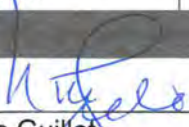


APPENDIX C – COVER PAGE FOR GRANT APPLICATION

Criminal Justice, Mental Health and Substance Abuse Reinvestment Grant

PROPOSAL INFORMATION					
Project Title:	Seminole County Reinvestment Grant				
County(ies):	Seminole County				
Project Start Date:	10/1/2017				
Type of Grant:	Planning Grant <input type="checkbox"/>		Implementation and Expansion Grant <input checked="" type="checkbox"/>		
GRANT POINT OF CONTACT					
Contact Name & Title:	George Woodring - Grant Administrator				
Applicant:	Seminole County Board of County Commissioners				
Address Line 1:	1101 East First Street				
Address Line 2:					
City:	Sanford	State:	FL	Zip:	32771-1468
Email:	gwoodring@seminolecountyfl.gov				
Phone:	407-665-7168	Fax:	407-665-5886		
ADDITIONAL CONTACTS					
Contact Name:	Timothy Jecks - Budget Manager				
Co-Applicant:	Seminole County				
Address Line 1:	1101 East First Street				
Address Line 2:					
City:	Sanford	State:	FL	Zip:	32771-1468
Email:	tjecks@seminolecountyfl.gov				
Phone:	Sanford	Fax:	407-665-5886		
FUNDING REQUEST AND MATCHING FUNDS					
	Total Amount of Grant Funds Requested	Total Matching Funds (Provided by Applicant and partners):			
Program Year 1	\$400,000	\$400,000			
Program Year 2	\$400,000	\$400,000			
Program Year 3	\$400,000	\$400,000			
Total Project Cost	\$1,200,000	\$1,200,000			
CERTIFYING OFFICIAL					
Certifying Official's Signature:					
Certifying Official's Name (printed):	Nicole Guillet				
Title:	County Manager				
Date:	5/19/17				

SEMINOLE COUNTY
CJMHSR REINVESTMENT GRANT

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APPENDIX D – STATEMENT OF MANDATORY ASSURANCES

		Initial
A.	Infrastructure: The Applicant shall possess equipment and Internet access necessary to participate fully in this solicitation.	<i>my</i>
B.	Site Visits: The Applicant will cooperate fully with the Department in coordinating site visits, if desired by the Department.	<i>my</i>
C.	Non-discrimination: The Applicant agrees that no person will, on the basis of race, color, national origin, creed or religion be excluded from participation in, be refused the benefits of, or be otherwise subjected to discrimination pursuant to the Act governing these funds or any project, program, activity or sub-grant supported by the requirements of, (a) Title VI of the Civil Rights Act of 1964 which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended which prohibits discrimination the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended which prohibits discrimination in employment or any program or activity that receives or benefits from federal financial assistance on the basis of handicaps; (d) Age Discrimination Act 1975, as amended which prohibits discrimination on the basis of age, (e) Equal Employment Opportunity Program (EEO) must meets the requirements of 28 CFR 42.301.	<i>my</i>
D.	Lobbying: The Applicant is prohibited by Title 31, USC, Section 1352, entitled "Limitation on use of appropriated funds to influence certain Federal contracting and financial transactions," from using Federal funds for lobbying the Executive or Legislative Branches of the federal government in connection with a specific grant or cooperative agreement. Section 1352 also requires that each person who requests or receives a Federal grant or cooperative agreement must disclose lobbying undertaken with non-Federal funds if grants and/or cooperative agreements exceed \$100,000 in total costs (45 CFR Part 93).	<i>my</i>
E.	Drug-Free Workplace Requirements: The Applicant agrees that it will, or will continue to, provide a drug-free workplace in accordance with 45 CFR Part 76.	<i>my</i>
F.	Smoke-Free Workplace Requirements: Public Law 103-227, Part C-Environmental Tobacco Smoke, also known as the Pro-Children Act of 1994 (Act), requires that smoking not be permitted in any portion of any indoor facility owned or leased or contracted for by an entity and used routinely or regularly for the provision of health, day care, education, or library projects to children under the age of 18, if the projects are funded by Federal programs either directly or through State or local governments, by Federal grant, contract, loan, or loan guarantee. The law does not apply to children's projects provided in private residences, facilities funded solely by Medicare or Medicaid funds, and portions of facilities used for Inpatient drug or alcohol treatment. Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to \$1,000 per day and/or the imposition of an administrative compliance order on the responsible entity.	<i>my</i>
G.	Compliance and Performance: The Applicant understands that grant funds in Years 2 and 3 are contingent upon compliance with the requirements of this grant program and demonstration of performance towards completing the grant key activities and meeting the grant objectives, as well as availability of funds.	<i>my</i>
H.	Certification of Non-supplanting: The Applicant certifies that funds awarded under this solicitation will not be used for programs currently being paid for by other funds or programs where the funding has been committed.	<i>my</i>
I.	Submission of Data: The Applicant agrees to provide data and other information requested by the Criminal Justice, Mental Health, and Substance Abuse Technical Assistance Center at the Florida Mental Health Institute to enable the Center to perform the statutory duties established in the authorizing legislation.	<i>my</i>
J.	Submission of Reports: The Applicant agrees to submit quarterly progress reports and quarterly fiscal reports, signed by the County Administrator, to the Department.	<i>my</i>

**FLORIDA DEPARTMENT OF CHILDREN AND FAMILIES
CRIMINAL JUSTICE, MENTAL HEALTH AND SUBSTANCE ABUSE
REINVESTMENT GRANT- GRANT # RFA03H17GN2
Submitted by Seminole County
May 2017**

PROJECT NARRATIVE - STATEMENT OF PROBLEM (6 pages)

3.8.5.1 DESCRIPTION OF THE PROBLEM

Seminole County currently has a continuum of services in place for adults and juveniles with mental health, substance abuse, and co-occurring disorders involved in the criminal justice system, and for over eighteen years, has repeatedly demonstrated its commitment to adopting or devising ways to divert those individuals from arrest and incarceration. Despite these ongoing efforts, Seminole County continues to face the need to provide services for both adults and juveniles with mental illnesses, substance abuse, and co-occurring disorders as well as the need to enhance the services already available to fill identified gaps.

Summary of the Problem

- Lack of medical detoxification facilities
- Need for additional temporary and permanent homeless shelter resources
- Coordination and oversight gaps
- Incomplete data and evaluations
- Lack of juvenile services

Services Targeted to Adults: The current mental health and substance abuse services for adults in Seminole County are available at four (4) distinct intercept points. At **Intercept 1**, individuals are diverted from the criminal justice system primarily through law enforcement and the use of a Crisis Intervention Team (CIT). The Seminole County Sheriff's Office (SCSO) was one of the early adopters of crisis intervention training as a pre-booking diversion strategy and continues to maintain its team, with over 700 officers from the SCSO, six municipal police departments, and the Orlando-Sanford International Airport police force having received CIT training. The SCSO processed 3,952 individuals through its CIT team in 2015; 4,417 individuals in 2016; and 1,502 individuals between January 1 and April 30, 2017. While the majority of these individuals presented with mental health concerns, a small but critical number presented with substance abuse disorders requiring immediate commitment under the Hal Marchman Act. At the present time, there is no Accredited Receiving Facility for Marchman Act individuals in Seminole County, making the John E. Polk Correctional Facility (Seminole County Jail) the "de facto" facility under Chapter 397, Florida Statutes. Although law enforcement transports individuals to the Accredited Receiving Facility in Orange County whenever possible, the number of beds is limited and, more often than not, the individuals must go through detox within the confines of the Seminole County Jail. The dangers associated with drug and alcohol detox are significant and the need for local detox beds is acute. A portion of the funding requested under this grant would be utilized to enhance the current services at this initial intercept point by providing 198 medical detoxification bed-days annually at

Aspire Health Partners' Crisis Stabilization Unit in Seminole County, to which law enforcement may refer the small but critical number of individuals for detox services.

At **Intercept 2**, the coordinated efforts of SCSO and Aspire Health Partners (Aspire) created the Single Point of Access (SPA) team for all adults with mental illnesses, addictions, or co-occurring disorders who were incarcerated and who qualified for post-booking diversion.

Intercept 3 includes the specialty courts for adults, the Adult Drug, Mental Health and Veterans' courts, which are at the heart of the post-booking diversion efforts. No specific enhancements to Intercepts 2 and 3 have been identified for the purposes of this grant, but funding for ongoing services remains crucial.

Intercept 4 involves re-entry in to the community and community supervision, which are facilitated by the Care Managers and Peer Specialists through the Community Resource Center at Aspire, in coordination with state and county probation. To support re-entry, Aspire operates the Community Resource Center, created through prior DCF Reinvestment Program funding. The Community Resource Center offers target population members Care Management from Forensic staff and Peer Specialists both on-site and as part of the community-based transition. On-site supports at the CRC include computer kiosks where clients can search for housing, employment (Workforce Central Florida), education (Seminole State College), and benefits. Staff who are trained in SOAR assist clients who may qualify for SSI and/or Medicaid with the application process and short-term shelter beds are available for homeless clients who need a brief respite while the Care Managers work to help them secure housing that is more permanent. A portion of the funding requested under this grant will be used to enhance the services and shelter options available to that portion of the target population who are homeless.

The entire continuum of services in Seminole County is supported by the County's Mental Health and Substance Abuse Task Force (Task Force), which was created by the Public Safety Coordinating Council (PSCC) shortly after its formation. The Task Force provides a regular forum from which to consider and make recommendations to the PSCC, and consists of key stakeholders representing each intercept point. While the Task Force continues to meet quarterly, unless more frequent meetings are necessary, there are significant opportunities for additional coordination of resources and service opportunities for the affected population. Seminole County needs an individual to coordinate and lead the sequential intercept program in order to take the next steps in its strategic plan. A portion of the requested funding under this grant would be utilized to establish a Supported Care Coordinator position to take on this role. This position would work towards achieving the County's mental health and substance abuse goals, as outlined in the Strategic Plan, by ensuring ongoing collaboration among stakeholders, recruiting new partners to enhance collateral services, and coordinating services throughout the intercept model.

In addition to the Supported Care Coordinator, the funding requested would enhance the current continuum of services by providing for additional and improved evaluations at each sequential intercept point through a Project Evaluator. Ongoing evaluations at each distinct intercept point are critical for the County and the Task Force to better determine the effectiveness and efficiency of the various services being provided, and to suggest and implement required changes. While the overarching goal remains the same—to provide services to the target population involved in the criminal

justice system—the specific objectives at the various intercept points are distinct and should be analyzed as such. A portion of the funding requested under this grant would allow for both process and outcome evaluations for each intercept point. The Project Evaluator will work in conjunction with the Supported Care Coordinator and key stakeholders to collect the required data for reporting and analysis under this grant.

Services Targeted to Juveniles: The final need within the purview of this grant is for further collaboration and expansion to include services for Juvenile Diversion. Seminole County has a youth population of 46,304. In 2016, there were approximately 500 Baker Acts of youth under the age of 18, and in fiscal year 2015-2016, the juvenile arrest rate was 35 per 1,000 youth. According to data from the Positive Achievement Change Tool (PACT), 32% of arrested youth during this time had a history of mental health problems, 43% reported currently using drugs, and 15% reported using alcohol. These rates are higher than the statewide estimates of 21% of arrested youth having a history of mental health needs and 38% currently using drugs. (Florida Department of Juvenile Justice, PACT Profile for FY 2013-2014).

A large number of youth with “mild” or “moderate” mental health and substance use needs are being processed at the Seminole County Juvenile Assessment Center (JAC), often for nonviolent or non-serious offenses. Among 1,405 youth processed at the JAC, 12% were rated as having at least minimal needs related to depression, 12% were rated as having at least minimal needs related to suicide, 15% were rated as having at least minimal needs related to anxiety, 10% were rated as having at least minimal needs related to trauma, and 73% were rated as having at least minimal needs related to substance use. 0.1% to 5.6% of those youth rated “severe” on these items, sufficient to meet Baker Act criteria under Chapter 394, Florida Statutes. Arresting youth who are exhibiting mental health or co-occurring problems for minor offenses can often intensify these symptoms and leads to increased and potentially unnecessary system costs. In Seminole County, the cost of juvenile detention is estimated to be \$390 per day and the cost of inpatient hospitalization is estimated to be \$417 per day. For those juveniles who are not arrested, the likelihood of receiving much-needed treatment services is slim.

In light of these numbers and continuing trends, the Seminole County Juvenile Division is in the initial phases of a Police Mental Health Collaboration (PMHC), beginning with an internal assessment to determine the most critical needs for these at-risk juveniles. The grant budget has allocated funds to provide treatment and services to targeted juveniles in years 2 and 3 of the project period.

