

encouraged to work whenever possible and assisted through case management services and other community supports to find and keep employment.

**3.8.6.4 Performance Measures**

Applications must include a description of the manner in which grant activities will be monitored to determine achievement of performance measures specified in **Section 2.4**, including:

**3.8.6.4.1 A description of the process for collecting performance measurement data, and any other state or local outcome data to measure project effectiveness;**

Results of the screening assessment include scores on screening tools, demographics, legal status, prior legal history and other factors like homelessness are gathered by the program/data Assistant, entered into spreadsheets and forwarded to Dr. R. H. Potter, Ph.D., who serves as our external reviewer. MOU’s with partners, particularly Lake County Sheriff’s Organization, provide for the sharing of data needed to track several outcomes.

**3.8.6.4.2 Proposed targets and methodologies to address the measures specified in Section 2.4.1, for Planning Grants, and Section 2.4.2, for Implementation and Expansion Grants**

The following performance measures are proposed targets and methodologies to address the measures specified in Section 2.4.2 of this RFA specific to Implementation and Expansion.

<b>2.4.2</b>	<b>Performance Measure</b>	<b>Methodologies to address measures</b>
2.4.2.1	70% reduction in the total number of arrests or re-arrests among Program participants.	Monitoring of arrest data. ORAS, TCU, GAINS and Trauma Screening PCL-5 from the National Center for PTSD.  Support Services Outcome meas.
2.4.2.2	70% reduction in the total number of arrests or re-arrests among Program participants within the one year period following Program discharge compared to the one year period prior to Program admission.	ORAS Data on re-admittance to the program. Data on re-entry into jail. Follow-up contacts post program
2.4.2.3	40% of Program participants not residing in a stable housing environment at program admission will report living in a stable housing environment within 90 days of Program admission	SOAR HUD Outreach, PATH team, on-going follow-up.



2.4.2.4	50% of Program participants not residing in a stable housing environment at Program admit will report living in a stable housing environment one year following Program discharge.	Follow-up calls, PATH team assistance if needed. Case Mgmt.
2.4.2.5	30% of Program participants not employed at Program admission who are employed full or part-time within 180 days of Program admission.	Support Services Outcomes measures. Case Mgmt., Follow-up calls
2.4.2.6	40% of Program participants not employed at Program admission who are employed full or part-time one year following Program discharge.	Support Services Outcomes measures. Follow-up calls
2.4.2.7	30% of Program participants will be assisted in applying or be linked to Social Security or other benefits for which they may have been eligible but were not receiving at Program Admit	Benefits verification Outcome measures SOAR, Case Mgmt.
2.4.2.8	10% of Program participants will be diverted from a State Mental Health Treatment Facility.	Support Service Outcome meas. Competency Restoration Training, collaboration

**3.8.6.4.3 At least one additional proposed performance measure unique to the tasks outlined in the application, including proposed targets and methodologies.**

<b>2.4.2</b>	<b>Performance Measure</b>	<b>Methodologies to address measures</b>
2.4.2.9	70% of individuals identified with a mental illness will be diverted to appropriate community services.	ORAS, TCU, GAINS and Trauma Screening PCL-5 from the National Center for PTSD. FCST admission. Support Services Outcome meas.
2.4.2.10	30% reduction of time spent in the jail for individuals identified with a mental illness.	Support Services Outcome measures. Jail Screening, Court Liaison services.
2.4.2.11	50% reduction in the total number of PTSD symptoms of pre vs. post intervention.	Assessed by the PCL-5, for Program participants receiving intensive evidence based trauma treatment (Eye Movement Desensitization and Reprocessing or Cognitive Behavioral Therapy for Trauma). Trauma focused Tx.



### **3.8.6.5 Capability and Experience**

**For both Planning and Implementation and Expansion Grants, the application must include a description of the Applicant's capability and experience in providing similar services, including:**

#### **3.8.6.5.1 Capability and experience of the Applicant and other participating organizations, including law enforcement agencies, to meet the objectives detailed in this RFA;**

LifeStream is a fully licensed behavioral health and social services organization with a mission of "***Creating Hope, Supporting Recovery, and Promoting Health.***" This mission is accomplished by providing a continuously improving quality continuum of care that is cost effective, culturally competent, and includes quality treatment, education, care/case management and rehabilitation services to children, adolescents and adults. LifeStream operates using the following principles: Promoting Quality; Improving Efficiency; and Assuring Growth. Our vision is for LifeStream to enjoy a reputation for high quality, responsive, and beneficial services to children, adults, and the elderly who express satisfaction in the services the agency provides. Our community-based organization sustains a balanced continuum of behavioral healthcare and social services while demonstrating measurable outcomes.

LifeStream provides a comprehensive array of services for individuals suffering from mental illness, substance users and abusers and the co-occurring population. The services range from crisis support, centralized receiving system, access/evaluation center, psychiatric hospitalization, crisis stabilization units, detoxification and mental health and substance use disorder residential programs, supportive housing and homeless programs, supervised apartments, rehabilitative services, case management, care coordination/management, medication management, psychiatric evaluation services, integrated primary and behavioral health care, child welfare services, including family care management and adoption and family preservation, jail diversion services, medication assisted treatment (MAT), assisted outpatient treatment (AOT), group homes, prevention, intervention, in-school counselors, Florida Assertive Community Treatment (FACT), Children's Community Action Team (CAT), alternative schools and mental health and substance use disorder outpatient services for children, adults and seniors.

More significant to this application, LifeStream plays an integral part in the collaboration the Lake County Board of County Commissioners and the sub-committee-PSCC to successfully to establish a centralized coordination of care for adult offenders with co-occurring disorders. Through grants such as the Criminal Justice Mental Health Substance Abuse Reinvestment grant through DCF and the Bureau of Justice Assistance grants we were able to increase resources required to facilitate successful re-entry and transition into the community from incarceration. LifeStream was



instrumental in maintaining and building a system of care for our adult population with substance abuse and/or mental illness reentering from jail. Their Forensic Community Services Team provides lasting change through evidence-based strategies. Our partnership has seen outcomes such as a decrease in the criminogenic risk factors that have contributed to crime and substance abuse problems. This collaboration has proven to be valuable in meeting the needs of our community with over a 90% success rate over the last fiscal year.

LifeStream originated as and remains a grass roots organization, with deeply imbedded relationships within the communities that it serves. LifeStream operates in a financially secure manner in accordance with resources provided by the community stakeholders. A diverse volunteer, community-based Board of Directors governs LifeStream. LifeStream is accredited by the Commission on the Accreditation of Rehabilitation Facilities (CARF) and is reviewed annually by state and federal regulatory agencies. Beginning in 1969 as a component of Waterman Memorial Hospital in Eustis, LifeStream became an independent non-profit organization in 1971. Since then, LifeStream has grown to twenty-three facilities and over fifty-two programs to help those who suffer from mental illness and substance use achieve recovery and resiliency. LifeStream has celebrated 47 years of dedicated service to the community. The services provided to fulfill the mission range from psychiatric hospitalization, detoxification, residential, outpatient, school based, homeless housing, and community-based social services with 24,654 individuals served and 340,678 service units provided in Fiscal Year ended June 2018. LifeStream employs nearly 800 individuals.

Since its inception, 47 years ago, LifeStream has adapted to meet the emerging behavioral healthcare and social services needs of its community. During that time, LifeStream has successfully implemented hundreds of programs and services. LifeStream has a proven track record of evolving a program from the point of being an identified service gap to development, implementation, and management. Because of this history, LifeStream has been entrusted by funding agencies – local, state, and federal government, corporate, public, and private sources, to successfully implement programs within our communities, and, in several instances, has been asked to serve as a model, or to provide technical assistance to other communities on successful program implementation.

One of the most tenured and largest agencies in the region, LifeStream has a well-established history of engaging with community partners to establish collaborative strategies; most of which are evidenced by a memorandum of understanding or memoranda of agreement, or another form of binding contract. These partners include the following:

***Community-Based Care Organizations*** – LifeStream's CEO, Jon Cherry, was a founding member and Board Chair for Kids Central, Inc, the Circuit 5 Community-Based Care organization. LifeStream has consistently partnered with Kids Central to meet the needs of our community since privatization began. LifeStream is a consistent presence at Kids Central meetings and events, and Kids Central serves as a referral source to



several LifeStream programs and provides funding for services. LifeStream and Kids Central have partnered on several state funding opportunities, including the integration of Substance Abuse, Mental Health and Child Welfare Services Pilot Project funded by the Florida Department of Children and Families – Office of Family and Community Services.

