recommendations for the future of USF Sarasota-Manatee.
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ELEMENT 1.0 – ACADEMIC MISSION OF THE UNIVERSITY

The Academic Mission of the University, as articulated by the adopted 2000-2010 Campus Master Plan, reflects the desire to embrace the five goals of the USF Strategic Plan as described below. The plan also recommends assessing academic achievement and measuring success through the implementation of a campus strategic plan, and a continuation of the commitment to develop a Campus Master Plan that is updated at five-year intervals.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

The clear definition of the USF Sarasota-Manatee Regional Campus future does not contravene the fact that the Regional Campus must accommodate larger goals set forth in the overall USF Strategic Plan. That more comprehensive plan will shape the future of the entire University. The five goals contained in that plan are:

Support the increasing faculty research, scholarship and creative activities
Developing the student enrollment profile consistent with a Research I University
Fostering interdisciplinary research and education
Increasing the engagement of the University with the community and region
Enhancing the quality of student life and the intellectual climate to support teaching and learning

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

The academic mission of the Campus Master Plan continues to advance, to the extent possible within current funding limitations, in accordance with the goals, objectives and policies of the adopted 2004 Campus Master Plan.

MAJOR PROBLEMS OR OBSTACLES

The level and continuity of funding for increases in the number of academic programs, and related increases in the number of faculty members, continues to challenge the complete implementation of the Campus Master Plan.

CHANGED CONDITIONS

USF Sarasota-Manatee continues to refine and develop new degree programs with specific and intentional concern of the needs of the community.
RECOMMENDATIONS

1. The USF Sarasota-Manatee academic mission needs to continue to be refined and advanced in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue to support an increase in funding levels to support the implementation of programs and faculty to meet the requirements of the Campus Master Plan.
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ELEMENT 2.0 – ACADEMIC PROGRAM ELEMENT

The Academic Program Element of the adopted 2000-2010 Campus Master Plan reaffirms that USF Sarasota-Manatee is an upper division regional campus, which provides junior, senior, and graduate coursework for the Sarasota and Manatee County region, offering Baccalaureate and Graduate degrees as well as certificate programs. It is accredited within the USF System by the Southern Association of Colleges and Schools (SACS) and has additional professional accreditation on teacher education, business, nursing, public health, and other professions.

The Academic Program Element seeks to plan and implement new academic programs to meet projected incremental growth in student enrollment, distribute and locate programs to meet individual college and campus enrollment goals for the next ten years, and plan and implement the growth of academic programs in response to the needs and demands of the local community.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

The Academic Program goal of the University of South Florida is to provide high quality academic programs to meet local, State and National needs.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

The number of academic programs and number of undergraduate and graduate degree offerings continue to expand, to the extent possible within current funding limitations, in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

USF Sarasota-Manatee established a School of Hotel and Restaurant Management (SHRM), currently offering undergraduate degrees in Hospitality Management and seeking authorization to offer a graduate level program.

USF Sarasota-Manatee is seeking separate accreditation by SACS.

USF Sarasota-Manatee successfully implemented a 2+2 Agreement with Manatee Community College to facilitate and support the transition of community college Associate degree graduates into the USF Baccalaureate degree programs.
MAJOR PROBLEMS OR OBSTACLES

Separate SACS accreditation for USF Sarasota-Manatee may require an increase in the number of faculty positions that cannot be supported within the current budget limitations.

CHANGED CONDITIONS

USF Sarasota-Manatee continues to refine and develop new degree programs and degree offerings with specific and intentional concern of the needs of the community, enrollment projections, and availability of resources.

RECOMMENDATIONS

1. USF Sarasota-Manatee academic programs and degree offerings need to continue to be refined and expanded in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue to seek separate SACS accreditation.

3. USF Sarasota-Manatee needs to continue to support an increase in funding levels to support the implementation of programs and faculty to meet the requirements of the Campus Master Plan.

4. USF Sarasota-Manatee needs to continue to assess the levels of student enrollment and make projections based on identified needs in the communities served by the USF System and delivery sites such as Manatee Community College.

5. USF Sarasota-Manatee needs to continue to support and enhance the 2+2 Agreement with Manatee Community College, and look for opportunities to expand the program to other regional colleges.
The Urban Design Element of the adopted 2000-2010 Campus Master Plan reflects the need to develop the campus in a manner that recognizes the importance of an urban design framework. The overall master plan design for the campus needs to exhibit clarity in the organization of open space, circulation systems, and buildings. The campus plan must also provide the framework in which to locate future buildings.

The Urban Design Element seeks to protect and enhance the existing estate-like character of the campus environment, respect the historical context of the site, provide access to campus buildings with vehicular drives that are separated from pedestrian routes, locate parking on the edges of the campus, promote sustainability and environmentally sensitive concerns, and enhance the linkages to other sister institutions and host communities.

The Urban Design Element seeks to establish guidelines for campus development in terms of building location, scale, and intensity. Guidelines shall be developed in concert with Future Land Use Element 4.0, Recreation and Open Space Element 8.0, and Architectural Design Guidelines Element 15.0, and Landscape Design Guidelines Element 16.0.

**GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE**

*The Urban Design Element goal of the USF Sarasota-Manatee Campus Plan is to create a coherent campus environment that reinforces and complements the estate character of the property.*

**MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE**

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives, and policies of the adopted 2000-2010 Campus Master Plan.

The use of select shared-use facilities continues in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003.

**MAJOR PROBLEMS OR OBSTACLES**

The current campus properties are separated by three commercially owned properties. The inability to connect the campus land parcels with vehicular drives or pedestrian walkways compromises the urban design framework.
CHANGED CONDITIONS

A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the growing demand of graduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development. Such retail and housing may be in the form of a public-private partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

RECOMMENDATIONS

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan until the master plan is updated.