Data and Trend Analysis

Jail Data and Trends. The Seminole County Jail houses a maximum capacity of 1,240 local, state, and federal inmates. Seminole County Jail data reflects a total of 14,126 arrests in 2014 versus 12,941 arrest in 2016, showing a marked decrease. Of those arrested in 2016, 6.7% had a severe mental illness, reflecting a moderate decrease the 6.0% of arrestees in 2014 with severe mental illnesses. At the same time, the data indicate a moderate decrease in the percentage of arrestees using mental health services from 22.7% in 2014 to 22.0% in 2016. See Jail Population Table below, pg. 6, for additional details. While the number of arrests reflect a potential diversion of individuals

who otherwise would have been arrested, the data indicates that the need for mental health screenings and services remains.

Forensic Admissions. The number of admissions to Forensic State Treatment Facilities has fluctuated over the past several years, with a recent significant drop in the number of admissions. There were 22 admissions in 2010, 14 admissions in 2011, and 10 in 2012. 2014 saw an increase of forensic admissions to 18, but by 2016 that number had dropped to only five admissions. This renewed positive trend indicates a positive response to the County's focus on creating new resources for preventing incarceration and early intervention for those who are incarcerated through its sequential intercept model.

Baker Act Data. Of Florida's 67 counties, Seminole ranked 15th of 67 counties in the number of Baker Act Examinations initiated in 2011, and remained at that spot in 2016. (Annual Report of Baker Act Data, Summary of 2011/2012 Data, University of South Florida; Annual Report of Baker Act Data, Summary of 2015/2016 Data, University of South Florida). Of the 2015/2016 examinations, 25.17% were for juveniles age 18 or under. 63.96% of the 2015/2016 Baker Act examinations were initiated by law enforcement, 28.33% by mental health professionals, and 4.94% by ex parte order. (Annual Report of Baker Act Data, Summary of 2015/2016 Data, University of South Florida)

Geographic Environment and Socioeconomic Factors

At approximately 310 square miles, Seminole County is the fourth smallest county, by land area, in Florida (Census 2016 U.S. Gazetteer Files: Counties, 2016). Situated between Volusia County (Daytona Beach) and Orange County (Orlando), the county went from an agriculture-based economy in the 1950's to a mixed suburban county with a variety of businesses and industries, and saw an 81% growth in population from 1970 to 2010. The 2016 estimated population is 455,479, representing a population increase of 7.8% since 2010, and making Seminole County the thirteenth most populated county in Florida. (U.S. Census Bureau 2016 QuickFacts, Seminole County, Florida). The youth population in Seminole County as of 2016 was 46,304.

Seminole County has an average household size of 2.85 with an average family size of 3.49 individuals. Among individuals 25 years and over, 93% have completed high school or its equivalent, and 35.3% have attained a bachelor's degree or higher. 53.6% of the population are currently enrolled in high school, college, or graduate school. 8.8% of the Seminole County population are veterans, and 10.2% of the total civilian noninstitutionalized population have a disability. (U.S. Census Bureau, Selected Social Characteristics 2011–2015).

As of 2015, the unemployment rate in the civilian labor force in Seminole County was 9.4%, which was slightly higher than the United States average. The main industries of employment were educational services and health care and social assistance (22.0%); professional, scientific and management, and administrative and waste management services (15.5%); and retail trade (12.7%). The median household income for Seminole County was \$57,010 annually, with a per capita income of \$29,162. 8.3% of all families fell below the poverty level at some point in 2015. 26.3% of the population had health insurance through public programs, and 15.1% of the population was entirely without health insurance. (U.S. Census Bureau, Selected Economic Characteristics 2011–2015).

Target Populations

Consistent with the County's Strategic Plan, the target populations to be served under this grant include both adults and juveniles. See section 3.8.5.1.2 below, pg. 6, for additional information.

Project as a Community Priority

The Seminole County community, the County's Public Safety Coordinating Council and the PSCC's Mental Health & Substance Abuse Task Force consider this project to be of critical importance. The letters of support and commitment included in this proposal confirm that the project initiatives are a priority.

Eric Welch, the executive director of the nonprofit organization National Alliance on Mental Illness-Greater Orlando writes that this collaborative project helps to fulfill their mission. "For over 30 years, we have been providing free educational classes, support groups and advocacy efforts to those with mental illness and their supporting families . . . NAMI Greater Orlando believes that coordinated Criminal Justice, Mental Health and Substance Abuse initiatives are critical to public safety. NAMIGO enthusiastically supports this project and is fully committed to making this program a continued success."

Sheriff Dennis Lemma writes: "Seminole County takes a decidedly collaborative approach to problem solving related to individuals in this county who have involvement with the criminal justice system, and also experience mental health and /or substance abuse challenges. Our County Government, along with local private and public sector partners, work together to identify and then efficiently fill gaps and provide critical assessment and intervention services to citizens. As the needs of our citizens continue to grow, we take a strategic approach to the expansion and enhancements of our criminal justice, mental health and substance abuse initiatives. It is our belief that mental health and substance abuse problems contribute to criminal justice involvement Ensuring our citizens have timely access to critical services is one of our organization's foremost priorities. I believe that coordinated criminal justice, mental health and substance abuse initiatives are critical to public safety."

3.8.5.1.1 Analysis of the Current Jail Population

3.8.5.1.1.1 Screening and Assessment Process. For adults, the Seminole County Sheriff's Office (SCSO), State Attorney, and Public Defender have the initial responsibility for identifying, assessing and prioritizing participation for high-risk/high-need individuals. The majority of participants are intercepted by law enforcement. Individuals booked into the Seminole County Jail are interviewed by trained officers of the Sheriff's Office and its SPA Team, and then referred to the State Attorney for legal eligibility screening, and to the treatment provider, Aspire for mental health, substance abuse and co-occurring disorders screening. The Aspire team uses a comprehensive biopsychosocial assessment completed by a masters-level Mental Health Counselor/Assessor along with the DAST (Drug Abuse Screening Tool) and the AUDIT (Alcohol Use Disorder Identification Test) for initial screening. Next, a Psychiatric Evaluation is completed by a Psychiatric Medical Professional to identify, assess, and prioritize participation and services for high-risk/high-need persons.

Juvenile screening is currently conducted through the use of the Child and Adolescent Needs and Strengths (CANS) assessment. The Positive Achievement Change Tool (PACT) is also utilized for those youth who have been arrested

3.8.5.1.1.2 Jail Population Data. The table below represents data collected by the Seminole County Jail team.

Year	Jail Population	Number of arrests	Number (%) of arrestees using mental health services	Number (%) of arrestees with severe mental illness	Number (%) of individuals on psychotropic medications
2014	859	14,126	3,203 (22.7%)	848 (6.0%)	1027 (7.3%)
2015	893	13,627	3,329 (24.4%)	945 (6.9%)	964 (7.1%)
2016	847	12,941	2,852 (22.0%)	868 (6.7%)	850 (6.6%)

3.8.5.1.1.3 & 3.8.5.1.1.4 Contributing Factors. Factors which place the Target Population at risk of entering or re-entering the criminal justice system include: the possibility of substance abuse relapse among persons with co-occurring disorders; the likelihood that, if these individuals do not comply with community based treatment, they will experience exacerbation of symptoms contributing to dangerousness to self or others or criminal behavior; and the ongoing risk of homelessness and the associated risks of stealing, robbing, prostitution, or other illegal means of survival. Members of the target population are at risk due to being high utilizers of emergency services and/or crisis services including crisis stabilization and detox, or who are homeless or precariously housed. The services provided under this project are designed to attack those risk factors aggressively and comprehensively.

3.8.5.1.2 Target Populations and Numbers to be Served

Consistent with the County’s Strategic Plan, the target populations to be served under this grant are:

- **Adults** age 18 and over, who are “at-risk” of involvement in the criminal or juvenile justice systems and have factors associated with possible criminal behavior, including: homelessness and other unstable living situations; history of victimization or abuse; significant transitions such as a recent release from jail, re-entry to the community from prison or release from a forensic facility; or a history of involvement in the criminal justice system. This project will also target those individuals in need of immediate detox services.
- **Juveniles** in crisis or who are “at-risk” of involvement in the criminal or juvenile justice systems exhibiting factors associated with possible delinquent behaviors that can lead to involvement in the juvenile justice system, including individual factors, family factors, peer group factors, school-related factors, or community environmental factors.

The County anticipates that 100 adults and 50 juveniles will be served over the 36-month project period. The requested funding will also provide up to 594-bed days annually of medical detox services over the project period.

**Florida Division of Children & Families
CRIMINAL JUSTICE, MENTAL HEALTH, AND
SUBSTANCE ABUSE REINVESTMENT GRANT
GRANT # RFA03H17GN2
May 2017**

PROJECT NARRATIVE – PROJECT DESIGN AND IMPLEMENTATION (34 pages)

3.8.6.1 SEMINOLE COUNTY PUBLIC SAFETY COORDINATING COUNCIL

3.8.6.1.1 Description of the Planning Council

In compliance with s. 394.657(2)(a), F.S., the Seminole County Public Safety Coordinating Council consists of the following members, and is recruiting for two open positions:

State Attorney – Stacey Salmons

Public Defender – Jeff Dowdy, JD

Circuit Court Judge – Donna McIntosh

County Court Judge – John Woodard

Chief Correctional Officer – Chief Laura Bedard

Sheriff Designee – Shannon Seiple

Designated Police Chief – open position

State Probation – Rachel Richardson

Local Court Representative – Anthony Warren, Adult Drug Court Program Manager

County Commissioner – Brenda Carey

Director of County Probation or Pretrial Intervention Program – Meg Johnson

DCF Representative – Anna Fedeles

Substance Abuse Provider – Erin Martin, LMHC, CAP

Director of Community Mental Health Agency – Valerie Westhead, MD

Primary Consumer of MH Services – Elizabeth Murphrey

Primary Consumer of SA Services – open position

Family Member of Consumer of MH Services – Alice Petree

Supportive Housing Representative – John Murphy

Director of Juvenile Detention Facility – Bernie Johns

Probation, Juvenile Justice – Denise Devlin

3.8.6.1.2 Planning Council's Activities

The Seminole County Public Safety Coordinating Council (PSCC) meets quarterly to assess the population of the John E. Polk Correctional Facility (Seminole County Jail), the population status of State and County probation, and the population and activities of the County's Juvenile Justice Division. The PSCC also reviews the status of pretrial intervention and probation programs. To assist in this critically important work, the PSCC established a Mental Health and Substance Abuse Task Force to monitor, evaluate and make recommendations concerning Seminole County's pretrial intervention programs, including the 18th Judicial Circuit's Adult Drug, Mental Health and Veterans Courts.

The Mental Health and Substance Abuse Task Force (Task Force) oversees the implementation of initiatives modeled on the Sequential Intercept Model for effective diversion points in the criminal justice system. The Task Force membership includes

Seminole County Government; Aspire Health Partners (the primary mental health and substance abuse treatment provider); County and Circuit Judiciary; Public Defender; State Attorney; Sheriff's Office; all Law Enforcement Agencies in the county; Court Administration; and State and County Probation and Parole.

Meetings. The Public Safety Coordinating Council met most recently on October 20, 2016, January 19, 2017 and April 20, 2017. The remaining 2017 meetings are scheduled for July 20, 2017 and October 19, 2017.

The County's Mental Health and Substance Abuse Task Force met most recently on April 26, 2017 and May 19, 2017. The Task Force will continue to meet monthly for a period of time and then return to quarterly meetings.

3.8.6.3 PROJECT DESIGN & IMPLEMENTATION

3.8.6.3.1 Copy of Strategic Plan

The Seminole County Mental Health and Substance Abuse Task Force developed a Strategic Plan to strengthen Mental Health and Substance Abuse services based on the Sequential Intercepts Model. The Strategic Plan is included at the beginning of the Supporting Documents.

3.8.6.3.2 Progress Towards Implementation of Strategic Plan

The Seminole County Strategic Plan for Mental Health and Substance Abuse Services was first developed in 2014 and is updated annually. The most recent Strategic Plan update took place in April/May of 2017 and was approved by the Seminole County Mental Health and Substance Abuse Task Force on May 19, 2017. It will be presented to the PSCC in July of 2017.

Seminole County and Aspire Health Partners (Aspire), the County's primary collaborative partner for the provision of behavioral health services, worked together to conduct the initial implementation of the 2014 Strategic Plan, with DCF Reinvestment Grant funding from May 2014 through April 2017. As a result, Seminole County was able to implement a Community Resource Center, located at Aspire's Sanford campus, to assure that individuals are participating in appropriate diversion programs and receiving coordinated services for mental health, substance use and co-occurring disorders. That project provided case managers to identify the nature and extent of those services and payer sources, coordinated treatment and collateral support. It also provided regular CIT training to law enforcement. Funding for these services ended in April 2017.

Challenges and Barriers. This proposal identifies weaknesses in the current system and critical new components that will take steps to ensure that all Sequential Intercepts are available to residents in need and are effective in their missions. Training programs will continue to be available to law enforcement. Marshalling adequate funding resources to continue to implement and enhance these services is the primary barrier to implementation.