***Criminal Justice Systems*** – LifeStream assisted both the Lake County Board of County Commissioners and the Sumter County Board of County Commissioners in establishing the Public Safety Coordinating Council in their respective jurisdictions. The Councils consist of membership from the judiciary, state attorney, public defender, law enforcement (sheriff and police), state and county probation, mental health services provider, substance use disorder services provider, and homeless continuum of care. In addition, LifeStream successfully secured Criminal Justice, Mental Health and Substance Abuse Planning Grants from the Florida Department of Children and Families to develop strategic plans to better serve those who are in the criminal justice system. LifeStream also has successfully secured subsequent CJMHSA grants for Lake County and Bureau of Justice Assistance grants for implementation and expansion. LifeStream currently has Memoranda of Understanding with 12 of 13 municipalities in Lake County, and additional MOUs with the Lake County Sheriff's Office, Sumter County Sheriff's Office, Mid Florida Homeless Coalition, and other community partners. LifeStream's Forensic Community Services Team (FCST) and Treatment Alternatives for Safer Communities (TASC) program personnel maintain a consistent presence in the courts and detention center to assist the criminal justice system with services appropriate for the individual offender.

***School Boards*** – For as long as LifeStream has been serving children, it has maintained collaborative partnerships with the Lake County and Sumter County School Boards. Over the decades, LifeStream has been contracted by both school districts to provide varying levels of service. In Lake County, LifeStream is contracted to provide a school and therapeutic program for up to 250 students, grades K-12, with Emotional/Behavioral Disorders, or students who require an Alternative Disciplinary Placement. LifeStream provides Children's Clinical On-Site (CCOS) services in each of Lake County's public schools as well as schools in Sumter County. More recently, LifeStream partnered with Lake County Schools to apply for a federal Mental Health First Aid grant. In Sumter County, LifeStream has provided contracted educational and therapeutic services for many years.

***Homeless Continuum of Care*** – LifeStream has maintained an active presence, not only on Mid Florida Homeless Coalition's Board of Directors, but also as one of the primary providers of homeless services. Through the collaborative partnership, LifeStream has secured Florida Department of Children and Families Challenge Grants, Homeless Housing Assistance Grants, and Homeless Prevention/Emergency Solutions Grants. LifeStream has also secured several US Department of Housing and Urban Development – Continuum of Care grants for its HOPE House 8-bed permanent supportive housing program for chronically homeless adults and provides the care services for the Lake County Board of County Commissioners' HUD-funded Permanent



Supported Housing Program previously known as Shelter Plus Care. LifeStream has also received HUD – Neighborhood Stabilization Program funding to acquire and provide low-income housing throughout Lake County LifeStream networks with, and has agreements with Homeless Services Network of Central Florida, the Continuum of Care for Orange, Osceola and Seminole Counties. In addition, LifeStream serves the homeless through “The Open Door.” In collaboration with Lake Community Foundation, Mid Florida Homeless Coalition, and numerous other community partners, The Open Door provides a place where homeless individuals and families come to receive a meal, shower, wash their clothes, access computers and phones, and access desperately needed services from healthcare providers, veteran’s services, and much more.

**Hospitals** – As a licensed hospital, LifeStream maintains MOUs with Central Florida Health Alliance (Leesburg Regional Medical Center and The Villages Regional Hospital), Florida Hospital Waterman, and South Lake Hospital. LifeStream’s Executive Management team serves on various boards and frequently meets with executives from the surrounding hospitals to coordinate how to better meet the needs of our community. The hospitals, in part funded by hospital taxing districts, distribute funds to LifeStream to provide low income and indigent behavioral healthcare services. LifeStream has also developed relationships with the hospitals in order to better serve its consumers who need specialty medical care.

**Other** – LifeStream has contractual agreements or MOUs with many other community stakeholders, as well. A few notable ones include Florida Department of Health in Lake County, Early Learning Coalition of Lake County, Be Free Lake (formerly known as Safe Climate Coalition of Lake County), The Haven, Children’s Advocacy Center of Lake & Sumter, Lake County Children’s Services Council, Orange County Citizens’ Commission for Children, Partners Investing in People, Community Health Centers and Langley Health Services.

Over the years LifeStream has helped tens of thousands of residents throughout Central Florida with their mental illness as well as to overcome their drug and alcohol addictions. LifeStream’s facilities and staff have grown to meet the emerging needs of the communities that it serves. LifeStream maintains numerous community partnership agreements and memoranda of understanding with state organizations, local government, including county, school boards, law enforcement, healthcare providers, hospitals, other community-based social service organizations, and faith-based organizations. LifeStream programs are well respected within the community. The proposed enhancement and expansion of services to Lake County will help the agency meet a growing demand for behavioral health services that is effective and efficient for the target population.

#### **3.8.6.5.2 Availability of resources for the proposed project;**

The current FCST program is staffed and housed in a location close to the courthouse with adequate space for personnel and activities. LifeStream has the capacity and administrative support resources to execute the expansion program and manage the



grant funding and to meet reporting requirements and deadlines. The fiscal capacity also exists to provide the match requirements in capital and in-kind. The organization utilizes an electronic health record to document service delivery and monitor individual client outcomes. Company vehicles are in place as well as cell phones with data capability to enable staff to deliver services in the field.

**3.8.6.5.3 Anticipated role of advocates, peer specialists, family members, and responsible partners; and**

Advocates, family members, peers and graduates of the program participate in task force meetings regularly, as do community partners and representatives from the managing entity, Lutheran Services Florida. They receive program updates and data reports and are involved in program planning activities. As a result of the involvement of these individuals, support for program enrollees has grown to include employment and housing opportunities and donations to the program for services and items that cannot be provided through grant funding. Bus tickets, Wal-mart gift cards, food for guests at meetings and training events are some of the things that donations have provided. Partners in the project have provided referrals, space for screening applicants, meeting and training facilities, data, experts in the field to provide training and printing among other concrete and ideological supports.

**3.8.6.5.4 Proposed staff, including Project Director, key personnel, and subcontractors who will participate in the project, showing the role of each and their level of effort and qualifications. Briefly discuss the responsibilities of each participating organization and how the Applicant proposes to fill staff positions and select subcontractors.**

LifeStream is fully responsible for the hiring and management of program staff for the project with our Office of Human Resources providing the administrative support for recruitment, background checks and orientation training. The program psychiatrist is the only contracted staff member and is not a full-time employee of the agency. He has been affiliated with LifeStream for 15+ years.

<b>Position</b>	<b>Level of Effort</b>	<b>Identified Member</b>	<b>Qualifications</b>
A.V.P. Adult Clinical Serv.	.05 FTE	Karen M. Rogers, M.S.	LMHC
Project Director/ Program Director	.10 FTE	Bonnie Christensen, M.S.	LMHC
Supervisor	.90 FTE	Elmer Perez	M.S. (pursuing licensure)
Therapist	1.0 FTE	vacant	Reg Intern, LMHC
Case Managers	2.0 FTEs	Stephanie Hill, Travis Price	B.A.



Jail Screener	1.0 FTE	Houston Spore	A.A.
CIT Coordinator	.50 FTE	Michael Smalt	A.A. Retired Deputy from Sheriff's office
Program Assistant	1.0 FTE	Rud Patram	Diploma
Court Liaison	.50 FTE	Don Moreno	B.S. Criminal Justice
Nurse	.50 FTE	Debra McClean	LPN
Peer Recovery Coach- (expansion)	1.0 FTE	Dustin Treadway	Certified Peer
Psychiatrist/ARNP	.10 FTE	Dr. Brad Broyles	Licensed Psychiatrist

### 3.8.6.6 Evaluation and Sustainability

#### 3.8.6.6.1 Evaluation

**For both Planning and Implementation and Expansion Grants, the application must include a description of how the project's effectiveness will be demonstrated, including assessments of planning or implementation outcomes. Discuss how variables like stakeholder support and service coordination will be defined and measured. Describe the process for collecting performance measurement data, and any other state or local outcome data to measure project effectiveness in promoting public safety, reduction of recidivism and access to services and supports for the Target Population(s). If using an external evaluator, identify the individual or entity conducting the evaluation.**

Evaluation and collaborative partnerships will continue to maintain and build long term support resources to sustain the FCST by evaluating compliance and performance measures as related to program specific requirements through an automated data collection system, utilization management techniques, and onsite monitoring. A quality summary of all monitoring will be provided to the Task Force Advisory Committee quarterly for identifications of trend, program deficiencies and to recommend a unified strategy when necessary. Collecting, reporting and sharing data among partners will support continuity of care, identification of additional system efficiencies; will reduce duplication of services, and further minimize any gaps that lead to higher utilization or more costly services.