2. USF Sarasota-Manatee needs to update the Campus Master Plan to respond to the problems and obstacles referenced herein, and to reflect the changed conditions since adoption of the 2000-2010 Campus Master Plan.

3. USF Sarasota-Manatee needs to continue the use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College.

4. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities to ensure the continuity of campus open space within the larger regional open space system. Specific efforts include the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County, New College of Florida, and the FSU/Ringling Museums.

5. USF Sarasota-Manatee needs to pursue the concept of affordable housing for students in the campus vicinity, particularly to support the growing demand of graduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing.

6. USF Sarasota-Manatee needs to pursue the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development.

7. USF Sarasota-Manatee needs to continue to pursue an appropriate location for a USF Sarasota-Manatee/Manatee Community College South County Joint-Use Facility.
ELEMENT 4.0 – FUTURE LAND USE ELEMENT

The Future Land Use Element of the adopted 2000-2010 Campus Master Plan reflects the need to develop the campus in a manner that protects natural and historic resources, addresses environmental concerns, ensures that development occurs within the specified maximum build-out and floor area ratios, complements and sustains the estate-like character of the campus, and ensures that the development of future land uses is compatible with the existing off-campus institutional, commercial, and residential land uses.

The Future Land Use Element seeks to establish guidelines for campus development in terms of building location, scale and intensity. Guidelines shall be developed in concert with Urban Design Element 3.0, Recreation and Open Space Element 8.0, and Architectural Design Guidelines Element 15.0, and Landscape Design Guidelines Element 16.0.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

The Land Use goal of the USF Sarasota-Manatee Campus Plan is to unify and consolidate established use zones and maintain a density that is compatible with the adjacent land uses.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

The use of select shared-use facilities continues in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003.

MAJOR PROBLEMS OR OBSTACLES

Residential property owners in close proximity to the campus do not support the building heights and floor area ratios recommended by the Campus Master Plan, and they do not support the locations of parking lots if they are adjacent to residential areas without physical or landscape buffering.

CHANGED CONDITIONS

A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the growing demand of graduate and international students.
There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development. Such retail and housing may be in the form of a public-private partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

In response to demand to increase public access to higher education to the South Sarasota County area (including the cities of Venice and North Port), the USF Sarasota-Manatee Campus Board established a Learning Center on the Manatee Community College Venice Campus.

RECOMMENDATIONS

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan until the master plan is updated.

2. USF Sarasota-Manatee needs to update the Campus Master Plan to respond to the problems and obstacles referenced herein, and to reflect the changed conditions since adoption of the 2000-2010 Campus Master Plan.

3. USF Sarasota-Manatee needs to continue the use of select shared-use facilities land use in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College.

4. USF Sarasota-Manatee needs to pursue the concept of affordable housing for students in the campus vicinity, particularly to support the growing demand of graduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing.

5. USF Sarasota-Manatee needs to pursue the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development.

6. USF Sarasota-Manatee needs to continue to pursue an appropriate location for a USF Sarasota-Manatee/Manatee Community College South County Joint-Use Facility.
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ELEMENT 5.0 – ACADEMIC FACILITIES ELEMENT

The Academic Facilities Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide facilities to accommodate a projected growth in full-time equivalent (FTE) enrollment to 1,402 students by the year 2014-2015. The plan illustrates the generalized building form of building sites in order to impart an illustration of the intended mass, texture, density and organization for the proposed future locations of academic facilities.

The Academic Facilities Element also supports the continued use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

*The Academic Facilities Element of the Sarasota-Manatee Campus Plan is to establish academic facilities that provide for the projected student enrollment needs of USF Sarasota-Manatee on the smallest footprint and creating the least possible impact on the environment.*

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

The use of select shared-use facilities, including academic facilities, continues in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003.

MAJOR PROBLEMS OR OBSTACLES

None

CHANGED CONDITIONS

In response to demand to increase public access to higher education to the South Sarasota County area (including the cities of Venice and North Port), the USF Sarasota-Manatee Campus Board established a 1,788 GSF Learning Center on the Manatee Community College Venice Campus. The University also
leases classroom space from the Manatee Community College Venice Campus as required to support the academic programs.

RECOMMENDATIONS

1. USF Sarasota-Manatee academic facilities future development needs to continue in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue the use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003, and modify that Agreement as necessary to best serve the campus academic mission.

3. USF Sarasota-Manatee needs to continue to pursue capital funding for a USF Sarasota-Manatee/Manatee Community College South County Joint-Use Facility.
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ELEMENT 6.0 – SUPPORT FACILITIES ELEMENT

The Support Facilities Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide facilities to support a projected growth in full-time equivalent (FTE) enrollment to 1,402 students by the year 2014-2015. The plan illustrates the generalized building form of building sites in order to impart an illustration of the intended mass, texture, density and organization for the proposed future locations of support facilities.

The Support Facilities Element also recommends that USF Sarasota-Manatee continue to identify alternative locations, both on and off the current campus, for the expansion of support facilities.

The Support Facilities Element also supports the continued use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

The Support Facilities goal of the Sarasota-Manatee Campus Plan is to provide a variety of support functions in conjunction with the new academic facilities.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility incorporates support facilities within the programmed space. That facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

The use of select shared-use facilities continues, including support facilities, in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003.

MAJOR PROBLEMS OR OBSTACLES

None
CHANGED CONDITIONS

In response to demand to increase public access to higher education to the South Sarasota County area (including the cities of Venice and North Port), the USF Sarasota-Manatee Campus Board established a 1,788 GSF Learning Center on the Manatee Community College Venice Campus, including support facilities.

RECOMMENDATIONS

1. USF Sarasota-Manatee support facilities future development needs to continue in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue the use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003, and modify that Agreement as necessary to best serve the campus academic mission.

3. USF Sarasota-Manatee needs to continue to identify alternative locations, both on and off the current campus, for the expansion of support facilities.