3.8.6.3.3 Description of Project Design and Implementation

3.8.6.3.3.1 Proposed Goals, Objectives and Enhancements – The overall goals of this Expansion and Enhancement Implementation Project (Project) are to increase public safety, avert increased spending on criminal justice, and improve the accessibility and effectiveness of mental health, substance use and co-occurring disorder treatment

services in Seminole County. The applicant, Seminole County Government, is proposing a collaborative project between County departments, criminal justice agencies, the 18th Judicial Circuit Court, the Seminole County Sheriff's Office and behavioral healthcare treatment provider Aspire Health Partners, as well as additional stakeholders. Grant funds will be used for interventions designed to shift the identification, care and treatment of the adult and juvenile target populations from the criminal or juvenile justice system to the behavioral healthcare system.

The proposed Project will build upon the relationships established over the more than 18 years during which the key stakeholders have planned and implemented strategies for pre-booking diversion (CIT), in-jail treatment (the SPA Team), post-booking diversion (Mental Health, Adult Drug and Veterans Courts) and transition/re-entry in a Sequential Intercept Model. The Project will also expand to provide mental health, substance use, and related services to juveniles. The proposed Project will achieve five main objectives:

- 1) **Diversion for Adults:** Establish and expand diversion programs for the adult target population, with enhanced coordination, data collection and evaluation components. The proposed diversion expansions and enhancements will include:
 - **Crisis Intervention Team.** The Crisis Intervention Team (CIT) program is a model for community policing that brings together law enforcement, mental health providers, hospital emergency departments and individuals with mental illness and their families to improve responses to people in crisis. The Seminole County Sheriff's Office will partner with Aspire to bring together community providers, National Alliance of the Mentally Ill, University of Central Florida, Veterans Administration, and other community agencies to educate law enforcement in mental health and substance use disorders.
 - **Medical Detoxification.** This Project will enable Seminole County, in partnership with Aspire, to provide an in-county detox center option for law enforcement. Under statute, law enforcement's options for transporting and treating individuals in need of detoxification are via detox center, hospital or addictions receiving facility. These options are lacking in Seminole County, which often results in the Seminole County Jail becoming a "de facto" addictions receiving facility. Individuals detained by the Seminole County Sheriff's Office will be diverted from the County Jail and instead be transported to Aspire's Co-Occurring CSU beds located on its Sanford Campus where the physician may complete a physician certification as appropriate, thereby allowing offenders with substance use and co-occurring disorders to be diverted from the criminal justice system into more appropriate community-based treatment services.
 - **Single Point of Access (SPA) Team.** Under this Project, Aspire will continue to serve as the single point of access for all behavioral health services for inmates being released from the Seminole County Jail and the custody of the Seminole County Sheriff's Office. The SPA Team is a blend of the Seminole County Sheriff's Office and Aspire staff, and embodies the close level of collaboration that the two organizations enjoy. The SPA TEAM is led by Valerie Westhead, MD, who serves as both the Chief Medical Officer for Aspire and the Psychiatric Consultant for the Seminole County Sheriff's Office. Meetings are regularly scheduled to discuss referrals, assessments, re-entry plans,

incompetent to proceed (ITP) cases, assisted outpatient treatment (AOT) cases, post-booking diversion programs and reports, and compliance upon inmate release. A thorough comprehensive assessment of the inmate's psychological history, mental status examination, level of functioning, substance use history, current medication usage and previous hospitalizations is conducted while the inmate is incarcerated in order to determine necessary treatment modality for a diversion program or upon release.

- **Post-booking Diversion and Specialty Court Programs.** The 18th Judicial Circuit Court of Seminole County operates multiple diversionary court programs, including an Adult Drug Court, Veterans Court, and Mental Health Court. Funding from SAMHSA and the Bureau of Justice Assistance (BJA) currently support the Adult Drug Court and Veterans Court. The Mental Health Court operates with treatment services provided by Aspire, and was funded through April 2017 through the County's Reinvestment Grant. The County has applied for new grant funding to continue the Mental Health Court through a Department of Justice BJA program; however, this Reinvestment Grant will help to provide services to the Mental Health Court participants not covered under that program.

2) **Collaboration:** This Project will expand collaboration between the Seminole County Sheriff's Office, the 18th Judicial Circuit Court, non-profit agencies, law enforcement and educational institutions, and County departments, including Seminole County Community Services Department Housing Services and Homelessness Initiatives, in order to provide enhanced services to the target population.

- **Supported Care Coordinator.** This proposal requests partial funding for a County-employed Supported Care Coordinator to manage the coordination of clients and services for the target population throughout the Intercept Model. The Supported Care Coordinator will be housed in the Community Services Department and will work closely with Aspire's Case Managers and the County's Homeless Coordinator, overseeing and coordinating client services. The County-level position will be full time, with .5 FTE funded through Reinvestment grant funds and the County providing .5 FTE for the new hire. A primary responsibility of the Supported Care Coordinator will be the collection of data to track individuals throughout the grant timeline.
- **Project Evaluator.** In addition to the Supported Care Coordinator, this Project would enhance the current continuum of services by providing for additional and improved evaluations at each sequential intercept point through a Project Evaluator. Ongoing evaluations for the required performance measures are critical for the County and the Mental Health and Substance Abuse Task Force to better determine the effectiveness and efficiency of the various services being provided, and to suggest and implement required changes. The Project Evaluator will deliver both process and outcome evaluations for all measures, and will work in conjunction with the Supported Care Coordinator and key stakeholders to collect the required data for reporting and analysis.

3) **Mental Health, Substance Abuse and Co-occurring Disorders Treatment for**

Adults: To expand and enhance adult treatment services, the County will work with the primary treatment provider Aspire. Aspire will provide a full array of mental health, substance abuse and co-occurring disorders treatment services including: crisis stabilization, psychiatric medication clinic, psychosocial rehabilitation, residential and intensive outpatient substance abuse and co-occurring disorders treatment, outpatient and crisis counseling, targeted and non-targeted case management, outreach, care coordination and clubhouse services. Aspire also will expand services to include Trauma-Informed Care and collateral sources related to transportation, housing support, and training and employment.

Treatment Objectives for the adult target population include:

- **Evidence-Based Practices.** Enhance and expand client mental health, substance use and co-occurring treatment services to incorporate additional evidence-based medical treatments and non-medical collateral services. Vivitrol (Naltrexone) has been shown to be effective when combined with counseling services for the use of severe alcohol and opioid use disorders. Aspire currently utilizes co-occurring capable, evidence-based practices such as Cognitive Behavioral Therapy, Moral Reconciliation Therapy, Motivational Enhancement Therapy, Dialectical Behavior Therapy, Solution-focused Therapy and Seeking Safety. Aspire plans to enhance the grant services with the addition of EMDR (eye movement desensitization and reprocessing) therapy to address clients suffering from PTSD and other trauma-related disorders.
- **Medical Detoxification.** This Project will enhance the addiction receiving options in Seminole County for medical detoxification. Individuals with substance use and co-occurring disorders who are detained by the Seminole County Sheriff's Office will be diverted from the County Jail and instead be transported to Aspire's Co-Occurring Crisis Stabilization Unit located at its Sanford Campus where they will receive appropriate community-based treatment services. Aspire has five (5) licensed detox beds on the Crisis Stabilization Unit which are Fee-for-Service only (i.e. Medicaid, Private Insurance). There are no public funds attached to these beds to support indigent clients. The Seminole County Jail reports approximately four individuals per month are brought to the jail with the expectation that it will serve as a "de facto" detox facility. Through the proposed CJMHSA Reinvestment Grant, Seminole County will fund 100 bed-days/year for medical detoxification for these clients at Aspire's CSU. This will allow the treating physician to complete a physician certification as appropriate, which may detain the individual for a period of up to five days for assessment and detoxification.
- **Housing Assistance.** The Seminole County Community Services Department provides housing assistance to individuals in need, including those with mental health and substance use disorders, through Housing Services as well as the Homelessness Initiatives. Funding for these services is already in the County budget and will be provided as a match for this Project. The services provided during the grant period will be focused solely on the target populations.

- 4) **Training for Law Enforcement:** This Project will provide CIT training and “refresher courses” to law enforcement and Project partners to assure that individuals and entities working with the target populations, both adult and juvenile, are adequately trained to respond to incidents, provide referrals and deliver appropriate recovery-oriented services.
- 5) **Mental Health, Substance Abuse and Co-occurring Disorders Treatment for Juveniles:** In Years 2 and 3 of this Project, CJMHSA Reinvestment Grant funds will help provide both direct and indirect diversion and counseling services targeted to youth in crisis or with substance abuse and mental health disorders. Potential services to be delivered include trauma-focused CBT, EMDR, Aggressive Replacement Training, Family Function Therapy, and Life Skills Training, as well as referrals for support and therapeutic intervention. The specific continuum of services will be determined after internal assessment by the Seminole County Sheriff’s Office Juvenile Justice Division, which will be conducted outside the requested grant funding.

Project objectives will be realized through the following activities:

	Task/Key Activity	Responsible Organization
OBJECTIVE #1.0: (REQUIRED)		
Enhance Diversion Programs for Adult Target Population		
1.1	Execute Memoranda of Understanding with all participating entities to re-establish and enhance programs and diversion initiatives for the target population.	Seminole County Attorney, Seminole County Resource Management Department, Aspire Health Partners, 18 th Judicial Circuit, Seminole County Community Services Department, Seminole County Sheriff, Project Evaluator, other partners
1.2	Develop a data collection and information system to track individuals during their involvement with the Project, including but not limited to, arrests, receipt of benefits, employment, and stable housing. Must include intake information, performance outcomes and quarterly follow up for individuals for at least one year after discharge from the Reinvestment Grant Project.	Seminole County Resource Management Department, Seminole County Sheriff’s Office, Project Evaluator, 18 th Judicial Circuit, Aspire Health Partners

1.3	Implement strategies that divert the target population from the criminal justice system to ensure effective diversions at Sequential Intercept points: 1) Pre-booking; 2) Jail Single Point of Access Treatment Team; 3) Post-booking Diversion Court Programs; and 4) Re-entry/Inpatient and Assisted Outpatient Treatment.	Mental Health and Substance Abuse Task Force Member Agencies
1.4	Enhance coordination through new Supported Care Coordinator position to coordinate diversion strategies, treatment services and non-medical support services.	Seminole County Community Services Department Housing Services and Homelessness Initiatives
1.5	Implement medical detoxification options in Seminole County. Provide funding for assessment and acute/short-term treatment. Transportation provided by Seminole County Sheriff's Office as a match.	Seminole County Sheriff's Office, Aspire Health Partners

	Task/Key Activity	Responsible Organization
OBJECTIVE #2.0: (REQUIRED) Expand Collaborations. Facilitate collaboration among stakeholders to implement Strategic Plan and provide ongoing oversight and quality improvement activities.		
2.1	Expand Project partnerships and collaborations. The Supported Care Coordinator, a new position, will work to expand partnerships by recruiting additional non-profit organizations and educational institutions to provide collateral services.	Supported Care Coordinator working with members of the Mental Health and Substance Abuse Task Force
2.2	Expand membership and schedule regular meetings of the Mental Health and Substance Abuse Task Force. Coordinate attendance of current membership and expand membership to include Seminole County Housing Assistance Coordinator, Seminole State College representative, additional hospital and law enforcement stakeholders.	Supported Care Coordinator

2.3	Assess Project progress based on updated Strategic Plan and established timelines, and review attainment of goals. Make necessary adjustments to implementation activities as needed.	Seminole County, 18 th Judicial Circuit, Seminole County Sheriff's Office, Aspire Health Partners, Supported Care Coordinator, Post-booking Diversion Court Coordinators, Project Evaluator, Mental Health and Substance Abuse Task Force
2.4	Work toward sustainment of Project after 2020. Present information about community need, Reinvestment Grant objectives and progress to County Commission, local chambers of commerce and civic groups to build local support and sustainability.	Seminole County Board of County Commissioners, Public Safety Coordinating Council, Mental Health and Substance Abuse Task Force, 18 th Judicial Circuit, Seminole County Sheriff's Office, Treatment Providers

	Task/Key Activity	Responsible Organization
	OBJECTIVE #3.0 Treatment Services for Adult Target Population. Provide and expand participant mental health, substance use and co-occurring treatment services to incorporate additional evidence-based medical treatments and non-medical collateral services including critical client transportation, supported employment, education and housing assistance.	
3.1	Expand client medical treatment services to incorporate evidence-based Trauma-Informed Care with EMDR (eye movement desensitization and reprocessing).	Aspire Health Partners
3.2	Maintain Community Resource Center at Aspire Health Partners facility, to assure that individuals are receiving coordinated substance abuse and/or mental services.	Aspire Health Partners Sanford Campus
3.3	Provide full complement of evidence-based medical treatment options by providing case management and mental health, substance use and co-occurring treatment units including: -Screening potential Project participants using Ohio Risk Assessment System (ORAS), Daily Living Activities–20 (DLA-20), Drug Abuse Screening Tool (DAST) and/or the Alcohol Use Disorder Identification Test (AUDIT).	Aspire Health Partners

	-Using Evidence-Based Practices such as Motivational Enhancement Therapy and Cognitive Behavioral Skills Training, and employing co-occurring capable services. These constitute essential elements in the recovery-oriented system of care at Aspire Health Partners.	
3.4	Expand collateral services to include client transportation via GO LYNX bus passes to ensure clients attend treatment sessions, medical and other appointments.	Supported Care Coordinator
3.5	Expand client access to housing support services by providing counseling and financial assistance to homeless individuals to assist with securing transitional and permanent housing.	Seminole County Community Services Department Housing Services and Homelessness Initiatives
3.6	Expand training and employment support by working with Seminole State College and local businesses.	Supported Care Coordinator, Aspire Health Partners

	Task/Key Activity	Responsible Organization
OBJECTIVE #4.0		
Law Enforcement Training to Respond to Adults in Crisis with Mental Health, Substance Abuse and/or Co-occurring Needs. Ensure that individuals and entities working with the target populations are adequately trained to respond to incidents, provide referrals and deliver appropriate recovery-oriented services.		
4.1	Train law enforcement and other community partners in the principles of Crisis Intervention Teams (CIT) .	Aspire Health Partners, Seminole County Sheriff's Office, Municipal police departments in Seminole County
4.2	Participating law enforcement agencies will use CIT training to identify and appropriately respond to incidents involving offenders who are struggling with mental health or substance use disorders.	Aspire Health Partners, Seminole County Sheriff's Office, Municipal police departments in Seminole County

	Task/Key Activity	Responsible Organization
OBJECTIVE #5.0		
Juvenile Diversion and Treatment Services. Provide mental health, substance abuse, and collateral services to juveniles in crisis and with mental health needs, substance abuse or co-occurring needs.		