The report findings will be shared with Lake County BOCC, all community partners, elected and appointed officials, and by reporting such results at local community meetings. The outcome data to be collected and monitored is as follows; (1) Number of partnerships developed and strengthened to increase resources for CIT training, employment, education, and housing as demonstrated by development of a formal Memorandum of understanding, Cooperative Agreement, and data collaborative



agreements for 3 months, 6 months and 1 year. Parties responsible to collect the data include LifeStream Behavioral Center, Lake County Board of Commissioners, and other collaborating agencies. (2) Recidivism rate of program participants to jail, prison or psychiatric hospital as defined by occurrence of re-arrest of participants after initial program involvement. Responsible parties to collect the data include Lake County Sheriff's Organization, LifeStream Behavioral Center, Lake County courts and probation. (3) Improved access to and effectiveness of mental health and substance abuse services for program participants as measured by participants' continued engagement with the program services in the first 90 days in the community and improved FARS scores. LifeStream Behavioral Center is the responsible party to collect the data. (4) Detention bed utilization involvement as evidenced by the number of days pre-program vs. post-program involvement. Lake County's Sheriff's Organization is the responsible party to collect the data. (5) Admissions to state forensic institutes among program participants as evidenced by the number of participants re-offending and committed to state hospital during and one-year post program involvement. LifeStream is the responsible party collecting the data. (6) Individual's psychosocial status according to the GAIN assessment as evidenced by initial GAIN vs. GAIN follow up Assessment at 6 months and program discharge. The responsible party to collect the data is LifeStream Behavioral Center. (7) Reduction in spending on psychotropic medications by the detention center medical services unit as evidenced by pre-program baseline year costs vs. post-program implementation costs (adjusted for inflation). The party responsible to collect the data is LCSO.

Data Systems are in place to organize information that is analyzed and interpreted by experienced staff and will be used to collect and track participant demographic information, and service linkage, utilization and engagement including treatment services received, housing placement, and forensic admissions. LifeStream utilizes an electronic medical record for documentation of all demographic, clinical and service provision data and will comply with HIPPA and HITECH regulations. Information collected for reporting services will be non-identifiable as to specific participant and will be securely maintained by program staff working at LifeStream Behavioral Center and Lake County. A specialized data collection team has formed with S. Glass, Lake County; D. Durst Program Assistant; Program Manager/ Taskforce Chair S. O'Hare; and an Academic partnership established through the University of Central Florida (UCF), technical assistance services. R.H. Potter, Ph. D, Director of research in the department of criminal Justice has acted and will continue to act as our external reviewer to insure that the grant requirements are met or exceeded. The data driven reports will be generated by a collaborative effort, and then analyzed by the UCF department of Research. Information will be shared meeting confidentiality regulations, informed consent and de identifying program participants.

Stakeholder support and service coordination will be defined and measured by tracking participation in monthly meetings, taskforce quarterly meetings and case staffing. Lake County and LifeStream establish and maintain policies and procedures that require employees to take responsibility for improving overall functioning of the agency and services utilizing data driven process improvement models such as total quality



management. Continuous quality improvement results from performance of project and staff, systematic operations, evaluations of effectiveness and consumer satisfaction. Projected percentages or target numbers and the methodology to be used to report at the end of the year 2 areas follows; 70% reduction of re arrests among program participants reported through CJS data sharing; 228 individuals to be served by the program throughout three years, at 76 people per year, this is an increase from 150 per length of grant, increasing the maximum number of clients to be served to 38 at one time; reported through program counts; percentage increase from 60% to 75% in the number of law enforcement officers trained in the CIT model, documented through training rosters; 100% of program participants will receive increased access to services in comprehensive recovery based MHSA treatment, services that are community based, 80% fidelity to EBPs measured through fidelity tools; 40% of program participants will reside in a stable housing environment upon re entry into the community reported in quarterly reports; 10% reduction in Lake County admissions to forensic state mental health treatment hospitals among the target population who would otherwise meet the criteria for forensic state mental health hospital admissions, reported in program statistical tracking, increase of 30% of program participants linked to social security benefits reported in program statistical tracking, 63% decrease in spending on participants jail days as measure of impact of purposed efforts to increase public safety and the percentage of cost avoidance or reduced spending in the criminal justice system (i.e. law enforcement, courts, jail bed days) cited in quarterly report of days diverted x cost per day; review and revise existing MOUs between LifeStream and Lake County, defining transportation plan for persons requiring involuntary examination; review and revise MOU between Lake county and the homeless coalition outlining planning strategies and housing alternatives.

### **3.8.6.6.2 Additional Evaluation Requirements - Implementation and Expansion Grants Only**

An estimation of the effect of the proposed project on the population of adults in Lake County's criminal justice system related to the budget of the jail is essential to demonstrating the importance of reducing recidivism through programs that address behavioral health needs.

**3.8.6.6.2.1** The proposed initiative will reduce the expenditures associated with the incarceration of the target population by reducing the number of days spent in jail. As inmates these individuals pose a higher cost for incarceration due to the expense of needed medication. On average, medication costs per inmate with a behavioral health condition are \$30 or more per day, according to the Lake County Sheriff's Office. This brings the cost of incarceration for inmates with MI to over \$80 per day.

**3.8.6.6.2.2** To measure the defined outcomes and the corresponding savings or averted costs the methodology will be a calculation of the estimated cost of incarceration of the individuals served had they remained in jail compared to the program costs to serve those individuals in the community. This calculation will be done as an aggregate of the total served annually. This cost savings will be reported to the BOCC as return on



investment to support any requests for additional funding from the county or Circuit 5 to sustain the program.

**3.8.6.6.2.3** The proposed initiative will reduce the number of individuals judicially committed to a state mental health treatment facility. The methods used will include: 1) early identification of those who will likely be found Incompetent to Proceed and who can safely be served in the community through wrap around services; 2) advocacy with the court for their return to the community for supervision and restoration to competency training as a diversion from a state forensic treatment facility. This will require on-going liaisons with the competency evaluators and the attorneys and judges who will be working with these individuals, to educate them about community- based options. Collaborations will be needed with DCF, Lutheran Services Florida, LifeStream's internal Forensic State Hospital Liaison and the FCST to achieve this goal. The diversion of one individual from a state hospital forensic bed would be an annual cost savings of \$115,340 according to data presented to the Florida State House of Representatives (storage name: h1051d.hca, date: 4/4/2017). The FCST Jail Screener, Court Liaison and Case Managers will be tasked with these duties. From our experience in Orange County operating a Forensic Multidisciplinary team, we are aware of the challenges that can be presented to diversion efforts for these individuals. We are also aware of the successes for those with recovery options. For those with severe mental illness and frequent recidivism to jail or the psychiatric hospital, access to care, engagement in care and management of illness are also means to prevent new offenses that could result in forensic commitment under F.S. 916

### **3.8.6.6.3 Sustainability**

**For both Planning and Implementation and Expansion Grants, the application must address sustainability of the project. Describe the proposed strategies to preserve and enhance the community mental health and substance abuse systems. Describe how sustainability methods will be used and evaluated, including how collaborative partnerships and funding will be leveraged to build long-term support and resources to sustain the project when the state grant ends.**

Efforts toward sustainability have been initiated for the Forensic Community Services Team and will be continued moving forward into the implementation of this expansion grant. One potential avenue of funding is fee for service based care to those with benefits. Increasing the number of SOAR trained case managers at LifeStream, to expedite processing of SSI/SSDI applications with the local Social Security Administration Office in Leesburg, will result in more expeditious receipt of benefits by eligible FCST participants and the opportunity to bring Medicaid dollars into the program. At the close of the current grant period (ending 2020) and into the next, Medicaid/Medicare and other third party billing, where allowable, will partially support service delivery to covered individuals. The FCST program, which functions as a central coordinating project for behavioral health and criminal justice concerns in Lake County is presently gathering data on Medicaid eligibility for enrollees and tracking



potential billing opportunities through this resource. Several cases are actively moving through SOAR. Medicaid billing of allowable costs in the FCST program will provide support for existing services, such as psychiatric and nursing visits and psychotherapy so that expansion grant funding can be utilized to increase infrastructure (e.g. additional FTE's and new evidence based practices). Comparison of actual costs to potential revenues is being undertaken by the fiscal department in collaboration with the program supervisor and Director. Certain activities such as travel, court liaison services and in-jail visits will not be reimbursable through traditional types of billing. This is where reliance on other more flexible sources of funding becomes important to the program. Federal funds have already been leveraged for other diversion related programs in Lake County and a mobile crisis service is operating under a Bureau of Justice Assistance Grant for the southern part of the county. Funding was awarded to LifeStream, by SAMHSA, for Assisted Outpatient Treatment under the Florida Statute governing outpatient commitment. For those with severe mental illness, whose illnesses prevent them from understanding their own need for treatment, facilitating that care, voluntarily or involuntarily, is a further step in reducing recidivism to jail and hospital. AOT is considered a diversion strategy by the GAINS Center/PRA.