4. USF Sarasota-Manatee needs to pursue public-private partnership opportunities for the development of campus properties for support facilities initiatives, including campus service related retail.
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ELEMENT 7.0 – HOUSING ELEMENT

The Housing Element of the adopted 2000-2010 Campus Master Plan does not include any plans for housing.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

There are no plans for housing on the new USF Sarasota-Manatee Campus.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

None

MAJOR PROBLEMS OR OBSTACLES

None

CHANGED CONDITIONS

A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the growing demand of graduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development. Such retail and housing may be in the form of a public-private partnership to develop the properties, with the University retaining ownership of the properties and control of the appearance and rent range through covenants and restrictions.

RECOMMENDATION

USF Sarasota-Manatee needs to pursue public-private partnership opportunities for the development of the campus properties to support housing initiatives.
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ELEMENT 8.0 – RECREATION AND OPEN SPACE ELEMENT

The Recreation and Open Space Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide spaces with a combination of formal and informal characteristics in accordance with the provisions of Urban Design Element 3.0, Future Land Use Element 4.0 and Landscape Design Guidelines Element 16.0.

The Recreation and Open Space Element also supports the continued efforts to coordinate with sister institutions and host communities to ensure the continuity of campus open space within the larger regional open space system.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

The Recreation and Open Space goal of the USF Sarasota-Manatee Campus Plan is to ensure the provision of adequate and accessible recreation facilities and open space to meet future needs.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility incorporates recreation and open space within the programmed space. That facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

The use of select shared-use facilities, including recreation and open space areas, continues in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003.

MAJOR PROBLEMS OR OBSTACLES

The establishment of a bay front pedestrian and bicycle trail has been hampered by funding issues and security concerns between the affected institutions.

CHANGED CONDITIONS

None
RECOMMENDATIONS

1. USF Sarasota-Manatee development of recreation and open use space needs to continue in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue the use of select shared-use facilities in accordance with the Joint Relocation Plan and Shared Services Agreement executed by USF Sarasota-Manatee and New College of Florida in 2003, and modify that Agreement as necessary to best serve the campus academic mission.

3. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities to ensure the continuity of campus open space within the larger regional open space system. Specific efforts include the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County, New College of Florida, and the FSU/Ringling Museums.

4. USF Sarasota-Manatee needs to continue to identify alternative locations, both on and off the current campus, for the expansion of recreation and open space.

5. USF Sarasota-Manatee needs to pursue public-private partnership opportunities for the development of campus properties for recreation and open space.
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ELEMENT 9.0 – GENERAL INFRASTRUCTURE ELEMENT

The General Infrastructure Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide adequate infrastructure to support the intended growth of the USF Sarasota-Manatee campus. This element is subdivided into sub-elements in order to address the specific requirements of each individual infrastructure need. Those sub-elements are described as follows:

**Storm Water Management Sub-Element:** The Storm Water Management infrastructure Sub-Element is intended to provide adequate storm water infrastructure with a design that enhances the overall master plan design, provides increased capacity to correct existing storm water collection and storage deficiencies, and maintains the existing natural drainage and hydrological patterns of the campus.

**Potable Water Sub-Element:** The Potable Water infrastructure Sub-Element is intended to provide an adequate potable water system that accommodates the future campus potable water needs at a minimum level of service of 0.24 gallons per day (GPD) per square foot of building area, and an adequate fire protection system with a minimum level of service of 2,000 gallons per minute (GPM) for four hours at a minimum static pressure of 20 PSI at the fire hydrant. The sub-element also recommends the development and promotion of a water conservation program.

**Sanitary Sewer Sub-Element:** The Sanitary Sewer infrastructure Sub-Element is intended to provide an adequate sanitary sewer management system with a design that provides for the efficient collection, transmission, treatment and disposal of all wastewater generated by the campus in an environmentally safe manner, corrects any existing sanitary sewer system deficiencies, and reduces the impacts of sanitary sewage generation where practical. The sub-element also recommends a minimum level of service of 28 gallons per minute (GPM) on an average daily basis for construction of the approved master plan capacity.

**Solid Waste Sub-Element:** The Solid Waste infrastructure Sub-Element is intended to establish the minimum level of service requirements for the collection, transmission and disposal of solid waste, and to establish a recycling program at the campus. The sub-element also describes the need for staff training in the safe and effective disposal of solid waste.
GOAL STATEMENTS FROM 2000-2010 MASTER PLAN UPDATE

Storm Water Management Sub-Element: The Storm Water Management goal of the Sarasota-Manatee Campus is to provide an adequate storm water management system that accommodates the future campus storm water needs.

Potable Water Sub-Element: The Potable Water goal of the Sarasota-Manatee Campus is to provide an adequate potable water system that accommodates the future campus potable water needs.

Sanitary Sewer Sub-Element: The Sanitary Sewer goal of the Sarasota-Manatee Campus is to provide an adequate sanitary sewer management system that accommodates the future campus sanitary sewer needs.

Solid Waste Sub-Element: The Solid Waste goal of the Sarasota-Manatee Campus is to provide for future University solid waste collection and disposal requirements in a safe, cost effective, environmentally sound and aesthetic manner.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Storm Water Management Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Storm Water Management Sub-Element. Storm water infrastructure requirements are provided through a combined system of swales, roadways, pipes and a 1.7 acre retention pond that maintain and protect the natural and hydrological patterns while accommodating the future campus storm water needs.

Potable Water Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Potable Water Sub-Element. The specified minimum levels of services have been met or exceeded. The campus has established a campus development agreement with the local host utilities provider to provide the delivery of potable water service. The campus has developed and implemented a water conservation program.

Sanitary Sewer Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Sanitary Sewer Sub-Element. The specified minimum levels of services have been met or exceeded. The campus has established a campus development agreement with the local host utilities provider to provide sanitary sewage collection, transmission, treatment and disposal services.