5.1	Provide evidence-based mental health and substance abuse intervention services such as targeted case management, Trauma Focused CBT, EMDR, Aggressive Replacement Training (ART), and Family Function Therapy (FFT).	Seminole County Sheriff's Office Juvenile Justice Division
5.2	Provide collateral diversion services such as Life Skills Training, Motivational Interviewing, and Decision Classes for juveniles and parents.	Seminole County Sheriff's Office Juvenile Justice Division

3.8.6.3.3.2 Organization and Key Stakeholders – The primary Project partners who will be responsible for Project implementation are:

- **Seminole County** – Applicant. The County's Community Services Department Housing Division and Homelessness Initiatives will contribute coordination and housing resources, and the Resource Management department will administer the Project and be responsible for data, outcomes and financial reporting. The Supported Care Coordinator, a new position to be funded through this grant, will be an employee of the Community Services Department and will work closely with the Housing Division and Homelessness Initiatives.
- **Aspire Health Partners (Aspire)** – Treatment provider for adults. Aspire will provide and expand evidence-based treatment and case management services to the target population, staff the Community Resource Center intercept, and conduct CIT training workshops for local law enforcement agencies.
- **Seminole County Sheriff's Office and County Jail** – Law enforcement agency.
 - **Adults:** The Sheriff's Office and Aspire will collaborate to screen, assess and refer potential participants and implement in-county detoxification options.
 - **Youth:** The Sheriff's Office Juvenile Justice Division will head the Police Mental Health Collaboration program and work with local juvenile treatment providers to provide community-based mental health assessments, de-escalation, and intervention services to youth in crisis or with mental health, substance abuse or co-occurring disorders.
- **18th Judicial Circuit Court** – Post-booking diversion programs. The 18th Judicial Circuit Court will operate the Adult Drug, Mental Health and Veterans Courts, and coordinate expanded collateral support services for all participants as developed through this Project.
- **State Attorney and Public Defender** – The State Attorney and Public Defender will work in conjunction with the 18th Judicial Circuit Court in the Adult Drug, Mental Health and Veterans Courts. These stakeholders will address the legal aspects for each Project participant involved in the diversion programs, working collaboratively to focus on the offenders' recovery.
- **Probation** – State and County Probation will work closely with the Adult Drug, Mental Health and Veterans Courts, visiting participants and monitoring compliance with program and community supervision requirements. Probation will

assist in maintaining updated information regarding participant housing and employment.

- **Other Collaborations** – Additional key stakeholders include Department of Children and Families and the Central Florida Cares (Managing Entity for the DCF Central Region); Municipal Law Enforcement Agencies, the Public Safety Coordinating Council and its committees; National Alliance on Mental Illness Greater Orlando Chapter (NAMIGO); hospitals; municipalities; Seminole State College; chambers of commerce, news media, and the County Commission. All are invested in ensuring the health, safety, and wellbeing of all the citizens of Seminole County, especially those with disabilities, which include mental illnesses and substance abuse disorders.

3.8.6.3.3.3 Planning Council Participation and Involvement – The PSCC meets quarterly to monitor the progress of the Project’s Strategic Plan as reported by the Mental Health and Substance Abuse Task Force, a PSCC committee. The Project Evaluator will provide regular process and outcome evaluations for the three-year project period to both the Task Force and PSCC.

3.8.6.3.3.4 Agency Communication Throughout Project Lifetime – All of the agencies and organizations involved in the Project are members of the Mental Health and Substance Abuse Task Force, which meets quarterly at minimum and monthly when needed. Implementation of this Project will be monitored and assessed by the Task Force. The Seminole County Jail Psychiatrist and SPA Team Leader, Valerie Westhead-Tonner, MD, is the chair of the Task Force. All of the agencies on the Mental Health and Substance Abuse Task Force openly discuss important issues to reach consensus on critical decisions and successful Project implementation.

3.8.6.3.3.5 Participant Screening

Adult Target Population – Potential adult Project participants are screened at four Intercept Points in the Seminole County Sequential Intercept Model:

- **Intercept 1** incorporates all Pre-booking Diversions. At Intercept 1, screenings are conducted primarily by law enforcement based on CIT training. Intercept 1 diversions are most frequently completed through the CIT, Baker Act or Marchman Act cases, or cases referred to the Community Resource Center at Aspire’s Sanford campus. Community Resources Center referral cases include adults who are considered “at risk” due to their high utilization of emergency services and/or crisis services including crisis stabilization and detox, or who are homeless or precariously housed.
- **Intercept 2** is the Seminole County Jail. The Seminole County Sheriff’s Office, State Attorney, and Public Defender have the initial responsibility for identifying, assessing and prioritizing diversion program participation for high-risk/high-need individuals. The majority of participants are intercepted at this point. Individuals booked into the jail are interviewed by trained officers of the Sheriff’s Office and the SPA Team. Potential diversion program participants are then referred to Aspire, for mental health, substance use and co-occurring disorders screening, and to the State Attorney for legal eligibility screening. The Aspire team uses a

comprehensive biopsychosocial assessment completed by a masters-level Mental Health Counselor/Assessor along with the DAST (Drug Abuse Screening Tool) and the AUDIT (Alcohol Use Disorder Identification Test) for initial medical screening. Next, a Psychiatric Evaluation is completed by a Psychiatric Medical Professional to identify diagnostic eligibility for diversion programs and to identify a potential treatment plan.

- **Intercept 3** is post-booking diversion and includes the 18th Judicial Circuit's Specialty Courts for adults. Individuals who are eligible for Adult Drug Court or Mental Health Court based on the legal and medical/diagnostic screening at Intercept 2 will be enrolled in the appropriate program. As an outgrowth of the prior Reinvestment Grant Implementation Project, once individuals are enrolled as Project participants, Aspire utilizes the Ohio Risk Assessment System (ORAS) and Daily Living Activities–20 (DLA-20) screening. The Adult Drug Court and Mental Health Court are at the heart of the post-booking diversion efforts, and participants receive on-going care and assessment.
- **Intercept 4** includes Re-Entry and Community Supervision, which will be facilitated by Aspire's Care Managers and Peer Specialists assigned to the Community Resource Center, in coordination with State and County Probation. At this point in the Sequential Intercept Model, screening and assessment has been completed and participants are working towards completion of their treatment. However, Seminole County Probation is now trained in the use of the Ohio Risk Assessment System (ORAS) and will utilize this screening process as needed.

Juvenile Target Population – Juvenile mental health and substance abuse screening is currently conducted through the use of the Child and Adolescent Needs and Strengths (CANS) assessment. The Positive Achievement Change Tool (PACT) is also utilized for those youth who have been arrested. The specific screening instrument to be used when services for juveniles under this Project begin in Year 2 has not yet been selected. Through its Police Mental Health Collaboration, the Seminole County Sheriff's Office Juvenile Justice Division will review data on calls for service, arrests, and detention admissions as well as mental health and suicide screenings of recently arrested youth to estimate the county's programmatic needs. The tools used for screening and assessment will be selected based on the results of that review and the most critical juvenile needs.

3.8.6.3.3.6 Coordination of Care – This proposal requests partial funding, with a match provided by Seminole County, for a Supported Care Coordinator position. The Supported Care Coordinator will be an employee of the Community Services Department and will serve as a liaison with treatment providers and diversion programs, and build partnerships with community agencies for collateral services. The Supported Care Coordinator will attend Mental Health and Substance Abuse Task Force meetings and work closely with adult treatment provider Aspire and Seminole County Sheriff's Office Juvenile Justice Division.

The Community Resource Center (CRC) at Aspire's Sanford campus offers adult target population members care management from forensic staff and Peer Specialists both on-site and as a community-based transition to Intercept 4, Re-Entry. Care Managers will coordinate:

- Development of an individualized treatment plan;

- Medical treatment, if prescribed and included in individualized treatment plan;
- Individual and group counseling;
- On-site support at the CRC, including computer kiosks where clients can search for collateral services such as housing, employment (Workforce Central Florida), training and education (Seminole State College);
- Benefits counseling. The CRC is co-located with Aspire's Medical Benefits Office, where staff trained in SOAR will assist clients who may qualify for SSI and/or Medicaid with the application process; and
- Supported housing. Short-term shelter beds are available to clients entering the CRC who have been homeless and will need a brief respite while the Care Managers work with the Supported Care Coordinator to secure more permanent housing.

3.8.3.3.7 Law Enforcement Assessment of Processes – The Seminole County Sheriff Designee and municipal police departments attend PSCC and Mental Health and Substance Abuse Task Force meetings. As part of the Task Force, law enforcement agencies have contributed to the Strategic Plan reviews and updates. They also participate in CIT trainings and refresher courses and will help develop medical detox referral options and procedures to be implemented as part of this Project.

The Sheriff's Office Juvenile Justice Division is currently in the beginning phases of a Police Mental Health Collaboration assessing its programs and processes to identify the most critical needs for the juvenile target population.

The Project Evaluator will work with law enforcement to address additional needs related to assessment of processes both for the adult and juvenile target populations.

3.8.6.3.3.8 Consortium Collaboration – The applicant is not a consortium of counties.

3.8.6.3.4 Strategies to Serve the Target Population

The Project will incorporate the following interventions, intercepts and EBPs:

Specialized Responses by Law Enforcement Agencies. In 1997, the Seminole County Sheriff's Office was one of the early adopters of Crisis Intervention Team (CIT) training as a pre-booking diversion strategy, in collaboration with the National Alliance on Mental Illness of Greater Orlando (NAMIGO) and Seminole Behavioral Healthcare (SBH), the not for profit community mental health center for the county. This Project includes funds in the budget for the Sheriff's Office and adult treatment provider, Aspire, to provide CIT Training and Refresher courses to the law-enforcement agencies in Seminole County, including the Sheriff's Office and municipal police departments.

Evidence-based Treatment Programs. Aspire Health Partners will provide comprehensive evidence-based treatment and linkage to services and supports in the community. Treatment interventions include Turning Point Psychosocial Rehabilitation, Seminole Center for Co-Occurring Disorders (SCCD) residential treatment facility, Seminole Co-Occurring Intensive Outpatient Program, Charlotte's Place Clubhouse, and Outpatient Crisis Support and Counseling Services.

Each client enrolled in the Project will receive services tailored to his or her individual needs at a frequency and duration justified by clinical necessity. This a la carte approach ensures that each enrolled client receives the necessary services, at the proper time, and in the required amount, in order to achieve optimal outcomes.

In accordance with the standard service industry practice for behavioral healthcare organizations, Aspire will provide subcontractor units of service for grant funding and as in-kind match in accordance with the Unit Cost Method of Payment, also known as the Florida DCF Substance Abuse and Mental Health Performance Contracting System. Rather than reimbursing agencies for specific staff time or expenditure cost reimbursement, rates are based on the various services that are provided in the continuum of care. Estimates of how the allocations may be utilized are illustrated in the Estimated Allocation charts attached to the Budget Section.

Post-booking Alternatives to Incarceration and Specialized Diversion Programs. The 18th Judicial Circuit Court will continue to operate the Adult Drug, Mental Health and Veterans Courts as post-booking alternatives to incarceration. Each specialty court is led by a Presiding Judge and a Program Coordinator, who will continue to work in collaboration with the key stakeholders to provide appropriate services to the adult target population.