### 3.8.7 Tab 7: Project Timeline

#### **GOAL OF THE PROGRAM- Implementation and Expansion (Addresses section 2.2.4)**

**Increase access in Lake County to treatment and support for Criminal Justice involved adults with mental illness and co-occurring substance use disorders through the provision of evidence based, trauma-informed services that address and reduce criminogenic risks and needs.**

**Objective 1- (Addresses section 2.2.4.1)** Expand client service programs (namely FCST) designed to increase public safety, avert increased spending on criminal justice, and improve the accessibility and effectiveness of treatment services for the Target Population identified as adults age 18 or older who have a mental illness, substance use disorder or co-occurring disorders and who are in or at risk of entering, the criminal justice system within three (3) months of execution of the final Grant Agreement.

#### **Objective 2 – Collaboration (Addresses 2.2.4.2)**

Create and encourage collaboration among key stakeholders in implementing the Strategic Plan and providing ongoing oversight and quality improvement activities.

#### **Objective 3- Additional Proposed Diversion Strategy**

Collaborate with Court Administrative Services and partners toward the establishment of a Mental Health Court in Lake County to divert persons with mental illness and co-occurring disorders from incarceration.

<b>Objective</b>	<b>Key Activities</b>	<b>Personnel</b>	<b>Year 1</b>	<b>Year 2</b>	<b>Year 3</b>
<b>Objective 1</b>					
<b>Task 1</b>	Update Existing MOUs/BAAAs	LifeStream & Partners	October 31, 2020	As needed	As needed
	Add New MOUs/BAAAs				
<b>Task 2</b>	Expand Data Collection Spreadsheet	LifeStream FCST & IT; Evaluator; Sheriff Dept.; Court Administrative Services, TA advisors, et al.	Sept 30, 2020	Ongoing As needed	Ongoing As needed
	Implement Health AI program and Reaching Recovery programs				
	Inquire about existing tools used by other similar programs				
<b>Task 3</b>	Continue and expand provision of behavior health services	LifeStream, internal and external partners,	July 1, 2020	Ongoing	Ongoing



	Include new partners in the project and provide linkage to new community resources	PSCC members, DCF, LSF, Public Defenders' and State Attorney's Offices and others.			
	Formalize data collection within 3 Months of Award				
	Assist in diverting individuals from State Forensic Treatment Facilities		Ongoing	Ongoing	Ongoing
<b>Objective 2</b>					
<b>Task 1</b>	Attend Quarterly PSSC meetings with reports	LifeStream Program staff, internal QI department, Task Force members, PSCC, LSF	April 1 2020 And Quarterly	Quarterly	Quarterly
	Organize and conduct Quarterly FCST Task Force meetings				
	LifeStream and County Liaison meetings as needed				
	Quarterly reports to the BOCC and DCF; Monthly benchmarks to LifeStream QI meetings				
<b>Task 2</b>	Monthly review of timeline activities to ensure compliance	Program Supervisor and Director, Taskforce members, LifeStream internal partners (e.g. fiscal managers)	June 1, 2020 on-going with monitoring by the Project Director and Grants Admin. quarterly	on-going with monitoring by the Project Director and Grants Admin. quarterly	on-going with monitoring by the Project Director and Grants Admin. quarterly
	Quarterly submission of data and required status and financial reports to DCF				
<b>Task 3</b>	Implement best practices available	LifeStream's IT	Begin review and	March 31, 2022	On-going review



	and affordable for the storage, retrieval and sharing or program information and statistics needed by partners and stakeholders	Department, QI Department, Sheriff's IT Department, County resources and court Administrative Services	panning meetings, Jan. 2021. Secure TA, Mar. 2021		
	Allow partners to utilize this information to assess, monitor and report on the program's efficacy				
	Include data that is relevant for future program development and sustainability of existing and effective diversion strategies including FCST and CIT				
<b>Task 4</b>	Include ME (LSF) representative on Task Force	LifeStream CEO or designee, FCST Supervisor or Director	Beginning with first Task Force meeting following contract award and ongoing-July, 2020	Ongoing At quarterly Task Force Meeting.	Ongoing
	Collaborate with Forensic Liaison at LSF to identify those who could be diverted from State Forensic Hospitals			Monthly or as occurs	Monthly or as occurs
	Open dialogue about funding opportunities to sustain the program following the end of grant cycle			By March 31, 2021	ongoing
<b>Task 5</b>	Update timeline with approval if needed	Project Director, Program	on-going and as needed	on-going and as needed.	on-going and as needed



	Report staff changes to county and state	Supervisor, DCF, LSF			
	Respond to requests for information				
	Utilize program evaluation data to monitor progress of the program and make quality improvement changes as needed				
<b>Objective 3</b>					
<b>Task 1</b>	Establish monthly or bimonthly planning meetings	LifeStream FCST Program Director, Supervisor and staff members; Court Administrative Services designated personnel	End of 2 <sup>nd</sup> Quarter, Sept. 2020	Ongoing	Ongoing
	Provide information and data needed by policy makers and stakeholders		Ongoing	Ongoing	Ongoing
	Utilize Core Components for best practice in MH Courts in planning activities				
<b>Task 2</b>	Provide a Court Liaison/Screenener to attend MH court once established	LifeStream FCST Program Director, Supervisor and staff members; Court Administrative Services designated personnel	Establishment of MH Court in Lake County to be determined		
	Deliver screening/assessment services		Ongoing-	Ongoing	Ongoing
	Assist in referrals to other more appropriate services				
	Continue established supports and treatment services/options for Veterans Court				
	Pursue financial		Semi-annual	Semi-annual	Semi-annual



	supports for sustainability of problem solving courts and behavioral health services in Lake County		meetings mid-year	meetings mid-year	meetings mid-year
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STATE OF FLORIDA

FIFTH JUDICIAL CIRCUIT

ADMINISTRATIVE OFFICE OF THE COURTS

CITRUS, HERNANDO, LAKE, MARION AND SUMTER COUNTIES



S. Sue Robbins
Chief Judge

Jonathan Lin
Trial Court Administrator

January 24, 2019

Jonathan M. Cherry
President/CEO
LifeStream Behavioral Center
P.O. Box 491000
Leesburg, FL 34749-1000

RE: Letter of Commitment - Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant

Dear Mr. Cherry:

On behalf of Court Administration in the Fifth Judicial Circuit, I am pleased to submit this Letter of Commitment in support of your application for Florida Department of Children and Families' Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant.

Court Administration has an extensive history of collaborating with non-profit agencies to better serve our community. We recognize LifeStream Behavioral Center as a primary provider of community-based behavioral healthcare services in Lake and Sumter Counties. LifeStream currently assists in the facilitation of the 40-hour Crisis Intervention Training (CIT) program offered to law enforcement officers and first responders and operates the Forensic Community Services Team (FCST). The FCST has been successful in providing an opportunity for individuals with a history of repeat criminal offenses to develop prosocial behaviors and prevent repeat incarceration. LifeStream is looking to expand their program to be more responsive to the needs of the courts for referral and linkage of individuals with behavioral health disorders. FCST has been available to receive referrals from the Lake County Veterans Court and acts as a central coordinating project for CJMHSA related cases. These initiatives will further enhance an already successful, much needed program and will support the community in the development of any future problem-solving courts that might be planned. To ensure the success of this program, Court Administration will commit to the following:

- Data sharing at the program level through Memorandums of Understanding/Business Associate Agreements.
Information sharing and planning at the consumer level with the proper written authorizations for the release of information.
Referrals of qualifying offenders to the FCST program.
Participation in the quarterly community task force meetings.
Collaboration in community planning efforts to address the needs of CJMHSA involved individuals.
Communication and collaboration with the FCST Court Liaison to improve partnerships between Judges, personnel within the Offices of the State Attorney and Public Defender.
Other activities as agreed upon by the parties involved.