Solid Waste Sub-Element: Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Solid Waste Sub-Element. The campus has established an agreement with the local waste management service provider to provide solid waste collection, transmission, and disposal services. The campus has also implemented a recycling program.
**MAJOR PROBLEMS OR OBSTACLES**

Future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of infrastructure needs and coordination with local host utilities providers in order to maintain the desired levels of service.

**CHANGED CONDITIONS**

**Storm Water Management Sub-Element:** There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development, thereby impacting the storm water management system capacities.

**Potable Water Sub-Element:** There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development, thereby impacting the potable water system capacities.

**Sanitary Sewer Sub-Element:** There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development, thereby impacting the sanitary sewer system capacities.

**Solid Waste Sub-Element:** There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development, thereby impacting the solid waste needs.

**RECOMMENDATIONS**

1. **Storm Water Management Sub-Element:** The storm water management design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the storm water management needs for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of storm water management requirements.
2. **Potable Water Sub-Element:** The potable water design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the potable water needs and levels of service for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of potable water requirements. The campus needs to continue water conservation efforts through the installation of water-saving devices, xeric landscaping techniques, limited irrigation, and conservation awareness and training for the campus community.

3. **Sanitary Sewer Sub-Element:** The sanitary sewer design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the sanitary sewer needs and levels of service for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of sanitary sewer requirements. The campus needs to continue efforts to reduce the impacts of sewage generation through the use of water-saving devices and implementation of leak detection and repair system.

4. **Solid Waste Sub-Element:** The solid waste needs of the campus will be re-evaluated to meet the needs and continue to provide the desired levels of service as the campus facilities expand and student enrollment increases. The agreements with the local service providers will be modified as needed. The campus needs to continue efforts to expand and improve the recycling program through increased recycling awareness and training for the campus community.
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ELEMENT 10.0 – UTILITIES ELEMENT

The Utilities Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide adequate utilities to support the intended growth of the USF Sarasota-Manatee campus. This element is subdivided into sub-elements in order to address the specific requirements of each individual utilities need. Those sub-elements are described as follows:

Steam/Hot Water Sub-Element: The Steam and Hot Water Sub-Element is intended to provide an adequate steam and hot water system that accommodates the future campus steam and hot water needs at a minimum level of service of 140-180 degrees hot water supply temperature to meet the building heating demands with a nominal 40 degrees minimum temperature differential between the system hot water supply and return. The sub-element also recommends consideration of ease of maintenance and life cycle energy cost analysis.

Chilled Water Sub-Element: The Chilled Water Sub-Element is intended to provide an adequate chilled water system that accommodates the future campus chilled water needs at a minimum level of service of 45 degrees maximum chilled water supply temperature to meet the building cooling demands with a nominal 15 degrees minimum temperature differential between the system chilled water supply and return. The sub-element also recommends consideration of ease of maintenance and life cycle energy cost analysis.

Electrical Power and Other Fuels Sub-Element: The Electrical Power and Other Fuels Sub-Element is intended to provide an adequate electrical power and distribution system that accommodates the future campus electrical power needs while promoting maximum energy efficiency. The sub-element also is intended to provide an adequate natural gas system that accommodates the future campus natural gas needs.

Telecommunications Sub-Element: The Telecommunications Sub-Element is intended to provide an adequate telecommunications system that accommodates the future campus telecommunications needs through the use of copper and single mode fiber connectivity.

GOAL STATEMENTS FROM 2000-2010 MASTER PLAN UPDATE

Steam/Hot Water Sub-Element: To manage, maintain and expand the steam and hot water systems to meet the needs of USF Sarasota-Manatee.
**Chilled Water Sub-Element:** To manage, maintain and expand the chilled water system to meet the needs of USF Sarasota-Manatee.

**Electrical Power and Other Fuels Sub-Element:** To manage, maintain and expand the existing utility electrical power distribution system and existing utility owned gas distribution system to meet the needs of USF Sarasota-Manatee.

**Telecommunications Sub-Element:** To manage, maintain and expand the telecommunications infrastructure and equipment to meet the needs of USF Sarasota-Manatee.

**MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE**

**Steam/Hot Water Sub-Element:** Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Steam and Hot Water Sub-Element. The specified minimum levels of services have been met or exceeded.

**Chilled Water Sub-Element:** Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Chilled Water Sub-Element. The specified minimum levels of services have been met or exceeded.

**Electrical Power and Other Fuels Sub-Element:** Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Electrical Power and Other Fuels Sub-Element. The campus has established agreements with the electrical local host utilities providers to provide the delivery of electrical service. The campus does not currently use natural gas service.

**Telecommunications Sub-Element:** Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the Telecommunications Sub-Element. The campus has established campus agreements with the local host utilities provider and USF Tampa Campus to provide the delivery of voice, data, security, video surveillance and cable television service.

**MAJOR PROBLEMS OR OBSTACLES**

Future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of utilities needs and coordination with local host utilities providers and USF Tampa Campus in order to maintain the desired levels of service.

**CHANGED CONDITIONS**

**Steam/Hot Water Sub-Element:** There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located
between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development, thereby impacting the steam/hot water system capacities.

**Chilled Water Sub-Element:** There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development, thereby impacting the chilled water system capacities.

**Electrical Power and Other Fuels Sub-Element:** There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development, thereby impacting the electrical power capacities.

**Telecommunications Sub-Element:** There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development, thereby impacting the voice, data, security, video surveillance and cable television service capacities.

**RECOMMENDATIONS**

1. **Steam/Hot Water Sub-Element:** The steam and hot water management design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the steam and hot water needs for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of steam and hot water requirements, including an analysis of a centralized steam and hot water production facility vs. the continuation of decentralized hot water and steam production.

2. **Chilled Water Sub-Element:** The chilled water design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the chilled water needs and levels of service for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of chilled water requirements, including the possibility of an additional chilled water plant.