Linkages to Community-based Evidence-based Treatment Programs. The new Supported Care Coordinator will work with Aspire to build linkages to community programs, including the County's supportive housing program, Seminole State College training programs, Florida Department of Corrections' Academic Education program (GED), Florida Division of Vocational Rehabilitation, Lynx Transportation Systems, University of Central Florida CARD for Autism, and the Veterans Administration.

Community Services and Programs for Juveniles. For at-risk juveniles, the Seminole County Sheriff's Office Juvenile Justice Division offers the Youth Intervention Services (YIS) program, which includes juvenile justice activities, prevention services, diversion, and probation. The Juvenile Assessment Center houses the Seminole County System of Care (SOC), which is responsible for processing all juvenile arrests in the county. The SOC provides a family-driven, youth-guided and culturally competent SOC for youth with emotional health needs.

3.8.6.4 PERFORMANCE MEASURES

3.8.6.4.1 Process for Collecting Performance Measurement Data

An objective of the CJMHSA Reinvestment Project is to work more closely with the County Jail and treatment providers to collect more data, to better coordinate collection and reporting, and to use data more effectively. The data management system is currently piecemeal between agencies and needs modification to ensure access to the right treatments, improve coordination of services, address the required performance measures, evaluate the Project's effectiveness, establish performance improvement processes, and, for one year following the termination of the 36-month grant period, track Project graduates to report on long-term results.

To better coordinate data collection and reporting, this proposal requests funding to hire a Supported Care Coordinator. The County-level position would be full time, with .5 FTE funded through Reinvestment grant funds and the County providing .5 FTE for the

new hire. In addition to managing the coordination of clients and services through the Sequential Intercepts, the Supported Care Coordinator will work closely with the Project Evaluator to fine-tune software and coordinate data collection between Project partners to ensure consistent data tracking throughout the 36-month grant period and one additional year.

The Project Budget allocates \$15,000 in Year 1, and \$45,000 over 36 months, to work with the Project Evaluator to implement the data collection system across agencies in order to make these improvements. This will allow the County, the Courts, the Seminole County Jail and the treatment providers to collect data required for this solicitation’s performance measures. Data will be used to:

- Report Project status and financials to DCF and USF CJMHSA Technical Assistance Center quarterly as required;
- Inform process evaluations for continued Project improvements as authorized by the Mental Health and Substance Abuse Task Force; and
- Inform outcomes evaluations, which will be monitored by the County to ensure target capacity is achieved.

3.8.6.4.2 & 3.8.6.4.3 Proposed Targets and Methodologies

Service Goals are summarized below:

Service Summary Goals				
Service Target	Year 1 10/1/2017- 9/30/2018	Year 2 10/1/2018- 9/30/2019	Year 3 10/1/2019- 9/30/2020	Program Lifetime
Adults Served – Aspire Health Partners	30	35	35	100
Juveniles Served – Seminole Sheriff Juvenile Justice Division	n/a	25	25	50
CIT Training – Number Law Enforcement Trained	25	25	25	75
Seminole County-based Medical Detox Bed-Days	100 bed-days	100 bed-days	100 bed-days	300 bed-days
Project Evaluations	4	4	4	12

Performance measures, data collection methods and target numbers and percentages are outlined below:

Required Performance Measures	Method to Collect Data	Target Number
Number of adults enrolled in the Project	Supportive Care Coordinator will work with Project Evaluator and Project Partners (Aspire Health Partners, Seminole County Sheriff's Office, Seminole County Jail) to implement data collection and reporting procedures	Year 1: 30 Year 2: 35 Year 3: 35 TOTAL: 100
Number of juveniles enrolled in the Project	Supportive Care Coordinator will work with Project Evaluator and Seminole County Sheriff's Office Juvenile Justice Division to implement data collection and reporting procedures	Year 2: 25 Year 3: 25
Number of law enforcement officers trained in the CIT model	Aspire Health Partners and Seminole County Sheriff's Office will collect this data	Year 1: 25 Year 2: 25 Year 3: 25 TOTAL: 75
Performance Measures from Section 2.4.2		
Percent of arrests or re-arrests among Project participants while enrolled in the Project	Project Evaluator will work with Aspire Health Partners and Seminole County Jail to develop data collection procedure to track program participants	Adults: 20% Juveniles: 25%
Percent of arrests or re-arrests among Project participants within one year following Project discharge.	Project Evaluator will work with Aspire Health Partners and Seminole County Jail to develop data collection procedure to track program participants	Adults: 20% Juveniles: 25%
HOUSING: Percent of adult Project participants not residing in a stable housing environment at Project admission who reside in a stable housing environment within 90 days of Program admission	Supported Care Coordinator will work Seminole County Community Services Department Housing Services and Homelessness Initiatives, along with Aspire Health Partners and the Project Evaluator to track housing data	70%

<p>Percent of adult Project participants who reside in a stable housing environment one year following Project discharge</p>	<p>Supported Care Coordinator will work Seminole County Community Services Department Housing Services and Homelessness Initiatives, along with Aspire Health Partners and the Project Evaluator to develop a procedure to track this housing data</p>	<p>Adults in Stable Housing 1 Year Following Discharge: TBD%</p> <p>Seminole County's new Supportive Care Coordinator will begin to track this data in Year 1. The County has no baseline data on which to estimate this percentage.</p>
<p>EMPLOYMENT: Percent of Project participants not employed at Project admission who are employed full or part time within 180 days of Project admission</p>	<ul style="list-style-type: none"> - Probation has a new employment program. - Mental Health Court. Within 90 days of enrollment, Mental Health Court participants are required to have employment, school enrollment, volunteer work, or participation in mental health treatment services unless they are disabled, and must maintain 25 hours per week of this productivity. <p>Supported Care Coordinator, Project Evaluator and Aspire Health Partners will work with Probation and Mental Health Court to track employment status of these participants.</p>	<p>Adults employed full or part time within 180 days of Program admission: TBD%</p> <p>Seminole County's new Supportive Care Coordinator will begin to track this data in Year 1. The County has no baseline data on which to estimate this percentage.</p>
<p>Percent of Project participants employed full or part time one year following Project discharge</p>	<p>The County and Aspire Health Partners have not historically tracked this data. This will be new data tracked by the Supportive Care Coordinator, who will develop a tracking procedure and estimate target numbers with the Project Evaluator, Probation and Aspire Health Partners at beginning of the program.</p>	<p>Adults employed full or part time one year following discharge: TBD%</p> <p>Seminole County's new Supportive Care Coordinator will develop a procedure to track this data on participants following discharge.</p>

<p>BENEFITS: Percent of Project participants the who have received assistance in obtaining social security or other benefits for which they may be eligible but were not receiving at Project admission</p>	<p>Aspire Health Partners' Case Managers will track this data through Aspire's Benefits Office, where staff trained in SOAR will assist clients who may qualify for SSI and/or Medicaid with the application process.</p>	<p>100% of eligible participants who are not receiving eligibility-based SS benefits upon program admission will receive SOAR assessment within 30 days of program enrollment.</p>
<p>Percent of Program participants diverted from a State Mental Health Treatment Facility.</p>	<p>Aspire Health Partner's screening process qualifies participants for Assisted Outpatient Treatment, diverting them from a State Mental Health Treatment Facility.</p>	<p>90%</p>
<p>APPLICANT PERFORMANCE MEASURE: Seminole County-based Medical Detox: Number of bed-days provided at Aspire Health Partners' CSU facility, diverting participants from detox in Seminole County Jail</p>	<p>Supported Care Coordinator, Seminole County Sheriff's Office and Aspire Health Partners will track this data.</p>	<p>100 bed-days per year diverted from Seminole County Jail to medical detox at Aspire Health Partners' CSU</p>

3.8.6.5 CAPABILITY AND EXPERIENCE

3.8.6.5.1 Capability and Experience of Applicant and Other Organizations

Seminole County Government, the applicant, has the experience and capability to effectively implement and manage the proposed enhancement efforts and its associated funding. The County has successfully designed and implemented several Federal programs including Teen Court Grant, SAMHSA Adult Drug Court Grant, BJA Veterans Court Grant, Domestic Violence Intervention Program, and Emergency Shelter Grants.

The **Resource Management Department** of Seminole County Government oversees the administration of grant funding, pursuant to Florida Statutes. The Grant Administrator, George Woodring, is responsible for administration. He is currently responsible for coordination and oversight of all grants received in conjunction with various county departments, agencies and non-profit organizations.

The **Community Services Department** stimulates social and neighborhood revitalization efforts by increasing affordable housing opportunities and community

development activities, and by providing social and human services programs for eligible residents of Seminole County in accordance with the rules and regulations of federal, state, and local funding sources. The department oversees several grant programs including Shelter Plus Care, Homelessness Initiatives, Community Assistance Programs and Veterans Services. The new position, Supported Care Coordinator, will be housed in this department.

Aspire Health Partners, Inc., the Project's treatment provider for adults, is a comprehensive, community-based, private, not-for-profit organization. Aspire provides a full continuum of prevention, intervention and treatment services for children, adolescents and adults with, or at-risk of developing mental health, substance use and co-occurring disorders, HIV/AIDS and Hepatitis Spectrum disease, homelessness, and juvenile delinquency. Service components include: community and school-based prevention and intervention services; outpatient and residential treatment for mental health, substance use and co-occurring disorders; detoxification and crisis stabilization, transitional housing and homeless support. As a community mental health center, Aspire serves as the designated public receiving facility in Orange and Seminole Counties. Last year, Aspire served more than 41,000 individuals, providing over 750,000 client specific services. As part of the proposed Project, Aspire will provide contracted services including: screening and assessment, medical detoxification, drug testing, and outpatient, intensive outpatient and residential treatment, which includes individual and group counseling and individualized development of phased treatment plans. Aspire is licensed by DCF, accredited by CARF, has ADA accessible facilities, and offers a single point of access to all services. All Aspire staff are trained in cultural competencies.

Seminole County Sheriff's Office has been a leader in the use of CIT and has consistently demonstrated a willingness to collaborate on key projects within the community. The Sheriff's Office operates the Seminole County Jail and will work with the SPA Team on assessments and diversion programs. The Sheriff's Office will also work with treatment provider Aspire to coordinate CIT trainings. The Sheriff's Office Juvenile Justice Division has experience with youth intervention programs through their Youth Intervention Services (YIS) and the Juvenile Assessment Center's System of Care (SOC). Youth Intervention Services (YIS) provide juvenile justice programs including prevention services, diversion, and probation, while the SOC provides family-driven, youth-guided and culturally competent care for youth with emotional health needs. The Sheriff's Office and Juvenile Justice Divisions will work with all partners to implement services and programming for both target populations.

The **18th Judicial Circuit Court** has over 15 years of experience in operating court diversion programs, and more than 30 years of collective experience between the Adult Drug Court and Mental Health Court Presiding Judges. The Adult Drug Court program was started in 2001 and has admitted 1,012 participants, with 576 reaching graduation. The Mental Health Court program was started in 2008, and has worked collaboratively with Aspire health partners and the Mental Health and Substance Abuse Task Force since its inception. In the last 12 months, it is estimated that the Mental Health Court has graduated 24 successful participants.

3.8.6.5.2 Availability of Resources

Seminole County, Seminole County Sheriff's Office and Aspire Health Partners have pledged funds and in-kind resources as the match for this Project.

Seminole County. Seminole County will allocate funding for .5 FTE for the Supported Care Coordinator new hire position. This person will be housed in the Community Services Department. Additional match funding will be provided by the county to assist clients with Homelessness assistance. This will include housing and rent assistance. It is estimated that \$60,000 per year will be used as match for the Homelessness assistance.

Seminole County Sheriff's Office. Transportation costs incurred by the Sheriff's officers for CIT calls, including Baker and Marchman Acts, and transportation to the Seminole County Jail will be tracked as match funds for the County.

Aspire Health Partners. Aspire will allocate funding in the amount of \$183,000/year for our crisis stabilization units, which will serve as cash match. In addition, \$30,000 per year for Aspire's Single Point of Access services, \$25,000/year of transportation costs, and \$15,000/year Central Resource Center facility will be utilized as match.

18th Judicial Circuit Court and Seminole County Jail. The 18th Judicial Circuit Court and Seminole County Jail, along with Aspire, bring the fiscal, human resources, administrative, and programmatic infrastructure required for a project of this size and scope.

3.8.6.5.3 Role of Advocates, Family Members, and Partners

The participation of consumers on the PSCC is vital to the success of this Project, as they bring their perspectives on the quality and relevance of the supports offered in Seminole County. The PSCC's membership currently includes a family member/consumer advocate member. The Mental Health and Substance Abuse Task Force developed the current Strategic Plan, which must be approved by the PSCC with input from family members and advocates. In addition, as a component of the proposed evaluations to be conducted by Dr. Brooke under this grant funding, Project participants will be surveyed for their feedback and insight for continued improvements.