This Letter of Collaboration is a natural extension of the partnership that already exists.

Sincerely,

Handwritten signature of Jonathan Lin

Jon Lin
Trial Court Administrator
Fifth Judicial Circuit

- Citrus County Courthouse
Hernando County Courthouse
X Lake County Judicial Center
Marion County Judicial Center
Sumter County Courthouse





**BRAD KING, STATE ATTORNEY**  
*Fifth Judicial Circuit of Florida*  
*Serving Marion, Lake, Citrus, Sumter, Hernando Counties*

January 22, 2019

Jonathan M. Cherry  
President/CEO  
LifeStream Behavioral Center  
P.O. Box 491000  
Leesburg, FL 34749-1000

RE: Letter of Commitment - Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant

Dear Mr. Cherry:

On behalf of the Fifth Circuit State Attorney's Office, I am pleased to submit this Letter of Commitment in support of your application for Florida Department of Children and Families' Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant.

The State Attorney's Office has an extensive history of collaborating with non-profit agencies to better serve our community. We recognize LifeStream Behavioral Center as a primary provider of community-based behavioral healthcare services in Lake and Sumter Counties. LifeStream currently assists in the facilitation of the 40-hour Crisis Intervention Training (CIT) program offered to law enforcement officers and first responders, and operates the Forensic Community Services Team (FCST). The FCST has been successful in providing an opportunity for individuals with a history of repeat misdemeanor offenses to develop prosocial behaviors and prevent repeat incarceration. LifeStream is looking to expand their program with the addition of a specific evidence-based treatments (Dialectical Behavioral Therapy [DBT and EMDR]) as well as aftercare services for those unable to transition to other programs due to lack of resources or funding. These initiatives will further enhance an already successful, much needed program. To ensure the success of this program, the State Attorney's Office will commit to the following:

- Provide a mechanism for dialogue and community problem solving.
- Maximize the use of resources available.
- Educating the community about the FCST program.
- Data sharing.
- Continuing to attend the Public Safety Coordinating Council.

Sincerely,

A handwritten signature in blue ink that reads "Brad King".

Brad King  
State Attorney  
Fifth Circuit





Telephone  
(352) 742-4270

Felony Fax  
(352) 742-4297

Administrative Fax  
(352) 742-4350

LAW OFFICES OF  
**MICHAEL A. GRAVES**  
PUBLIC DEFENDER

Misd./Juv Fax  
(352) 253-6030

January 22, 2019

Fifth Judicial Circuit of Florida  
Marion • Lake • Hernando • Citrus • Sumter

Jonathan M. Cherry, President/CEO  
LifeStream Behavioral Center  
P.O. Box 491000  
Leesburg, FL 34749-1000

RE: Letter of Commitment - Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant

Dear Mr. Cherry:

On behalf of the Public Defender's Office, Fifth Judicial Circuit, I am pleased to submit this Letter of Commitment in support of your application for Florida Department of Children and Families' Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant.

The Public Defender's Office has an extensive history of collaborating with non-profit agencies to better serve our community. We recognize LifeStream Behavioral Center as a primary provider of community-based behavioral healthcare services in Lake and Sumter Counties. LifeStream currently assists in the facilitation of the 40-hour Crisis Intervention Training (CIT) program offered to law enforcement officers and first responders, and operates the Forensic Community Services Team (FCST). The FCST has been successful in providing an opportunity for individuals with a history of repeat misdemeanor offenses to develop prosocial behaviors and prevent repeat incarceration. LifeStream is looking to expand their program with the addition of a specific evidence-based treatments (Dialectical Behavioral Therapy [DBT and EMDR]) as well as aftercare services for those unable to transition to other programs due to lack of resources or funding. These initiatives will further enhance an already successful, much needed program. To ensure the success of this program, the Public Defender's Office will commit to the following:

- Provide a mechanism for dialogue and community problem solving.
- Encourage shared decision making and shared accountability at the policy level.
- Maximize the use of resources available.

This Letter of Commitment is a natural extension of the partnership that already exists.

Sincerely,

A handwritten signature in blue ink, appearing to read "Michael A. Graves".

Michael A. Graves  
Public Defender, Fifth Judicial Circuit





## LAKE COUNTY SHERIFF'S OFFICE

LAKE COUNTY, FLORIDA | WWW.LCSO.ORG  
380 W. RUBY ST | TRIVARES

**PEYTON C. GRINNELL, SHERIFF**

January 23, 2019

Mr. Jonathan M. Cherry, President/CEO  
LifeStream Behavioral Center  
P.O. Box 491000  
Leesburg, FL 34749-1000

RE: *Letter of Commitment - Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant*

Dear Mr. Cherry:

On behalf of the Lake County Sheriff's Office, I am pleased to submit this Letter of Commitment in support of your application for Florida Department of Children and Families' Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant.

The Lake County Sheriff's Office has an extensive history of collaborating with non-profit agencies to better serve our community. We recognize LifeStream Behavioral Center as a primary provider of community-based behavioral healthcare services in Lake and Sumter Counties. LifeStream currently assists in the facilitation of the 40-hour Crisis Intervention Training (CIT) program offered to law enforcement officers and first responders, and operates the Forensic Community Services Team (FCST). The FCST has been successful in providing an opportunity for individuals with a history of repeat misdemeanor offenses to develop prosocial behaviors and prevent repeat incarceration. LifeStream is looking to expand their program with the addition of a specific evidence-based treatments (Dialectical Behavioral Therapy [DBT and EMDR]) as well as aftercare services for those unable to transition to other programs due to lack of resources or funding. These initiatives will further enhance an already successful, much needed program. To ensure the success of this program, the Lake County Sheriff's Office will commit to the following:

- Provide a mechanism for dialogue and community problem solving.
- Maximize the use of resources available.
- Educating the community about the FCST program.
- Participate in Crisis Intervention Training
- Data sharing.

This Letter of Commitment is a natural extension of the partnership that already exists.

Sincerely,

Peyton C. Grinnell  
Lake County Sheriff's Office

PG/km





CHARLES L. BROADWAY  
Police Chief

Tel 352-394-5588  
Fax 352-394-1644  
cbroadway@clermontfl.org



January 23, 2019

Jonathan M. Cherry  
President/CEO  
LifeStream Behavioral Center  
P.O. Box 491000  
Leesburg, FL 34749-1000

RE: Letter of Commitment - Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant

Dear Mr. Cherry:

On behalf of Chief Broadway and the Clermont Police Department, I am pleased to submit this Letter of Commitment in support of your application for Florida Department of Children and Families' Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant.

The Clermont Police Department has an extensive history of collaborating with non-profit agencies to better serve our community. We recognize LifeStream Behavioral Center as a primary provider of community-based behavioral healthcare services in Lake and Sumter Counties. LifeStream currently assists in the facilitation of the 40-hour Crisis Intervention Training (CIT) program offered to law enforcement officers and first responders, and operates the Forensic Community Services Team (FCST). The FCST has been successful in providing an opportunity for individuals with a history of repeat misdemeanor offenses to develop prosocial behaviors and prevent repeat incarceration. LifeStream is looking to expand their program with the addition of a specific evidence-based treatments (Dialectical Behavioral Therapy [DBT and EMDR]) as well as aftercare services for those unable to transition to other programs due to lack of resources or funding. These initiatives will further enhance an already successful, much needed program. To ensure the success of this program, the Clermont Police Department will commit to the following:

- Provide a mechanism for dialogue and community problem solving.
- Maximize the use of resources available.
- Making referrals.
- Participation in Crisis Intervention Training.
- Educate the community and individuals about the FCST program.

This Letter of Commitment is a natural extension of the partnership that already exists.

Sincerely,

Charles Broadway  
Chief of Police





January 18, 2019

Jon Cherry, CEO  
LifeStream Behavioral Center, Inc.  
PO Box 491000  
Leesburg, FL 34749-1000

**RE: Solicitation of DCF CJMHSA Funding to Expand FCST Program at LifeStream Behavioral Center**

Dear Mr. Cherry:

For nearly 50 years, LifeStream Behavioral Center has provided a full continuum of services for individuals suffering from mental illness and substance abuse. The services that LifeStream provides range from crisis support, access/evaluation center, psychiatric hospitalization, detoxification, residential and rehabilitative services, case management, medication management, integrated primary care, and homelessness.