3. **Electrical Power and Other Fuels Sub-Element:** The electrical power main supply design of the USF Sarasota-Manatee Academic Facility is adequate to accommodate the electrical power
needs and levels of service for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Appropriate space for electrical distribution will need to be included in the facilities program of spaces for all future buildings. Additionally, future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of electrical power and distribution requirements, including the possibilities of additional main electrical distribution and metering facilities. The campus also needs to continue to evaluate the use of natural gas as a means to reduce energy costs.

4. **Telecommunications Sub-Element:** The telecommunications design of the USF Sarasota-Manatee Academic Facility will require an expansion of facilities and equipment to accommodate the telecommunications needs and levels of service for the subsequent phases of development up to a total build-out of 250,000 square feet in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Appropriate space for telecommunications equipment will need to be included in the facilities program of spaces for all future buildings. Additionally, future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of telecommunications requirements, including the possibilities of additional main telecommunications distribution and metering facilities.
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ELEMENT 11.0 – TRANSPORTATION ELEMENT

The Transportation Element of the adopted 2000-2010 Campus Master Plan reflects the need to provide adequate pedestrian and non-vehicular circulation, public transit and parking to support the intended growth of the USF Sarasota-Manatee campus.

The Transportation Element emphasizes the need to reduce the predominant pattern of single-occupant vehicles and encourage the use of alternative modes of transportation including mass transit, campus shuttle, bicycling and walking. It encourages the need for USF Sarasota-Manatee to continue efforts to coordinate with sister institutions and host communities for the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County, New College of Florida, and the FSU/Ringling Museums.

The Transportation Element also establishes design guidelines for additional campus parking facilities.

GOAL STATEMENTS FROM 2000-2010 MASTER PLAN UPDATE

The Transportation, Circulation and Parking goal of the Sarasota-Manatee Campus is to provide adequate transit and vehicular access to the campus and minimize adverse impacts of parking facilities on the environment of the campus.

The Pedestrian and Non-Vehicular circulation goal of the Sarasota-Manatee Campus plan is to strengthen the functional and aesthetic nature of pedestrian movement on the campus.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

Phase I of the USF Sarasota-Manatee Academic Facility incorporates enhanced access to public transit with Manatee County Area Transit (MCAT) and Sarasota County Area Transit (SCAT). Public transit ridership and level of service have increased since the completion of the campus facilities.

Campus representatives have taken an active role in the planning of the proposed SCAT Bus Rapid Transit (BRT) system, and successfully established the USF Sarasota-Manatee campus as the north terminus of the proposed route.
Phase I of the USF Sarasota-Manatee Academic Facility incorporates pedestrian access to public transit, major paths of pedestrian travel, parking lots and a fitness walking trail on the campus grounds. The campus facilities also include convenient and securable bicycle storage.

Phase I of the USF Sarasota-Manatee Academic Facility incorporates 650 parking spaces constructed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

MAJOR PROBLEMS OR OBSTACLES

Access for vehicles, bicycles and pedestrians between the USF Sarasota-Manatee Academic Facility and the Viking property and to the shared-use facilities with New College of Florida to the south is limited and dangerous. In order to access those facilities, members of the campus community must traverse a seven-lane highway (US 41) with no traffic signal or traffic calming measures. Additionally, students attempting to access the campus from the northbound public transit stop do not have access to a pedestrian traffic signal for 1/3 mile in either direction. This area of concern will be exacerbated if the Viking property is redeveloped to provide campus retail uses and student housing. Efforts with the Florida Department of Transportation (FDOT) to secure landscaped roadway medians for traffic calming and a traffic signal at one of the campus vehicular entry points have proven unsuccessful to date.

The implementation of the SCAT Bus Rapid Transit system is subject to adoption by the City of Sarasota and Sarasota County governments, and is subject to federal grant funding.

The establishment of a bay front pedestrian and bicycle trail has been hampered by funding issues and security concerns between the affected institutions.

CHANGED CONDITIONS

A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the growing demand of graduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development. Future development of these parcels underscores the importance for improved pedestrian access.

Increasing student enrollment and the resultant increase in vehicular traffic continues to underscore the need for a traffic signal at one of the campus entrances.

Increased fuel costs have increased the number of students using public transit to access the campus.
RECOMMENDATIONS

1. USF Sarasota-Manatee needs to continue the development of transportation and parking facilities in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities to ensure the continuity of pedestrian access within the larger regional open space system. Specific efforts include the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County, New College of Florida, and the FSU/Ringling Museums.

3. USF Sarasota-Manatee needs to continue efforts to encourage the use of alternative modes of transportation including mass transit, campus shuttle, bicycling and walking.

4. USF Sarasota-Manatee needs to continue to support and actively participate in efforts for the establishment of a bus rapid transit system to provide service to the campus.

5. USF Sarasota-Manatee needs to continue efforts with FDOT for the installation of traffic calming measures along US 41, and the installation of a traffic signal at one of the campus entrances.

6. USF Sarasota-Manatee needs to continue to provide parking facilities as needed to support the campus growth, including the possibility of a multi-level parking facility.
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ELEMENT 12.0 – INTERGOVERNMENTAL COORDINATION ELEMENT

The Intergovernmental Coordination Element of the adopted 2000-2010 Campus Master Plan reflects the desire to establish a reciprocal process with the host governments to coordinate campus development within the broader regional context for the betterment of the community and environment. Efforts noted for cooperation include the review of the USF Sarasota-Manatee Campus Master Plan, master plan amendments, campus development agreements, host community land use planning, disaster and emergency preparedness plans, public transportation and transit planning, and local utilities and infrastructure concurrency fees.