The Task Force and treatment provider both encourage the full participation of consumers, family members, and advocates in helping to improve existing programs and plan new services. Their participation was instrumental in bringing clubhouse services to Seminole County in 2006, and in making the County's Sedona Clubhouse an International-certified Clubhouse in 2008. NAMI of Greater Orlando (NAMIGO) offers a full array of support groups and educational offerings that will be made available to the clients of this Project. NAMIGO's Letter of Commitment for this project is attached. Once Project clients have been identified and enrolled, and if they are willing to sign releases, their families will be contacted and invited to participate in the services offered by NAMIGO and by the Community Resource Center. Aspire provides space on its main campus for NAMIGO to hold their trainings and meetings, and Project clients and their families will be encouraged to attend.

3.8.6.5.4 Proposed Staff and Responsibilities

Seminole County's Resource Management Department will administer this grant. George Woodring, the Department's Grant Administrator, will be the grant Point of

Contact, and will be responsible for finalizing Project contracts, submitting grant progress and financial reports and monitoring the progress of the Project.

The **Supported Care Coordinator**, a new position to be funded in part by this grant, will be an employee of Seminole County and act as Project Director. This position will coordinate data collection and reporting by the Project partners, and work closely with the Community Services Department and Aspire to coordinate client participation and expand Project partnerships.

The **Adult Drug Court Program Manager**, Anthony Warren, has been an employee of the 18th Judicial Circuit Court since 2010 and has a B.S. in Criminology. The Court Program Manager will work directly with the Presiding Judges and Drug Court team to manage daily operations, implement policy and procedures, and establish and implement treatment protocols. In addition, data will be collected on the participants in all of the diversion programs.

The **Adult Drug and Mental Health Court Judges** are Honorable Jessica Recksiedler and Honorable John Woodard. Judge Jessica Recksiedler received her J.D. in 1997 from Stetson University College of Law, and has served in the felony court of the 18th Judicial Circuit in Seminole County. Judge John Woodard volunteered to preside over the Mental Health Court docket since its inception in 2008, with the endorsement of the Chief Judge. Both will continue to preside over these diversion programs during the lifetime of this Project.

The **State Attorney** will be responsible for filing all legal documents, and protecting the public safety by ensuring that participants are appropriate for the post-diversion Mental Health, Adult Drug and Veterans Court programs. Susan Pierce is currently the Assistant State Attorney assigned to the Drug Court Program, and was part of the original Drug Court implementation grant team.

The **Public Defender** represents clients who participate in the post-diversion programs, including Mental Health, Adult Drug and Veterans Court programs, and appears in court with the participants to assure that all cases are handled appropriately. The Public Defender assists in screening potential participants and advises defendants about their legal rights, ramifications of waiving those rights, and the benefits and risks involved in Program participation.

The **Probation Officer** is an employee of Florida Department of Corrections, and makes visits to monitor curfew violations and compliance with the Project.

The adult treatment services offered by **Aspire Health Partners, Inc.** will be directed by Valerie Westhead-Tonner, MD, and Erin Martin, LMHC, CAP, Senior Director of Acute Care Services.

- Dr. Valerie Westhead, MD, a board certified adult psychiatrist and addictionologist, is Aspire's Chief Medical Officer in Seminole County, the Seminole County Jail Psychiatrist and SPA Team Director. Dr. Valerie Westhead-Tonner, M.D. is also the **chair of the Mental Health and Substance Abuse Task Force**. She will provide time for staffing cases with the Project Care Managers and Peer Specialists and will consult with the Treatment Director on medical and clinical needs and issues involving Project clients.
- Erin Martin, LMHC, CAP, is the Senior Director of Acute Care Services at Aspire, and will be the Project **Treatment Director**. In her more than 8 years

with Aspire, Mrs. Martin has expanded and developed substance use and co-occurring disorders programming and worked closely with the forensic/court programs in Seminole County. She started with Seminole Center for Co-Occurring Disorders (SCCD) program, and later created the outpatient counseling component within Aspire for the Seminole County Adult Drug Court and developed an Intensive Outpatient Counseling program to fill a gap that existed in the community previously when residential and outpatient treatment were the only options. Ms. Martin will be the Clinical Supervisor of the treatment program, overseeing the treatment by providers and developing and implementing new EBP programs, including Trauma-Informed Care. She will also direct the programmatic functions of the Community Resource Center, which will be staffed by Aspire, and will represent Aspire in this collaboration.

- Aspire's **Program Specialists/Case Managers** will orient new participants, explain requirements, gather and log data, compile case management notes, and maintain case files. **Mental Health and Substance Abuse Counselors**, employed by Aspire, provide mental health, substance use and co-occurring disorders counseling, lead individual and group therapy sessions, participate in team meetings, develop and implement treatment plans, conduct psychosocial assessments, and monitor participant progress.
- Aspire intends to carry out a portion of its subcontracting grant funding by providing outreach care management services. The units of service will be delivered by existing Aspire staff assigned to this Project or through outside recruitment of individuals with experience working with Forensic populations. Duties will include administration of the DLA-20 and ORAS screening instruments (when not already completed in the jail or by probation), assistance with Community Resources Center operations, and linkage to services and supports in the community. In addition, Aspire intends to carry out some of the outreach care management services by utilizing Peer Specialists, either as independent contractors or employees of Aspire. They will work under Ms. Martin's leadership to help oversee CRC operations, link clients to community resources, and assist in NAMIGO's Peer-to-Peer and Family-to-Family trainings. It is hoped that one of the Peer Specialists will be nominated to serve on the PSCC to consult on the Project's progress and serve as another voice for consumers on that Council.

Seminole County Sheriff's Office Juvenile Justice Division will assess juvenile intercept options and implement juvenile treatment in Years 2 and 3.

- The **Youth Intervention Services Manager**, Omar Mestre, BA, is coordinating the juvenile services assessment through the Police Mental Health Collaboration, and will oversee provision of mental health, substance abuse, and related services for juveniles in Years 2 and 3. Mr. Mestre has over 20 years of experience working in the juvenile justice system in Central Florida.
- Nicole Brenenstuhl, MSW, is the **Program Administrator of the SOC**. She has 17 years of experience working with at-risk youth, with a focus on mental health, trauma and crisis.
- Heather Gomes, MA, is the current **Supervisor of the YIS division**. She has received training on trauma informed care and crisis management.

The **Project Evaluator**, Dr. Erica Brooke, will advise Project partners on data collection procedures, organizational strategies and management. Dr. Brooke will conduct quarterly evaluations, and provide comprehensive reports.

Community non-profit partners will provide collateral services to Project participants. Partners include: Seminole State College; Florida Department of Corrections' Academic Education program (GED); Florida Division of Vocational Rehabilitation; Lynx Transportation Systems; and Seminole County Community Services Housing Services, which will coordinate supported housing with Aspire's PATH and HOPE programs.

3.8.6.6 EVALUATION AND SUSTAINABILITY

3.8.6.6.1 Evaluation

Measures of Effectiveness and Performance Management. Grant funds have been allocated for an independent evaluator, Brooke Research & Consulting, LLC, to conduct team and participant surveys and a performance assessment to address:

- **Outcome Questions**, including the effect of interventions, project/contextual factors, demographic factors associated with outcomes, and durability of outcomes.
- **Process Questions** to include: effectiveness of implementation; recommendations to address disparities in access, service use, and outcomes across subpopulations, including the use of the National CLAS Standards; evaluation of process changes and performance assessments; evaluation of project staff, service adjustments, target population and sub-populations; strategies to maintain fidelity to the evidence-based practice and quantification of project data and demographics.

Tools to Measure Stakeholder Support and Service Coordination.

- **Surveys of Stakeholders** – Stakeholders are defined as Partner Agencies directly involved in the Project, Project participants, family members and community service providers, such as Seminole State College and the Seminole County Community Services Department Housing Services and Homelessness Initiatives. The Project Evaluator will survey representatives from each stakeholder category. Project participants and family members will be surveyed as to their satisfaction with services received. Partner Agencies will assess the data collection tools and procedures, and the level of service coordination. Community service providers that receive referrals from the CRC will be surveyed as to the appropriateness of the referrals and the quality of the information they received.
- **Service Coordination** will be assessed by way of surveys of the members of the PSCC and Substance Abuse and Mental Health Task Force regarding the degree to which Aspire's Community Resource Center has successfully engaged law enforcement, criminal justice, and community partners in the Project, as well as opportunities for improvement.

Data Collection & Analysis. The pilot Seminole County Criminal Justice, Mental Health and Substance Abuse Project successfully collected data from its partners and

synthesized that data from May of 2014 through April of 2017. In evaluating the pilot project, the County has incorporated into this Project an objective to refine/overhaul the data collection plan, working closely with the Project Evaluator to identify data to be collected, integrate software (recognizing the need to follow HIPAA guidelines) and generate service reports. Participant surveys will be developed and administered. Evaluations and outcomes will be reported to the MH/SA Task Force.

- **Quarterly Reviews** – The Supported Care Coordinator and the Grant Administrator, both Seminole County employees, will be responsible for quarterly reporting of Project status and financials to DCF and USF CJMHSA TAC. These reports will be monitored by the Mental Health and Substance Abuse Task Force and the PSCC to ensure target capacity and Project objectives are achieved. The Project Timeline indicates when and how key milestones will be met.
- **Continuation After Termination of Grant** – For one year following the termination of the 36-month grant period, the Project team will collect the required data to report on long-term results. Recidivism, employment and housing data will be tracked for Project participants who completed the risk assessment component and remained in the Project for at least 30 days.

3.8.6.6.2 Additional Evaluation Requirements

3.8.6.6.2.1 thru 3.8.6.6.2.1 – The Supported Care Coordinator and Project Evaluator, under this Project, will work with the Seminole County Sheriff’s Office, Seminole County Jail, the Courts, Aspire and other necessary stakeholders to create a data collection system in order to calculate cost savings estimates and expenditure reductions.

3.8.6.6.2.4 Reducing the Number of Individuals Committed to State Mental Health Treatment Facilities – While forensic commitments from DCF’s Central Region have remained consistent the past five (5) years at an average of 95 commitment per year, the region was second only to the Northeast Region for the highest number of admissions by Region.

DCF CENTRAL REGION FORENSIC COMMITMENTS			
Year	# of Commitments	Year	# of Commitments
2011 – 2012	115	2014 – 2015	87
2012 – 2013	96	2015 – 2016	91
2013 – 2014	84		

Of the 87 forensic commitments to state mental health treatment facilities from the Central Region in FY 2014–2015, nineteen (20%) were from Seminole County. Between May 1, 2016–April 30, 2017 Seminole County saw only five forensic commitments.

In order to reduce the number of individuals judicially committed to a state mental health treatment facility, Seminole County and its collaborative partners have developed a myriad of integrated services targeting individuals with mental health, substance use and co-occurring disorders. As a result, there has been an increase in forensic clients being served under conditional release in the community, and an overall reduction in forensic commitments since May 1, 2016. The use of civil outpatient commitment which

diverts individuals prior to becoming involved in the criminal justice system and the strong problem solving court system have been two key factors in this development.

The proposed Project will be an enhancement of this effort to maintain and lower this number further over time, and the positive trend is expected to continue.

3.8.6.6.3 Sustainability

This Project provides Seminole County with the opportunity to expand the County's mental health and substance abuse services across the sequential intercept continuum, and ultimately enhance public safety. Sustaining the Project beyond 2020 will therefore be a high priority for the County, the 18th Judicial Circuit, the Seminole County Sheriff's Office, and Aspire Health Partners. If awarded, the County, Sheriff's Office, County Jail, and Aspire will design the best possible data collection plan, results analysis and financial reporting of Project components. Using this information, the PSCC, Mental Health and Substance Abuse Task Force, County staff and Aspire will prepare a case for support. Together, this team has an excellent, sustained record of solid results and fiscal responsibility. Together, the team will advocate for the resources to provide successful diversion programs that better serve persons with mental illnesses, addictions, and co-occurring disorders. By publicizing and advocating for effective diversion services to state and local elected officials, Project partners will find ways to maintain this Project in Seminole County.

(This section left blank on purpose to start the Timeline Section with a new page.)