As I understand it, LifeStream, in collaboration with the Lake County Board of County Commissioners and the Lake County Public Safety Coordinating Council, will be applying for the DCF Request for Applications (RFA) Grant # RFA112818HSET1: Criminal Justice, Mental Health, and Substance Abuse (CJMHS) Reinvestment Grant to sustain and expand our Forensic Community Services Team (FCST). The FCST program was established in 2010 to provide access to a continuum of care for behavioral health services to justice-involved individuals with mental illness, and has been an amazing success.

The major focus of WellFlorida Council as one of Florida’s 11 local health planning council as designed by Florida Statute 408.033, is to foster and support the design, implementation and evaluation of solutions that expand access to and enhance the quality and outcomes of healthcare for the nearly 1.7 million residents of the 16 counties we serve. Your proposal is entirely consistent with our mission and vision for Lake County and all of north central Florida. As such, on behalf of WellFlorida Council, I am pleased to submit this Letter of Support of your application to secure DCF CJMHSA funding to enhance your FCST program.

Please do not hesitate to contact me should there be a need to follow-up in any way on this letter. I wish you the best of luck in your pursuit!

Sincerely,

*Jeff Feller*

Jeff Feller, MSISE  
Chief Executive Officer

1785 NW 80<sup>th</sup> Boulevard, Gainesville, FL 32606  
Tel: (352) 313-6500 Fax: (352) 313-6515  
www.wellflorida.org

\*\*\*\*\*





PROJECT HEALTH, INC.  
1425 US Hwy 301  
Sumterville, Florida 33585  
(352) 793-5900 (888) 298-5510  
Administration Fax (352) 793-6269 Medical Fax (352) 793-9558

January 23, 2019

Jonathan M. Cherry  
President/CEO  
LifeStream Behavioral Center  
P.O. Box 491000  
Leesburg, FL 34749-1000

RE: Letter of Commitment - Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant

Dear Mr. Cherry:

On behalf of Project Health Inc. d/b/a Langley Health Services, I am pleased to submit this Letter of Commitment in support of your application for Florida Department of Children and Families' Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant.

Langley Health Services has an extensive history of collaborating with non-profit agencies to better serve our community. We recognize LifeStream Behavioral Center as a primary provider of community-based behavioral healthcare services in Lake and Sumter Counties. LifeStream currently assists in the facilitation of the 40-hour Crisis Intervention Training (CIT) program offered to law enforcement officers and first responders, and operates the Forensic Community Services Team (FCST). The FCST has been successful in providing an opportunity for individuals with a history of repeat misdemeanor offenses to develop prosocial behaviors and prevent repeat incarceration. LifeStream is looking to expand their program with the addition of a specific evidence-based treatments (Dialectical Behavioral Therapy [DBT and EMDR]) as well as aftercare services for those unable to transition to other programs due to lack of resources or funding. These initiatives will further enhance an already successful, much needed program. To ensure the success of this program, Langley Health Services will commit to the following:

- Provide a mechanism for dialogue and community problem solving.
- Maximize the use of resources available.
- Making referrals.

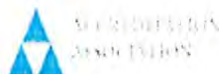
This Letter of Commitment is a natural extension of the partnership that already exists.

Sincerely,

A handwritten signature in blue ink, appearing to read 'Thomas Chase'.

Thomas Chase  
Chief Executive Officer

Accredited by AAAHC, Inc.







201 West Burleigh Boulevard · Tavares · FL 32778-2496  
(352) 253-6500 · Fax: (352) 253-6503 · [www.lake.k12.fl.us](http://www.lake.k12.fl.us)

*Superintendent:*  
Diane S. Kornegay, M.Ed.

*School Board Members:*  
*District 1*  
Bill Mathias  
*District 2*  
Kristi Burns, Ph.D.  
*District 3*  
Marc Dodd  
*District 4*  
Sandy Gamble  
*District 5*  
Stephanie Luke

January 18, 2019

Mr. Jonathan M. Cherry  
President/CEO  
LifeStream Behavioral Center  
P.O. Box 491000  
Leesburg, FL 34749-1000

RE: Letter of Commitment - Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant

Dear Mr. Cherry:

On behalf of Lake County Schools, I am pleased to submit this Letter of Commitment in support of your application for Florida Department of Children and Families' Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant.

Lake County has an extensive history of collaborating with non-profit agencies to better serve our community. We recognize LifeStream Behavioral Center as a primary provider of community-based behavioral healthcare services in Lake and Sumter Counties. LifeStream currently assists in the facilitation of the 40-hour Crisis Intervention Training (CIT) program offered to law enforcement officers and first responders, and operates the Forensic Community Services Team (FCST). The FCST has been successful in providing an opportunity for individuals with a history of repeat misdemeanor offenses to develop prosocial behaviors and prevent repeat incarceration. LifeStream is looking to expand their program with the addition of a specific evidence-based treatments (Dialectical Behavioral Therapy [DBT and EMDR]) as well as aftercare services for those unable to transition to other programs due to lack of resources or funding. These initiatives will further enhance an already successful, much needed program.

Lake County Schools has had the advantage of working collaboratively with LifeStream Behavioral Center through specific projects as well as meeting the needs of individuals and their families in our community. The District has students and family members that would benefit from the Forensic Community Services Team (FCST). Research demonstrates that early intervention is very advantageous when working with all people. Thus, Lake County Schools highly supports this intervention program that can address and hopefully reduce recidivism.

This Letter of Collaboration is a natural extension of the partnership that already exists and our district would welcome this additional resource in working with families and will make referrals to FCST.

Sincerely,

Diane S. Kornegay, M.Ed.  
Superintendent  
Lake County Schools

DSK/pjp





Roundtable Members

Joelle Abaytes  
Circuit 5 Com. Dev.  
DCF

Dennis Baxley  
State Senator  
District 11

Melaine Chin  
LCSSN Steering Chair  
FL Department of Health

Gary Cooney  
Clerk of Courts  
Lake Co. Circuit Court

Peyton Grinnell  
Sheriff  
Lake County

Michael Graves  
Public Defender  
Circuit 5

Dr. Alan Holden  
President  
United Way Lake/Sufter

Brad King  
State Attorney  
Circuit 5 Court

Arron Kissler  
Administrator  
FL Department of Health

Diane Kornegay  
Superintendent  
Lake County Schools

Randy Reynolds  
Circuit Manager  
DJJ Circuit 5

Hon. Anthony Subatini  
State Representative  
District 32

Dr. Stanley Sidor  
Chairperson  
President  
Lake Sumter State College

Steve Skaggs  
Publisher  
The Daily Commercial/  
South Lake Press

Tim Sullivan  
Commissioner  
Lake County

Hon. Michael Takac  
Juvenile Circuit Judge  
5<sup>th</sup> Circuit Court

512 South Palm Avenue  
Howey-in-the-Hills, Florida 34737  
www.lakessn.com

352-742-6941  
(fax) 352-742-6921

January 22, 2019

Jonathan M. Cherry  
President/CEO  
LifeStream Behavioral Center  
P.O. Box 491000  
Leesburg, FL 34749-1000

RE: Letter of Commitment - Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant

Dear Mr. Cherry:

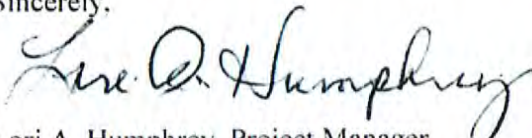
On behalf of Lake County Shared Services Network, I am pleased to submit this Letter of Commitment in support of your application for Florida Department of Children and Families' Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant.

Lake County Shared Services Network (LCSSN) has an extensive history of collaborating with non-profit agencies to better serve our community. We recognize LifeStream Behavioral Center as a primary provider of community-based behavioral healthcare services in Lake and Sumter Counties. LifeStream currently assists in the facilitation of the 40-hour Crisis Intervention Training (CIT) program offered to law enforcement officers and first responders, and operates the Forensic Community Services Team (FCST). The FCST has been successful in providing an opportunity for individuals with a history of repeat misdemeanor offenses to develop prosocial behaviors and prevent repeat incarceration. LifeStream is looking to expand their program with the addition of a specific evidence-based treatments (Dialectical Behavioral Therapy [DBT and EMDR]) as well as aftercare services for those unable to transition to other programs due to lack of resources or funding. These initiatives will further enhance an already successful, much needed program. To ensure the success of this program, LCSSN will commit to the following:

- Provide a mechanism for dialogue and community problem solving.
- Encourage shared decision making and shared accountability at the policy level.
- Maximize the use of resources available.

This Letter of Commitment is a natural extension of the partnership that already exists.

Sincerely,

  
Lori A. Humphrey, Project Manager

Lake County Shared Services Network is working together for children and their families.