The Intergovernmental Coordination Element also reflects the desire to coordinate master planning and shared services efforts with New College of Florida in order to maximize the utilization of space.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

To achieve the goals, objectives and policies of the campus master plan through the use of joint processes for collaborative planning, decision making, and coordinating growth and development with local agencies and governmental entities.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. The University coordinated with host governments for review and approval of the Campus Master Plan and master plan amendments, adoption of a Campus Development Agreement through 2010, and payment of infrastructure and utilities concurrency fees.

USF Sarasota-Manatee coordinates with the Southwest Water Management District (SWFWMD) for storm water and coastal management.

USF Sarasota-Manatee established and continues an agreement with the local host fire, rescue and emergency preparedness responders.

USF Sarasota-Manatee coordinates with Sarasota and Manatee County mass transit authorities to establish a bus stop to serve the campus. The University continues to actively work with Sarasota
County Area Transit (SCAT) authorities for the implementation of a bus rapid transit system, and has offered to assist in the development of a terminus station on the campus.

USF Sarasota-Manatee established and continues an agreement with Manatee County Government for reciprocal use of the adjacent Crosley Estate facilities (currently owned by Manatee County), sharing of signage, and use of university parking facilities.

USF Sarasota-Manatee participated in and continues to coordinate with the New College of Florida master planning process, and continues to utilize shared library, recreational and police services with New College of Florida.

**MAJOR PROBLEMS OR OBSTACLES**

Shared services with New College of Florida continue to change and adapt as the two institutions establish their independent identities.

**CHANGED CONDITIONS**

None

**RECOMMENDATIONS**

1. USF Sarasota-Manatee needs to continue to enhance intergovernmental coordination processes in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue to coordinate with the Southwest Water Management District (SWFWMD) for storm water and coastal management.

3. USF Sarasota-Manatee needs to continue and enhance the agreement with the local host fire, rescue and emergency preparedness responders.

4. USF Sarasota-Manatee needs to continue to coordinate with Sarasota and Manatee County mass transit authorities for mass transit opportunities for the campus, including the implementation of a bus rapid transit system.

5. USF Sarasota-Manatee needs to continue and enhance the agreement with Manatee County Government for reciprocal use of the adjacent Crosley Estate facilities (currently owned by Manatee County), sharing of signage, and use of university parking facilities.

6. USF Sarasota-Manatee needs to continue involvement with the New College of Florida master planning process, and to search for opportunities for mutual shared long-range planning goals.

7. USF Sarasota-Manatee needs to continue to utilize shared services with New College of Florida to the extent that such services benefit the mission of USF Sarasota-Manatee.
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ELEMENT 13.0 – CONSERVATION ELEMENT

The Conservation Element of the adopted 2000-2010 Campus Master Plan reflects the need to conserve and protect natural resources as needed to support the intended growth of the USF Sarasota-Manatee Campus. Those measures include providing mitigation techniques, including traffic and parking, to improve and maintain air quality, conserve and protect the quantity and quality of potable water resources, protect identified native vegetative communities and natural functions of soils, identify measures to conserve and appropriate energy, utilize conservation and energy savings techniques for new construction, designate environmentally sensitive lands for protection, to the degree possible, based on State determined criteria, and restrict campus activities known to threaten the habitat and survival of threatened and endangered species of special concern.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

*The Conservation goal of the Sarasota-Manatee Campus Plan is to be a model for conservation policies to improve the environment and to improve air, water and open space quality in the vicinity of the campus including Sarasota Bay.*

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the establishment of natural preservation habitat zones with eco-tunnels for the safe movement of wildlife.

MAJOR PROBLEMS OR OBSTACLES

None

CHANGED CONDITIONS

None

RECOMMENDATIONS

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.
2. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities in an effort to maximize public awareness of the importance of conservation.

3. USF Sarasota-Manatee needs to continue efforts to encourage the use of mass transit, bicycling, and walking in an effort to reduce the minimize emissions of air pollutants.
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ELEMENT 14.0 – CAPITAL IMPROVEMENTS ELEMENT

The Capital Improvements Element of the adopted 2000-2010 Campus Master Plan reflects the need to seek capital construction funding to support the intended growth of the USF Sarasota-Manatee Campus. USF Sarasota-Manatee develops its facilities in accordance with the State Department of Education guidelines for space use, and submits annually a Capital Improvement Plan (CIP) for Public Education Capital Outlay (PECO) funding that details the campus facilities requests and funding needs for five years. The USF Sarasota-Manatee CIP is reviewed by the USF System administration, which prioritizes the USF Sarasota-Manatee requests in the context of the needs of entire USF System, and then submits the USF System request for consideration by the Florida Board of Governors. The level of approved funding is established annually by the Florida Legislature and approved by the Governor, within the limits of the available State resources.

The 2009/2010-2013/2014 USF Sarasota-Manatee Capital improvement Plan (attached as Table 14.1) provides a schedule of projected campus improvements and the estimated cost for those improvements. The projects included are those which the academic plan indicates will be needed to serve the projected growth in enrollment and campus academic programs.

USF Sarasota-Manatee is mandated to manage the capital expansion and improvements with a process to ensure that the facilities do not exceed the ability of the University to provide funding in terms of initial construction costs, impact and concurrency fees, and ongoing maintenance and utilities costs.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

Provide educational and support facilities to all enrolled students in a manner that protects the investment and maximizes the use of existing facilities and promotes orderly, planned campus development.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. Funding for that project was developed from PECO, Capital Improvement Trust Fund (CITF), private donations and Florida Education Challenge Grant (FECG) funds.

Construction of infrastructure improvements funded from PECO resources continues subject to the level of annual State funding.
MAJOR PROBLEMS OR OBSTACLES

The USF Sarasota-Manatee Campus Master Plan reaffirms the need to acquire and develop other adjacent properties, but does not specifically describe those properties. This lack of a specific master plan reference has presented an obstacle for attempts to acquire or lease off-campus properties.