3.8.6.6.4 Project Timeline

	Task/Key Activity	Responsible Organization	Year 1	Year 2	Year 3
Milestone: Diversion Programs.					
1.1	Executing Memoranda of Understanding with all participating entities to re-establish and enhance programs and diversion initiatives for the target population.	Seminole County Attorney, Seminole County Resource Management Department, Aspire Health Partners, 18 th Judicial Circuit, Seminole County Community Services Department, Seminole County Sheriff, Project Evaluator	Within 90 days of finalized grant agreement. MOU through September 30, 2018	September 2018 - MOU October 1, 2018- September 30, 2019	September 2019 - MOU October 1, 2019- September 30, 2020
1.2	Data collection and information system to track individuals during their involvement with the Project, including but not limited to, arrests, receipt of benefits, employment, and stable housing. Must include intake information, performance outcomes and quarterly follow up for individuals for at least one year after discharge from the Reinvestment Grant Project.	Seminole County Resource Management Department, Seminole County Sheriff's Office, Project Evaluator, 18 th Judicial Circuit, Aspire Health Partners	Begin within 90 days of finalized MOU	Ongoing	Ongoing through September 30, 2021. (12 months beyond end of grant period)

1.3	<p>Implement strategies that divert the target population from the criminal justice system to ensure target population diversions at Sequential Intercept points: 1) Pre-booking; 2) Jail Single Point of Access Treatment Team; 3) Post-booking Diversion Court Programs; and 4) Re-entry/Inpatient and Assisted Outpatient Treatment.</p>	Mental Health and Substance Abuse Task Force Member Agencies	Within 90 days of finalized grant agreement	Ongoing	Ongoing
1.4	<p>Enhance coordination through new Supported Care Coordinator position to coordinate diversion strategies, treatment services and non-medical support services.</p>	Seminole County Community Services Department Housing Services and Homelessness Initiatives	Begin within 90 days of finalized grant agreement	Ongoing	Ongoing
1.5	<p>Implement new medical detoxification options in Seminole County. Provide funding for assessment and acute/short-term treatment. Transportation provided by Seminole County Sheriff's Office as a match.</p>	Seminole County Sheriff's Office, Aspire Health Partners	Within 90 days of finalized grant agreement	Ongoing	Ongoing

	Task/Key Activity	Responsible Organization	Year 1	Year 2	Year 3
<p>Milestone: Collaboration. Objective: Facilitate collaboration among stakeholders to implement Strategic Plan and provide ongoing oversight and quality improvement activities.</p>					
2.1	<p>Expand Project partnerships and collaborations. The Supported Care Coordinator will work to expand partnerships by recruiting additional non-profit organizations and educational institutions to provide collateral services.</p>	Supported Care Coordinator working with members of the Mental Health and Substance Abuse Task Force	Within 90 days of finalized grant agreement	Ongoing	Ongoing
2.2	<p>Expand membership and schedule regular meetings of the Mental Health and Substance Abuse Task Force. Coordinate attendance of current membership and expand membership to include Seminole County Housing Assistance Coordinator, Seminole State</p>	Supported Care Coordinator	<p>PSCC meets quarterly.</p> <p>Mental Health and Substance Abuse Task Force meets quarterly at minimum, monthly when needed.</p>	Ongoing	Ongoing

	College representative, additional hospital and law enforcement stakeholders.				
2.3	Assess Project progress based on updated Strategic Plan and established timelines, and review attainment of goals. Make necessary adjustments to implementation activities as needed.	Seminole County, 18 th Judicial Circuit, Seminole County Sheriff's Office, Aspire Health Partners, Supported Care Coordinator, Post-booking Diversion Court Coordinators, Project Evaluator, Mental Health and Substance Abuse Task Force	Quarterly 10/1/2017 – 9/30/2020	Quarterly 10/1/2017 – 9/30/2020	Quarterly 10/1/2017 – 9/30/2020
2.4	Work toward sustainment of Project after 2020. Present information about community need, Reinvestment Grant objectives and progress to County Commission, local chambers of commerce and civic groups to build local support and sustainability.	Seminole County Board of County Commissioners, Public Safety Coordinating Council, Mental Health and Substance Abuse Task Force, 18 th Judicial Circuit, Seminole County Sheriff's Office, Treatment Providers	Ongoing	Ongoing	Ongoing

	Task/Key Activity	Responsible Organization	Year 1	Year 2	Year 3
<p>Milestone: Treatment Services for Adult Target Population. Objective: To provide and expand client mental health and substance abuse treatment services to incorporate additional evidence-based medical treatments and non-medical collateral services including critical client transportation, supported employment, education and housing assistance.</p>					
3.1	Expand client medical treatment services to incorporate evidence-based Trauma-Informed Care with EMDR (eye movement desensitization and reprocessing).	Aspire Health Partners	90 days after finalized grant agreement	Ongoing	Ongoing
3.2	Maintain Community Resource Center at Aspire Health Partners facility, to assure that individuals are receiving coordinated substance abuse and/or mental services.	Aspire Health Partners Sanford Campus	90 days after finalized grant agreement	Ongoing	Ongoing
3.3	Provide full complement of evidence-based medical treatment options by providing case management and mental health, substance use and co-occurring treatment units including: -Screening potential Project participants using Ohio Risk Assessment System (ORAS), Daily Living	Aspire Health Partners	90 days after finalized grant agreement	Ongoing	Ongoing

	<p>Activities–20 (DLA-20), Drug Abuse Screening Tool (DAST) and/or the Alcohol Use Disorder Identification Test (AUDIT).</p> <p>-Using Evidence-Based Practices such as Motivational Enhancement Therapy and Cognitive Behavioral Skills Training, and employing co-occurring capable services. These constitute essential elements in the recovery-oriented system of care at Aspire Health Partners.</p>				
3.4	<p>Expand collateral services to include client transportation via GO LYNX bus passes to ensure clients attend treatment sessions, medical and other appointments.</p>	Supported Care Coordinator	March 31, 2018	Ongoing	Ongoing
3.5	<p>Expand client access to housing support services by providing counseling and financial assistance to homeless individuals to assist with securing transitional and permanent housing.</p>	Seminole County Community Services Department Housing Services and Homelessness Initiatives	March 31, 2018	Ongoing	Ongoing

3.6	Expand training and employment support by working with Seminole State College and local businesses.	Supported Care Coordinator, Aspire Health Partners	March 31, 2018	Ongoing	Ongoing
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	Task/Key Activity	Responsible Organization	Year 1	Year 2	Year 3
Milestone: Law Enforcement Training.					
Objective: Ensure that individuals and entities working with the target populations are adequately trained to respond to incidents, provide referrals and deliver appropriate recovery-oriented services.					
4.1	Train law enforcement and other community partners in the principles of Crisis Intervention Teams (CIT) .	Aspire Health Partners, Seminole County Sheriff's Office, Municipal police departments in Seminole County	Will train 25 officers annually	Will train 25 officers annually	Will train 25 officers annually
4.2	Participating law enforcement agencies will use CIT training to identify and appropriately respond to incidents involving offenders who are struggling with mental health or substance use disorders.	Seminole County Sheriff deputies, municipal police departments	Ongoing	Ongoing	Ongoing

	Task/Key Activity	Responsible Organization	Year 1	Year 2	Year 3
Milestone: Juvenile Diversion and Treatment Services.					
Objective: Provide mental health, substance abuse, and collateral services to juveniles in crisis and with mental health needs, substance abuse or co-occurring needs.					
5.1	Provide evidence-based mental health and substance abuse intervention	Seminole County Sheriff's Office Juvenile Justice Division	N/A	October 1, 2018	Ongoing

	services such as targeted case management, Trauma Focused CBT, EMDR, Aggressive Replacement Training (ART), and Family Function Therapy (FFT).				
5.2	Provide collateral diversion services such as Life Skills Training, Motivational Interviewing, and Decision Classes for juveniles and parents.	Seminole County Sheriff's Office Juvenile Justice Division	N/A	October 1, 2018	Ongoing

	Task/Key Activity	Responsible Organization	Year 1	Year 2	Year 3
Milestone: Administration					
6.1	Project Status and Financial Reports	Seminole County Resource Management Department, Supported Care Coordinator	Quarterly - 15th day of the month following the quarter of Project services and activities	Quarterly - 15th day of the month following the quarter of Project services and activities	Quarterly - 15th day of the month following the quarter of Project services and activities
6.2	Final Project Status Report and Final Financial Report	Seminole County Resource Management Department, Supported Care Coordinator	N/A	N/A	No later than 60 days following the ending date of the Grant Agreement – Approx. November 30, 2020

6.3	Provide data to USF CJMHSA Technical Assistance Center	Seminole County Resource Management Department, Supported Care Coordinator	Quarterly	Quarterly	Quarterly
6.4	Collect data and track all participants one year after completion of Project	Aspire Health Partners, Seminole County Sheriff's Office, Seminole County Sheriff's Office Juvenile Justice Division, Seminole County Jail, Supported Care Coordinator	N/A	N/A	Through 9-30-2021

Seminole County Criminal Justice, Mental Health, and Substance Abuse Strategic Plan

Updated May 2017

Critical Issues

For over 18 years, Seminole County has demonstrated its commitment to improving its training and programming to divert adults with mental illnesses, addictions, and co-occurring disorders from arrest and incarceration, and, for those who are arrested, providing services in the jail and through post-booking diversion.

Seminole County has 455,479 residents, with a youth population of 46,304 (U.S. Census Bureau 2016 QuickFacts, Seminole County, Florida). Over the last three years, under the Florida Division of Children & Families Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, Seminole County has increased the use of diversion programs such as Drug Court, Mental Health Court and Veteran's Court. More than 1,000 officers from the SCSO, six municipal police departments, and the Orlando-Sanford International Airport police force have been trained in CIT, which has resulted in an increasing number of "IT Reports" (law enforcement Baker Act, Ex parte, and Marchman Act). Seminole County Sheriff's Office had a total of 3,952 IT reports in 2014 compared to 4,417 reports in 2016. Seminole County jail data also reflects a total of 14,126 arrests in 2014 versus 12,941 arrests in 2016. These numbers reflect an increase and a growing trend of individuals who would previously have been arrested being diverted to treatment in lieu of arrest. In 2016, there were 27 successful Mental Health Court graduates and 24 Drug Court graduates. In 2016, only five individuals were sent to forensic state hospital, down from 18 in 2014.

In spite of this progress, many issues remain. Seminole County currently has no accredited addictions receiving facility for detox purposes under the Marchman Act, making the jail the de facto facility under Chapter 397, Florida Statutes. While law enforcement may transport individuals under Marchman orders to the nearest facilities in Orange County, those facilities often have no space and the individuals are released back to the community without receiving any services or a warm handoff to treatment. The need for local beds for detox services within the county is critical.

The County is additionally in need of enhanced collaboration and coordination at all levels of services. A Supported Care Coordinator is critical to coordinating mental health and substance abuse services among treatment providers and other community partners; monitoring grants and other funding; developing effective data collection procedures across agencies; expanding the Mental Health and Substance Abuse Task Force, and expanding community support and connection to community services.

Housing, employment and transportation needs remain a barrier to individuals in the criminal justice system receiving treatment, and is a critical issue for law enforcement, treatment providers, and the courts. In addition, data collection and tracking procedures need improvement from all constituents for all levels of service.

The final need within the purview of this grant is for further collaboration and expansion to include services for Juvenile Diversion. With a youth population of 46,304, in 2016 there were approximately 500 Baker Acts of youth under the age of 18, and in

fiscal year 2015-2016, the juvenile arrest rate was 35 per 1,000 youth. According to data from the Positive Achievement Change Tool (PACT), 32% of arrested youth during this time had a history of mental health problems, 43% reported currently using drugs, and 15% reported using alcohol. These rates are higher than the statewide estimates of 21% of arrested youth having a history of mental health needs and 38% currently using drugs (Florida Department of Juvenile Justice, Pact Profile for FY 2013-2014).

Currently, when faced with a youth in crisis, law enforcement officers have three basic options: Baker Act (i.e., involuntary commitment), arrest, or leave the situation without a proper response (i.e., do nothing). Because arrest and leaving the situation with no immediate assistance provided are unfavorable responses, an involuntary Baker Act is the only treatment-oriented response currently available to first responders. However, among 1,405 youth processed at the Juvenile Assessment Center (JAC) from 2013-2014, only a very small number of youth met the criteria for a Baker Act. 12% were rated as having at least minimal needs related to depression, 12% were rated as having at least minimal needs related to suicide, 15% were rated as having at least minimal needs related to anxiety, 10% were rated as having at least minimal needs related to trauma, and 73% were rated as having at least minimal needs related to substance use. Only 0.1% to 5.6% were rated “severe” on these items, sufficient to meet Baker Act criteria under Chapter 394, Florida Statutes, and to allow for the provision of treatment services without placing juveniles into the criminal justice system.

A large number of youth with “mild” or “moderate” mental health and substance use needs are being processed at the Seminole County Juvenile Assessment Center (JAC), often for nonviolent or non-serious offenses. Among 1,405 youth processed at the JAC, 12% were rated as having at least minimal needs related to depression, 12% were rated as having at least minimal needs related to suicide, 15% were rated as having at least minimal needs related to anxiety, 10% were rated as having at least minimal needs related to trauma, and 73% were rated as having at least minimal needs related to substance use. 0.1% to 5.6% of those youth rated “severe” on these items, sufficient to meet Baker Act criteria under Chapter 394, Florida Statutes. Arresting youth who are exhibiting mental health or co-occurring problems for minor offenses can often intensify these symptoms and leads to increased and potentially unnecessary system costs. In Seminole County, the cost of juvenile detention is estimated to be \$390 per day and the cost of inpatient hospitalization is estimated to be \$417 per day. For those juveniles who are not arrested, the likelihood of receiving much-needed treatment services is slim.

In light of these numbers and continuing trends, the Seminole County Juvenile Division is in the initial phases of a Police Mental Health Collaboration (PMHC), beginning with an internal assessment to determine the most critical needs for these at-risk juveniles. The Juvenile Division is seeking funding to provide mental health, substance abuse, and related services for juveniles based on the needs identified in the assessment, and with the potential for implementation of new juvenile services or programs.