January 23, 2019

Jonathan M. Cherry  
President/CEO  
LifeStream Behavioral Center  
P.O. Box 491000  
Leesburg, FL 34749-1000

RE: Letter of Commitment - Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant

Dear Mr. Cherry:

On behalf of Haven of Lake & Sumter Counties, Inc., I am pleased to submit this Letter of Commitment in support of your application for Florida Department of Children and Families' Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant.

Haven of Lake & Sumter Counties, Inc. has an extensive history of collaborating with non-profit agencies to better serve our community. We recognize LifeStream Behavioral Center as a primary provider of community-based behavioral healthcare services in Lake and Sumter Counties. LifeStream currently assists in the facilitation of the 40-hour Crisis Intervention Training (CIT) program offered to law enforcement officers and first responders, and operates the Forensic Community Services Team (FCST). The FCST has been successful in providing an opportunity for individuals with a history of repeat misdemeanor offenses to develop prosocial behaviors and prevent repeat incarceration. LifeStream is looking to expand their program with the addition of a specific evidence-based treatments (Dialectical Behavioral Therapy [DBT and EMDR]) as well as aftercare services for those unable to transition to other programs due to lack of resources or funding. These initiatives will further enhance an already successful, much needed program. To ensure the success of this program, Haven of Lake & Sumter Counties, Inc. will commit to the following:

- Refer participants for services such as DBT and EMDR.
- Assist in any referrals sent from LifeStream to The Haven.
- Maximize the use of resources available.

This Letter of Commitment is a natural extension of the partnership that already exists.

Sincerely,





Kelly Smallridge, Executive Director



**Administrative Office &  
Counseling Center**  
2600 & 2602 South Street  
P.O. Box 492335  
Leesburg, FL 34748  
(352) 787-5889 Outreach  
(352) 315-0591 Administration  
(352) 787-4125 Fax

**Sumter Counseling Office**  
2748 N. CR 470  
P.O. Box 57  
Lake Panasoffkee, FL 33538  
(352) 793-5365  
(352) 569-5340 Fax

**Sexual Assault Hotline**  
(352) 787-1379 (Lake)

**Domestic Violence Hotline**  
(352) 753-5800

**Website:**  
[www.havenlakesumter.org](http://www.havenlakesumter.org)







January 22, 2019

Jonathan M. Cherry  
President/CEO  
LifeStream Behavioral Center  
P.O. Box 491000  
Leesburg, FL 34749-1000

RE: Letter of Commitment - Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant

Dear Mr. Cherry:

On behalf of Lake Sumter Children's Advocacy Center, I am pleased to submit this Letter of Commitment in support of your application for Florida Department of Children and Families' Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant.

Lake Sumter Children's Advocacy Center has an extensive history of collaborating with non-profit agencies to better serve our community. We recognize LifeStream Behavioral Center as a primary provider of community-based behavioral healthcare services in Lake and Sumter Counties. LifeStream currently assists in the facilitation of the 40-hour Crisis Intervention Training (CIT) program offered to law enforcement officers and first responders, and operates the Forensic Community Services Team (FCST). The FCST has been successful in providing an opportunity for individuals with a history of repeat misdemeanor offenses to develop prosocial behaviors and prevent repeat incarceration. LifeStream is looking to expand their program with the addition of specific evidence-based treatments (Dialectical Behavioral Therapy and Eye Movement Desensitization and Reprocessing [DBT and EMDR]), as well as aftercare services for those unable to transition to other programs due to lack of resources or funding. These initiatives will further enhance an already successful, much-needed program. To ensure the success of this program, Lake Sumter Children's Advocacy Center will commit to the following:

- Provide a mechanism for dialogue and community problem solving.
- Maximize the use of community resources available.
- Work with families and make referrals to LifeStream's FCST program, as appropriate.

This Letter of Commitment is a natural extension of the partnership that already exists.

Sincerely,

*Steven Dolliver, M.A.*

Steven Dolliver, M.A.  
Director of Operations



## APPENDIX K - CJMHSR REINVESTMENT GRANT PLANNING COUNCIL OR COMMITTEE

PLEASE PRINT

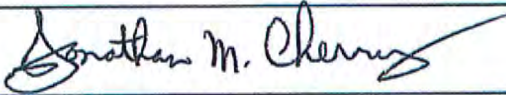
<b>Brad King</b>	<b>Michael Graves</b>
STATE ATTORNEY OR DESIGNEE	PUBLIC DEFENDER OR DESIGNEE
<b>Brian Welke</b>	<b>Lawrence Semento</b>
COUNTY COURT JUDGE	CIRCUIT COURT JUDGE
<b>Gary Cooney</b>	<b>Susan S. Cizmadia</b>
LOCAL COURT ADMINISTRATOR OR DESIGNEE	STATE PROBATION CIRCUIT ADMINISTRATOR OR DESIGNEE
<b>Josh Blake</b>	<b>Tony Deaton</b>
COUNTY COMMISSION CHAIR	COUNTY DIRECTOR OF PROBATION
<b>Major Glen Hall</b>	<b>Charles Broadway</b>
SHERIFF OR DESIGNEE	POLICE CHIEF OR DESIGNEE
<b>Barbara Wheeler</b>	<b>Major David Mass</b>
AREA HOMELESS OR SUPPORTIVE HOUSING PROGRAM REPRESENTATIVE	CHIEF CORRECTIONAL OFFICER
<b>Captain Kenneth Coleman</b>	<b>Rick Bedson</b>
DJJ - DIRECTOR OF DETENTION FACILITY OR DESIGNEE	DJJ - CHIEF OF PROBATION OFFICER OR DESIGNEE
<b>Vacant</b>	<b>Vacant</b>
DCF - SUBSTANCE ABUSE AND MENTAL HEALTH PROGRAM OFFICE REPRESENTATIVE	PRIMARY CONSUMER OF MENTAL HEALTH SERVICES
<b>Jonathan M. Cherry</b>	<b>Karen Rogers</b>
COMMUNITY MENTAL HEALTH AGENCY DIRECTOR OR DESIGNEE	LOCAL SUBSTANCE ABUSE TREATMENT DIRECTOR OR DESIGNEE
<b>Vacant</b>	<b>Vacant</b>
PRIMARY CONSUMER OF COMMUNITY-BASED TREATMENT FAMILY MEMBER	PRIMARY CONSUMER OF SUBSTANCE ABUSE SERVICES



## APPENDIX L - NOTICE OF INTENT TO SUBMIT AN APPLICATION

LifeStream Behavioral Center, Inc. (Applicant Name) wishes to inform the Florida Department of Children and Families of its intent to respond to the solicitation entitled "Criminal Justice Mental Health and Substance Abuse Reinvestment Grant," RFA112818HSET1.

PLEASE PRINT OR TYPE REQUESTED INFORMATION

Name of Authorized Official:	Jonathan M. Cherry
Title of Authorized Official:	President/CEO
Signature of Authorized Official:	
Date:	1-15-19
Address:	P.O. Box 491000
City, State, Zip:	Leesburg, FL 34749
Telephone No:	352-315-7500
Website:	www.lsbc.net
E-mail Address:	JCherry@LSBC.Net

Type of Grant Applying for:       Planning  
     Implementation and Expansion Grant



**Lake County Public Safety Coordinating Council  
Strategic Plan 2013-2018**

**OBJECTIVE 1: To strengthen existing and new partnerships; to improve the efforts of every agency to maintain a data keeping system that enhances both administrative efficiency and system-wide policymaking.**

Action Steps	Who	When
1.1 Continue quarterly Public Safety Coordinating Council meetings to discuss jail overcrowding and progress on strategic plan goals.	All Members	Ongoing: Quarterly
1.2 Continue to publicly advertise and invite additional community partners, business leaders and interested citizens to attend the Council meetings.	BCC Council Staff	Ongoing
1.3 Council will act as a forum to facilitate increased communication and cooperation between justice agencies regarding the statistical information needed from each agency to successfully apply for collaborative grants, show program outcome measures and improve processes.	All Members Statistical Sub-Committee -look at FTA tracking	Ongoing Establish at/by first 2014 meeting

**OBJECTIVE 2: To keep people who come into contact with law enforcement because of mental illness from becoming unnecessarily enmeshed in the criminal justice system. (Intercept I)**