Capital improvements continue to be challenged by the continuity and level of State funding related to initial construction costs, impact and concurrency fees, and ongoing maintenance and utilities costs.

CHANGED CONDITIONS

A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the growing demand of graduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development. As a result, the acquisition and redevelopment of adjacent campus properties represents a significant portion of the annual request for capital improvements.

In response to demand to increase public access to higher education to the South Sarasota County area (including the cities of Venice and North Port), the USF Sarasota-Manatee Campus Board established a 1,788 GSF Learning Center on the Manatee Community College Venice Campus. The University also leases classroom space from the Manatee Community College Venice Campus as required to support the academic programs.

RECOMMENDATIONS

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan until the master plan is updated.

2. USF Sarasota-Manatee needs to update the Campus Master Plan to respond to the problems and obstacles referenced herein, and to reflect the changed conditions since adoption of the 2004 Campus Master Plan.

3. USF Sarasota-Manatee needs to continue to provide a schedule and estimated cost of projected campus improvements, and continue to submit the CIP on an annual basis for improvements needed to support the projected growth in enrollment and campus academic programs.

4. USF Sarasota-Manatee needs to continue to manage the capital expansion and improvements with a process to ensure that the facilities do not exceed the ability of the University to provide funding in terms of initial construction costs, impact and concurrency fees, and ongoing maintenance and utilities costs.
### TABLE 14.1

**FLORIDA BOARD OF EDUCATION**  
**DIVISION OF COLLEGES AND UNIVERSITIES**  
**Period:** 2009-10 through 2013-14  
**Five-Year Capital Improvement Plan (CIP-2) and Legislative Budget Request**

**University:** University of South Florida Sarasota-Manatee

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ELEMENT 15.0 – ARCHITECTURAL DESIGN GUIDELINES ELEMENT

The Architectural Design Guidelines Element of the adopted 2000-2010 Campus Master Plan seeks to establish the framework that will guide and structure open space systems, visual linkages, movement patterns, and appropriate building location and orientation and a logical distribution of land uses to support the intended growth of the USF Sarasota-Manatee Campus. In doing so, USF Sarasota-Manatee will not only provide the facilities to accommodate the campus mission, but will also create a vibrant new image and presence in the regional context through the careful use of architectural and urban planning principles.

Elements of the design guidelines for buildings include building mass and height, climatic response, facades, edges, entrances, exterior wall materials and color, and lighting standards. The standards also emphasize the need to respect the historic nature and architectural vocabulary of each building with a scale that is compatible with and complimentary to the Crosley Estate buildings.

Additionally, campus buildings should be placed in a manner that is consistent with the scale of the estate environment, with an emphasis on the quality of exterior spaces and the linkages between exterior spaces. Guidelines for architectural treatment shall be developed in concert with Urban Design Element 3.0, Future Land Use Element 4.0, Recreation and Open Space Element 8.0, and Landscape Design Guidelines Element 16.0.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

The Architectural Design Guidelines goal of the Sarasota-Manatee Campus is to create an architectural vocabulary that enhances the unity of the campus at a scale compatible with the estate environment.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. A review of the architectural design guidelines conducted after completion of Phase I concluded that the design satisfied the intent of the Campus Master Plan objectives.

MAJOR PROBLEMS OR OBSTACLES

None
CHANGED CONDITIONS

None

RECOMMENDATIONS

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the architectural design guidelines.

2. USF Sarasota-Manatee needs to continue to convene a design review committee tasked with the review of future proposed building designs and to make recommendations to the Campus Vice-President/CEO.
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ELEMENT 16.0 – LANDSCAPE DESIGN GUIDELINES

The Landscape Design Guidelines Element of the adopted 2000-2010 Campus Master Plan seeks to establish the framework that will guide and structure site and building design efforts by creating an atmosphere of natural beauty characterized by the clarity of line and form, harmony among the various part of the landscape, and a sense of well being and permanence. In doing so, USF Sarasota-Manatee will not only provide the facilities to accommodate the campus mission, but will also create a vibrant new image and presence in the regional context through the careful use of landscape and open space planning principles.

Elements of the design guidelines for landscape include pedestrian corridors, entrance plazas, courtyards, campus edges, and preserved landscape areas. The standards also emphasize the need to respect the historic nature of the site with a scale that is compatible with and complimentary to the Crosley Estate landscape.

Additionally, the guidelines establish a campus design standard for campus furnishings (tables, seating, benches, bicycle racks, shade structures, etc.), site signage and graphics, lighting types and levels, site features and amenities, special pavements, and landscape materials. Guidelines for architectural treatment shall be developed in concert with Urban Design Element 3.0, Future Land Use Element 4.0, Recreation and Open Space Element 8.0, and Architectural Landscape Design Guidelines Element 15.0.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

The Landscape Architectural Guidelines goal of the Sarasota Campus is to create a unified spatial environment that blends with and complements the estate character.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan. A review of the landscape design guidelines conducted after completion of Phase I concluded that the design satisfied the intent of the Campus Master Plan objectives.

MAJOR PROBLEMS OR OBSTACLES

Parking lot lighting levels adjacent to residentially zoned properties required anti-glare shielding.
CHANGED CONDITIONS

None

RECOMMENDATIONS

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan, including the landscape design guidelines.

2. USF Sarasota-Manatee needs to continue to convene a design review committee tasked with the review of future proposed landscape designs and to make recommendations to the Campus Vice-President/CEO.

3. USF Sarasota-Manatee needs to continue efforts to coordinate with sister institutions and host communities to ensure the continuity of pedestrian access within the larger regional open space system. Specific efforts include the development of an easement to the bay front from Manatee County and the development of a bay front pedestrian and bicycle trail with Manatee County, New College of Florida, and the FSU/Ringling Museums.

4. USF Sarasota-Manatee needs to continue efforts to encourage the use of alternative modes of transportation, including mass transit, campus shuttle, bicycling and walking.