Regional Partnership Strategic Planning Process and Participants

In 1997, the Seminole County Sheriff’s Office (SCSO) was one of the early adopters of Crisis Intervention Team (CIT) training as a pre-booking diversion strategy, in collaboration with the National Alliance on Mental Illness of Greater Orlando (NAMIGO) and Aspire Health Partners (AHP) (previously Seminole Behavioral Healthcare, or SBH).

In 1998, the SCSO and what was then SBH signed a Memorandum of Agreement making SBH the Single Point of Access (SPA) for all persons with mental illnesses, addictions, or co-occurring disorders who were incarcerated and who qualified for post-booking diversion. In 1999, the Mental Health and Substance Abuse Task Force was created. In 2003, the passage of F.S. 951.26 created Public Safety Coordinating Councils (PSCC), and the following year Seminole County became one of the first counties in Florida to appoint a PSCC. The Mental Health and Substance Abuse Task Force is now a committee reporting to the PSCC.

The PSCC member list is included in Attachment 1 to this Strategic Plan. The Council continues to meet quarterly, having met four times in the past year, and will continue quarterly meetings indefinitely. Its next meeting is scheduled for July 20, 2017. The Mental Health and Substance Abuse Task Force consists of many of the members from the PSCC who also meet on a quarterly basis to focus specifically on issues related to mental health and substance abuse. The Task Force meets quarterly at minimum, with the most recent meeting occurring on May 19, 2017. The Task Force is responsible for updating this Strategic Plan and presents its recommendations to the PSCC. That review is scheduled for July 20, 2017.

Seminole County, along with the 18th Judicial Circuit Court, SCSO and Aspire Health Partners, is committed to leveraging funds and resources to expand and enhance our diversion programs, increase access to treatment, and reduce recidivism.

The 18th Judicial Circuit Court operates post-booking diversion programs including Adult Drug Court, Mental Health Court, and Veteran's Court.

Aspire Health Partners provides a full continuum of evidence-based co-occurring disorders treatment services, from crisis stabilization to psychosocial rehabilitation, various levels of substance abuse treatment, outpatient and crisis counseling, case management, and care coordination. The addition of detox beds for law enforcement reduces the burden to the jails, is a more appropriate placement for individuals experiencing withdrawal, and increases timely treatment options for individuals struggling with substance use disorders.

Seminole County Community Services Department, among a wide range of services, provides Housing Support services to county residents, particularly to those at risk of homelessness. If funding is secured, a newly created Seminole County Supported Care Coordinator, working closely with the County's Homeless Coordinator, would work to enhance data collection and reporting for grant-funded criminal justice, mental health and substance abuse programs, and to improve collaborative efforts amongst key stakeholders, including recruitment of new community partners to improve services to program participants and strengthen community support of diversion programs.

Seminole County Sheriff's Office devotes resources to both adult and youth target populations. SCSO works closely with Aspire to coordinate CIT training and serve the adult target population through Aspire's SPA, treatment and case management staff at the County Jail and at Aspire facilities. In a pilot program, which has requested planning dollars from Department of Justice's Bureau of Justice Assistance, SCSO is working with Community Counseling Center of Central Florida (CCCCF) exploring options for youth crisis intervention strategies for first responders to effectively divert arrests, respond to youths' needs, and reduce the criminalization of mental illness.

Vision

Seminole County envisions an effective, high-quality and efficient mental health and substance abuse recovery services delivery system that supports the treatment, recovery and reintegration of adults with mental illness, substance abuse and co-occurring disorders and promotes the resilience of juveniles with mental health, substance abuse, emotional disorders and other risk factors. All juveniles with a diagnosis of, or at risk for developing, an emotional disorder will have access to a family-driven, trauma-informed, culturally and linguistically competent, evidence-based system of care that supports optimal physical and mental health and social and emotional wellbeing. All adults with a diagnosis of, or at risk for developing, a mental illness, substance abuse or co-occurring disorder will have access to a coordinated and integrated program of services that promotes recovery and social inclusion through timely access to treatment and recovery support services.

Mission

The mission is to increase public safety, avert increased spending on criminal justice, increase accessibility and effectiveness of mental health and substance abuse treatment and to reduce recidivism rates of at-risk Seminole County adults and youth.

Values

The values of Seminole County's Mental Health and Substance Abuse Task Force programming include respect of the consumer, community partnerships, and continuing education of first responders and program staff. It is also a priority to implement progressive, effective treatment and support services and to maintain the integrity of evidence-based practices to ensure quality care.

Service Model

The model the County uses will focus on five areas: diversion, collaboration, treatment, training and youth-focused programming. We will continue to establish and expand diversion programs for both target populations, with enhanced coordination, data collection and evaluation components. We will expand collaboration with County departments, non-profit agencies, law enforcement and educational institutions in order to provide enhanced services to the population. We will provide and expand mental health and substance abuse treatment services to incorporate additional evidence-based clinical treatment and non-clinical collateral services including transportation, supported employment, education and housing assistance. We will continue to provide training to law enforcement and project partners to assure that individuals and entities working with the target populations are adequately trained to respond to incidents, provide referrals and deliver appropriate recovery-oriented services. We will enhance diversion and treatment options for youth.

GOALS, OBJECTIVES, and TASKS

The overall goal of the Mental Health and Substance Abuse Task Force is to increase public safety, avert increased spending on criminal justice, and improve the accessibility and effectiveness of mental health and substance abuse treatment services in Seminole County.

The Task Force will work towards this goal through the following objectives and activities:

	Task/Key Activity	Responsible Organization
OBJECTIVE #1.0:		
Enhance Diversion Programs for Adult Target Population		
1.1	Execute Memoranda of Understanding with all participating entities to re-establish and enhance programs and diversion initiatives for the target population.	Seminole County Attorney, Seminole County Resource Management Department, Aspire Health Partners, 18 th Judicial Circuit, Seminole County Community Services Department, Seminole County Sheriff, Project Evaluator, other partners
1.2	Develop a data collection and information system to track individuals during their involvement with the Project, including but not limited to, arrests, receipt of benefits, employment, and stable housing. Must include intake information, performance outcomes and quarterly follow up for individuals for at least one year after discharge from the Reinvestment Grant Project.	Seminole County Resource Management Department, Seminole County Sheriff's Office, Project Evaluator, 18 th Judicial Circuit, Aspire Health Partners
1.3	Implement strategies that divert the target population from the criminal justice system to ensure effective diversions at Sequential Intercept points: 1) Pre-booking; 2) Jail Single Point of Access Treatment Team; 3) Post-booking Diversion Court Programs; and 4) Re-entry/Inpatient and Assisted Outpatient Treatment.	Mental Health and Substance Abuse Task Force Member Agencies
1.4	Enhance coordination through new Supported Care Coordinator position to coordinate diversion strategies, treatment services and non-medical support services.	Seminole County Community Services Department Housing Services and Homelessness Initiatives

1.5	Implement medical detoxification options in Seminole County. Provide funding for assessment and acute/short-term treatment. Transportation provided by Seminole County Sheriff's Office as a match.	Seminole County Sheriff's Office, Aspire Health Partners
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	Task/Key Activity	Responsible Organization
OBJECTIVE #2.0: Expand Collaborations. Facilitate collaboration among stakeholders to implement Strategic Plan and provide ongoing oversight and quality improvement activities.		
2.1	Expand Project partnerships and collaborations. The Supported Care Coordinator, a new position, will work to expand partnerships by recruiting additional non-profit organizations and educational institutions to provide collateral services.	Supported Care Coordinator working with members of the Mental Health and Substance Abuse Task Force
2.2	Expand membership and schedule regular meetings of the Mental Health and Substance Abuse Task Force. Coordinate attendance of current membership and expand membership to include Seminole County Housing Assistance Coordinator, Seminole State College representative, additional hospital and law enforcement stakeholders.	Supported Care Coordinator
2.3	Assess Project progress based on updated Strategic Plan and established timelines, and review attainment of goals. Make necessary adjustments to implementation activities as needed.	Seminole County, 18 th Judicial Circuit, Seminole County Sheriff's Office, Aspire Health Partners, Supported Care Coordinator, Post-booking Diversion Court Coordinators, Project Evaluator, Mental Health and Substance Abuse Task Force
2.4	Work toward sustainment of Project after 2020. Present information about community need, Reinvestment Grant objectives and progress to County Commission, local chambers of commerce and civic groups to build local support and sustainability.	Seminole County Board of County Commissioners, Public Safety Coordinating Council, Mental Health and Substance Abuse Task Force, 18 th Judicial Circuit, Seminole County Sheriff's Office, Treatment Providers

	Task/Key Activity	Responsible Organization
<p>OBJECTIVE #3.0 Treatment Services for Adult Target Population. Provide and expand participant mental health, substance use and co-occurring treatment services to incorporate additional evidence-based medical treatments and non-medical collateral services including critical client transportation, supported employment, education and housing assistance.</p>		
3.1	Expand client medical treatment services to incorporate evidence-based Trauma-Informed Care with EMDR (eye movement desensitization and reprocessing).	Aspire Health Partners
3.2	Maintain Community Resource Center at Aspire Health Partners facility, to assure that individuals are receiving coordinated substance abuse and/or mental services.	Aspire Health Partners Sanford Campus
3.3	<p>Provide full complement of evidence-based medical treatment options by providing case management and mental health, substance use and co-occurring treatment units including:</p> <ul style="list-style-type: none"> -Screening potential Project participants using Ohio Risk Assessment System (ORAS), Daily Living Activities–20 (DLA-20), Drug Abuse Screening Tool (DAST) and/or the Alcohol Use Disorder Identification Test (AUDIT). -Using Evidence-Based Practices such as Motivational Enhancement Therapy and Cognitive Behavioral Skills Training, and employing co-occurring capable services. These constitute essential elements in the recovery-oriented system of care at Aspire Health Partners. 	Aspire Health Partners
3.4	Expand collateral services to include client transportation via GO LYNX bus passes to ensure clients attend treatment sessions, medical and other appointments.	Supported Care Coordinator
3.5	Expand client access to housing support services by providing counseling and financial assistance to homeless individuals to assist with securing transitional and permanent housing.	Seminole County Community Services Department Housing Services and Homelessness Initiatives
3.6	Expand training and employment support by working with Seminole State College and local businesses.	Supported Care Coordinator, Aspire Health Partners

	Task/Key Activity	Responsible Organization
OBJECTIVE #4.0 Law Enforcement Training to Respond to Adults in Crisis with Mental Health, Substance Abuse and/or Co-occurring Needs. Ensure that individuals and entities working with the target populations are adequately trained to respond to incidents, provide referrals and deliver appropriate recovery-oriented services.		
4.1	Train law enforcement and other community partners in the principles of Crisis Intervention Teams (CIT) .	Aspire Health Partners, Seminole County Sheriff's Office, Municipal police departments in Seminole County
4.2	Participating law enforcement agencies will use CIT training to identify and appropriately respond to incidents involving offenders who are struggling with mental health or substance use disorders.	Aspire Health Partners, Seminole County Sheriff's Office, Municipal police departments in Seminole County

	Task/Key Activity	Responsible Organization
OBJECTIVE #5.0 Juvenile Diversion and Treatment Services. Provide mental health, substance abuse, and collateral services to juveniles in crisis and with mental health needs, substance abuse or co-occurring needs.		
5.1	Provide evidence-based mental health and substance abuse intervention services such as targeted case management, Trauma Focused CBT, EMDR, Aggressive Replacement Training (ART), and Family Function Therapy (FFT).	Seminole County Sheriff's Office Juvenile Justice Division
5.2	Provide collateral diversion services such as Life Skills Training, Motivational Interviewing, and Decision Classes for juveniles and parents.	Seminole County Sheriff's Office Juvenile Justice Division

Attachment 1

Seminole County Public Safety Coordinating Council
May 2017

Agency/Constituency	Name	Title
State Attorney	Sue Pierce	
Public Defender	Jeff Dowdy, JD	
Circuit Court Judge	Donna McIntosh	
County Court Judge	John Woodard	
Chief Correctional Officer	Chief Laura Bedard	
Sheriff Designee	Shannon Seiple	
Designated Police Chief		
State Probation	Rachel Richardson	
Local Court Representative	Anthony Warren	Drug & Veterans Court Administrator
County Commissioner	Brenda Carey	
Director of County Probation or Pretrial Intervention Program	Meg Johnson	
DCF Representative	Anna Fedeles	
Substance Abuse Provider	Erin Martin, LMHC, CAP	
Director of Community Mental Health Agency	Valerie Westhead, MD	
Primary Consumer of MH Services	Elizabeth Murphrey	
Primary Consumer of SA Services		
Family Member of Consumer of MH Services	Alice Petree	
Supportive Housing Representative	John Murphy	
Director of Juvenile Detention Facility	Bernie Johns	
Probation – Juvenile Justice	Denise Devlin	

http://www.leg.state.fl.us/Statutes/index.cfm?App_mode=Display_Statute&Search_String=&URL=0300-0399/0394/Sections/0394.657.html