Action Steps	Who	When
2.1 Increase number of CIT trained law enforcement and community partners by having each department/agency commit to sending at least 1 officer/staff to CIT training each year. Offer CIT training for Judges and Attorneys.	LifeStream Sheriff's Office / Municipalities State Attorney / Public Defender Court Administration	Minimum of twice a year
2.2 Create a Mobile Response Team consisting of CIT trained law enforcement, and counselors to respond in incidents of suspected mental illness and provide opportunity for therapeutic intervention vs. arrest when appropriate.	LifeStream Sheriff's Office / Municipalities	If grant funding is awarded
2.3 Increase information sharing of offender history and treatment status; ensuring compliance with all HIPAA rules. Examine what information is available to first responders and if it could be updated. (example: currently enrolled with FCST)	LifeStream Probation Law Enforcement Information Sub-Committee	Establish at/by first 2014 meeting



**Lake County Public Safety Coordinating Council  
Strategic Plan 2013-2018**

<b>OBJECTIVE 3: To enable more defendants to be assessed and released at the earliest possible point with the support and supervision they may need to remain safely in the community and return to court as directed. (Intercept II &amp; III)</b>		
<b>Action Steps</b>	<b>Who</b>	<b>When</b>
3.1 Decrease arrest time and involvement with the criminal justice system by utilizing civil citation for first time misdemeanants.	State Attorney Law Enforcement Clerk Sub-Committee	Establish by first 2015 meeting
3.2 Submit mental health notes from the jail, on a separate document, for 1 <sup>st</sup> appearance so the Judge can approve provisional representation by the Public Defender's Office.	LCSO Jail Medical Staff - Armor Court Administration - Clerk Public Defender	Immediately: Ongoing
3.3 Continue to utilize the Forensic Community Services Team with appropriate referrals and seek additional funding for program sustainability and expansion.	LifeStream LCSO Jail / Armor Probation State Attorney / Public Defender	Ongoing
3.4 Research using automated court reminder calls to decrease technical violations on failure to appear. Implement if feasible.	Clerk Sub-Committee	Establish by first meeting of 2015
3.5 Explore successful Pre-Trial Release programs in Florida. Explore use of electronic medical records. Examine capability to track Failure to Appear history. Seek grant funds. Develop and Implement a Pre-Trial Release program.	Probation LCSO Jail / Bail Bondsman State Attorney / Public Defender Court Administration Sub-Committee	Establish at/by first 2016 meeting
3.6 Continue use of the pre-trial intervention program.	Probation State Attorney Clerk / Court Administration	Ongoing
3.7 Continue use of the "rocket docket".	Court Administration State Attorney / Public Defender Clerk	Ongoing



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<b>Objective 4: To increase resources required to facilitate successful re-entry and transition into the community from incarceration. (Intercept IV)</b>		
<b>Action Steps</b>	<b>Who</b>	<b>When</b>
4.1 Increase jail-prison education and vocational programs so that inmates leave with a marketable skill.	LCI LCSO Jail	Ongoing Assessment
4.2 Increase jail-prison therapeutic programs to include anger management, domestic violence, substance abuse, parenting, decision making, etc... Seek volunteer counselors or grant funding.	LCI LCSO Jail	Ongoing Assessment
4.3 Establish offender benefits before returning to the community.	LCI / LCSO Jail DCF Liaison Re-entry Coordinator	Ongoing
4.4 Identify and link offender with community resources before release, including employment, housing, identification, treatment referrals, medication, etc...	LCI / LCSO Jail Re-entry Coordinator Re-entry Task Force Goodwill Employment Center Workforce / LifeStream	Ongoing

<b>Objective 5: To understand and improve the current system of probation supervision, violation and revocation. (Intercept V)</b>		
<b>Action Steps</b>	<b>Who</b>	<b>When</b>
5.1 Utilize graduated sanctions to decrease the number of technical violations.	Probation Court Administration State Attorney / Public Defender Clerk Sub-Committee	Establish at/by first 2016 meeting



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**OBJECTIVE 1: To strengthen existing and new partnerships; to improve the efforts of every agency to maintain a data keeping system that enhances both administrative efficiency and system-wide policymaking.**

Action Steps	Who	When
1.1 Continue quarterly Public Safety Coordinating Council meetings to discuss jail overcrowding and progress on strategic plan goals.	All Members	Ongoing: Quarterly
1.2 Continue to publicly advertise and invite additional community partners, business leaders and interested citizens to attend the Council meetings.	BCC Council Staff	Ongoing
1.3 Council will act as a forum to facilitate increased communication and cooperation between justice agencies regarding the statistical information needed from each agency to successfully apply for collaborative grants, show program outcome measures and improve processes.	All Members Statistical Sub-Committee -look at FTA tracking	Ongoing Establish at/by first 2014 meeting

**OBJECTIVE 2: To keep people who come into contact with law enforcement because of mental illness from becoming unnecessarily enmeshed in the criminal justice system. (Intercept I)**

Action Steps	Who	When
2.1 Increase number of CIT trained law enforcement and community partners by having each department/agency commit to sending at least 1 officer/staff to CIT training each year. Offer CIT training for Judges and Attorneys.	LifeStream Sheriff's Office / Municipalities State Attorney / Public Defender Court Administration	Minimum of twice a year
2.2 Create a Mobile Response Team consisting of CIT trained law enforcement, and counselors to respond in incidents of suspected mental illness and provide opportunity for therapeutic intervention vs. arrest when appropriate.	LifeStream Sheriff's Office / Municipalities	If grant funding is awarded
2.3 Increase information sharing of offender history and treatment status; ensuring compliance with all HIPAA rules. Examine what information is available to first responders and if it could be updated. (example: currently enrolled with FCST)	LifeStream Probation Law Enforcement Information Sub-Committee	Establish at/by first 2014 meeting



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<b>OBJECTIVE 3: To enable more defendants to be assessed and released at the earliest possible point with the support and supervision they may need to remain safely in the community and return to court as directed. (Intercept II &amp; III)</b>			
<b>Action Steps</b>	<b>Who</b>	<b>When</b>	
3.1 Decrease arrest time and involvement with the criminal justice system by utilizing civil citation for first time misdemeanants.	State Attorney Law Enforcement Clerk Sub-Committee	Establish by first 2015 meeting	
3.2 Submit mental health notes from the jail, on a separate document, for 1 <sup>st</sup> appearance so the Judge can approve provisional representation by the Public Defender's Office.	LCSO Jail Medical Staff - Armor Court Administration - Clerk Public Defender	Immediately: Ongoing	
3.3 Continue to utilize the Forensic Community Services Team with appropriate referrals and seek additional funding for program sustainability and expansion.	LifeStream LCSO Jail / Armor Probation State Attorney / Public Defender	Ongoing	
3.4 Research using automated court reminder calls to decrease technical violations on failure to appear. Implement if feasible.	Clerk Sub-Committee	Establish by first meeting of 2015	
3.5 Explore successful Pre-Trial Release programs in Florida. Explore use of electronic medical records. Examine capability to track Failure to Appear history. Seek grant funds. Develop and Implement a Pre-Trial Release program.	Probation LCSO Jail / Bail Bondsman State Attorney / Public Defender Court Administration Sub-Committee	Establish at/by first 2016 meeting	
3.6 Continue use of the pre-trial intervention program.	Probation State Attorney Clerk / Court Administration	Ongoing	
3.7 Continue use of the "rocket docket".	Court Administration State Attorney / Public Defender Clerk	Ongoing	



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<b>Objective 4: To increase resources required to facilitate successful re-entry and transition into the community from incarceration. (Intercept IV)</b>		
<b>Action Steps</b>	<b>Who</b>	<b>When</b>
4.1 Increase jail-prison education and vocational programs so that inmates leave with a marketable skill.	LCI LCSO Jail	Ongoing Assessment
4.2 Increase jail-prison therapeutic programs to include anger management, domestic violence, substance abuse, parenting, decision making, etc... Seek volunteer counselors or grant funding.	LCI LCSO Jail	Ongoing Assessment
4.3 Establish offender benefits before returning to the community.	LCI / LCSO Jail DCF Liaison Re-entry Coordinator	Ongoing
4.4 Identify and link offender with community resources before release, including employment, housing, identification, treatment referrals, medication, etc...	LCI / LCSO Jail Re-entry Coordinator Re-entry Task Force Goodwill Employment Center Workforce / LifeStream	Ongoing

<b>Objective 5: To understand and improve the current system of probation supervision, violation and revocation. (Intercept V)</b>		
<b>Action Steps</b>	<b>Who</b>	<b>When</b>
5.1 Utilize graduated sanctions to decrease the number of technical violations.	Probation Court Administration State Attorney / Public Defender Clerk Sub-Committee	Establish at/by first 2016 meeting