5. USF Sarasota-Manatee needs to continue to relocate existing plant materials that are in conflict with future campus improvements when practical.

6. USF Sarasota-Manatee needs to continue to remove from the campus grounds all non-native invasive plants (whether trees, shrubs or grasses) that are identified on the “Florida Most Invasive Species List” published by the State of Florida Exotic Pest Plant Council.
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ELEMENT 17.0 – FACILITIES MAINTENANCE ELEMENT

The Facilities Maintenance Element of the adopted 2000-2010 Campus Master Plan addresses the desired level of performance for building exteriors, interiors and systems for all campus facilities. The element recognizes the furtherance of Campus Master Plan goals and objectives through the establishment of standards for the review of building systems, setting priorities for maintenance projects (i.e. routine, preventive, and deferred maintenance), continuing the scheduled program for the elimination of deficiencies caused by current codes and standards, and the establishment of a formal and automated facilities audit process for the review of building use and anticipated useful life span for facilities.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

To provide for properly functioning buildings that are readily maintainable.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

MAJOR PROBLEMS OR OBSTACLES

State funding levels for ongoing maintenance and utilities costs continue to be insufficient to meet the levels of service established in the Campus Master Plan.

Future campus development of the existing Viking properties and any future property acquisitions may result in increased demand and will require an evaluation of infrastructure needs and coordination with local host utilities providers in order to maintain the desired levels of service.

The Viking properties are more than 40 years old. These one and two-story facilities are a poor utilization of University property and have exceeded their useful life span. Further large scale and high cost maintenance projects are not recommended due to a poor anticipated life cycle return on investment.
CHANGED CONDITIONS

A series of on-campus forums concluded that affordable housing for students was an immediate need in the campus vicinity, particularly to support the growing demand of graduate and international students. There is widespread support by the campus community, and endorsed by the Campus Board, for the concept of using the existing Viking property parcels to create a “University Village” consisting of retail space to support typical campus activities and student housing. In addition, the Campus Board supports the future property acquisitions for two tracts of land located between the USF Sarasota-Manatee Academic Facility and the Viking property for similar retail and housing development. When realized, the acquisition and redevelopment of adjacent campus properties will require additional funding for building operations and maintenance.

RECOMMENDATIONS

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

2. USF Sarasota-Manatee needs to continue to support an increase in State funding levels for the operations and maintenance of facilities.

3. USF Sarasota-Manatee needs to continue to provide a schedule and estimated cost of projected campus operations and maintenance improvements, and continue to submit the Legislative Budget Request (LBR) on an annual basis for preventive maintenance, deferred maintenance, fire code corrections, ADA-mandated improvements, and operations and maintenance capital renewal improvements needed to support the projected growth in enrollment and campus academic programs.

4. USF Sarasota-Manatee needs to continue to manage the funded operations and maintenance improvements with a process to ensure that the costs for those activities do not exceed the ability of the University to provide funding in terms of ongoing maintenance and utilities costs.

5. USF Sarasota-Manatee needs to continue to implement a formal and automated facilities audit program for early planning, coordination, review, inspection and forecasting systems to ensure the required level of maintenance for the proper functioning for the campus facilities.
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ELEMENT 18.0 – COASTAL MANAGEMENT ELEMENT

The Coastal Management Element of the adopted 2000-2010 Campus Master Plan reflects the need to designate potential emergency staging areas in coordination with agencies and the host communities, improve pedestrian access to the bay front, and protect, conserve, and enhance the Sarasota Bay coastal resource.

The USF Sarasota-Manatee campus lies within several Federal Emergency Management Agency (FEMA) flood zones, including A-flood zones (subject to 100-year flood hazards), B-flood zones (subject to 50-year flood hazards), and C-flood zones (minimal flooding). The majority of campus property lies in the C-flood zone. The campus also is located in Level B evacuation zone. These criteria impact the structural requirements of construction permitted.

Sarasota Bay is designated as an Outstanding Florida Water and is also recognized as meriting special attention under the Estuary Management Provision of the 1987 Amendment to the Clean Water Act.

GOAL STATEMENT FROM 2000-2010 MASTER PLAN UPDATE

The Coastal Management goal of the Sarasota-Manatee Campus Plan is for development to enhance access and improve the environment of the bay front, protect coastal resources and strengthen the emergency preparedness on the campus.

MAJOR ACCOMPLISHMENTS SINCE 2000-2010 MASTER PLAN UPDATE

Phase I of the USF Sarasota-Manatee Academic Facility was completed in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan.

USF Sarasota-Manatee has established an Emergency Action Plan, established emergency contacts in all campus departments, and distributed the plan to the campus community. The University conducts emergency evacuation exercises at least three times annually. These exercises are coordinated with the local emergency responders.

USF Sarasota-Manatee has established working relationships with the host communities, including the local governmental emergency response agencies, Regional Planning Council, and American Red Cross to ensure that evacuation plans are monitored and reviewed as necessary to operate the campus, as well as to resume campus operations as quickly as possible, in the event of an emergency.
MAJOR PROBLEMS OR OBSTACLES

The USF Sarasota-Manatee campus buildings on the Viking property do not comply with FEMA construction standards for coastal conditions.

CHANGED CONDITIONS

None

RECOMMENDATIONS

1. USF Sarasota-Manatee needs to continue the campus development in accordance with the goals, objectives and policies of the adopted 2000-2010 Campus Master Plan

2. USF Sarasota-Manatee needs to continue and enhance communication with the local host fire, rescue and emergency responders, emergency management agencies, Red Cross, and regional planning councils.

3. USF Sarasota-Manatee needs to continue to inform the campus community of the Emergency Action Plan, provide training of departmental contacts, and conduct emergency evacuation exercises at least three times annually. These exercises need to continue to be coordinated with the local emergency responders.