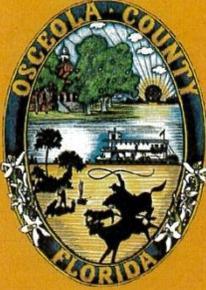


Tab 1: Cover Page and Certified Designation Letter

APPENDIX C – COVER PAGE FOR GRANT APPLICATION

Criminal Justice, Mental Health and Substance Abuse Reinvestment Grant

PROPOSAL INFORMATION		
Type of Grant:	Planning Grant <input type="checkbox"/>	Implementation and Expansion Grant <input checked="" type="checkbox"/>
Project Title:	Osceola County Emerge Program	
County(ies):	Osceola County	
Preferred Project Start Date:	July 1, 2021	
APPLICANT INFORMATION		
Type of Applicant	County Government <input type="checkbox"/> Consortium of County Governments <input type="checkbox"/> Managing Entity <input checked="" type="checkbox"/> NFP Community Provider <input type="checkbox"/> Law Enforcement Agency <input type="checkbox"/>	
Applicant Organization Name:	Central Florida Cares Health System, Inc	
Contact Name & Title:	Maria Bledsoe, CEO	
Street Address	707 Mendham Boulevard, Suite 201	
City, State and Zip Code:	Orlando, FL 32825	
Email:	mbledsoe@cfchs.org	
Phone:	407-985-3561	
ADDITIONAL CONTACT		
Participating Organization Name:	Central Florida Cares Health System, Inc	
Contact Name & Title:	Trinity Schwab, COO	
Street Address	707 Mendham Boulevard, Suite 201	
City, State and Zip Code:	Orlando, FL 32825	
Email:	tschwab@cfchs.org	
Phone:	407-985-3561	
FUNDING REQUEST AND MATCHING FUNDS		
	Total Amount of Grant Funds Requested	Total Matching Funds:
Program Year 1	\$299,456.70	\$317,356.72
Program Year 2	\$303,314.95	\$317,356.52
Program Year 3	\$311,820.94	\$317,356.52
Total Project Cost	\$914,592.59	\$952,070.16
CERTIFYING OFFICIAL		
Certifying Official's Signature:		
Certifying Official's Name (printed):	Maria Bledsoe	
Title:	Chief Executive Officer	
Date:	3/5/2021	



**BOARD
OF
COUNTY
COMMISSIONERS**

*District I
Peggy Choudhry*

*District II
Viviana Janer
Vice Chair*

*District III
Brandon Arrington
Chair*

*District IV
Cheryl Grieb*

*District V
Ricky Booth*

**Osceola
County**

1 Courthouse Square
Suite 4700
Kissimmee, FL 34741

Phone: 407-742-2000
Fax: 407-742-2391

February 22, 2021

Ms. Maria Bledsoe
Chief Executive Officer
Central Florida Care Health System, Inc.
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

RE: *Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA02L04GN1*

Dear Ms. Bledsoe:

On October 14, 2019, the Osceola County Board of County Commissioners designated Central Florida Cares Health Systems, Inc. (CFCHS) as the official organization authorized to apply for a Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant Implementation and Expansion funds on behalf of Brevard County.

CFCHS' proposed initiative to implement the Osceola County Emerge Jail Re-Entry Program (Emerge), will increase public safety, avert increased spending on justice systems, and improve the accessibility and effectiveness of treatment services for adults with behavioral healthcare needs, which is an important undertaking and is in alignment with the mission of the Public Safety Coordinating Council.

Additionally, the Osceola County Board of County Commission delegated the Public Safety Coordinating Council (PSCC) as the Planning Council for the implementation grant. The members of the PSCC will actively participate in the development, assessment and planning activities coordinated through the grant project and will receive a formal presentation of the resulting Project Implementation, to the Osceola County Board of County Commissioners.

Sincerely,

Brandon Arrington
Chair

BA/AJ/nd

Tab 2: Table of Content

Tab	Order of Material	Page #
1	Cover Page and Certified Designation Letter	1
2	Table of Content	3
3	Statement of Mandatory Assurance	4
4	Match Commitment and Summary Forms	5
5	Statement of Problem	8
6	Project Design and Implementation	14
7	Project Timeline	29
8	Letters of Commitment	34
9	Line-Item Budget and Budget Narrative	59
	Attachment I: Osceola County Public Safety Coordinating Council Strategic Plan	65

Tab 3: Statement of Mandatory Assurances

APPENDIX D – STATEMENT OF MANDATORY ASSURANCES

		Initial
A.	Infrastructure: The Applicant shall possess equipment and Internet access necessary to participate fully in this solicitation.	MB
B.	Site Visits: The Applicant will cooperate fully with the Department in coordinating site visits, if desired by the Department.	MB
C.	Non-discrimination: The Applicant agrees that no person will, on the basis of race, color, national origin, creed or religion be excluded from participation in, be refused the benefits of, or be otherwise subjected to discrimination pursuant to the Act governing these funds or any project, program, activity or sub-grant supported by the requirements of, (a) Title VI of the Civil Rights Act of 1964 which prohibits discrimination on the basis of race, color or national origin; (b) Title IX of the Education Amendments of 1972, as amended which prohibits discrimination on the basis of sex; (c) Section 504 of the Rehabilitation Act of 1973, as amended which prohibits discrimination on the basis of employment or any program or activity that receives or benefits from federal financial assistance on the basis of handicaps; (d) Age Discrimination Act 1975, as amended which prohibits discrimination on the basis of age, (e) Equal Employment Opportunity Program (EEO) must meet the requirements of 28 CFR 42.301.	MB
D.	Lobbying: The Applicant is prohibited by Title 31, USC, Section 1352, entitled "Limitation on use of appropriated funds to influence certain Federal contracting and financial transactions," from using Federal funds for lobbying the Executive or Legislative Branches of the federal government in connection with a specific grant or cooperative agreement. Section 1352 also requires that each person who requests or receives a Federal grant or cooperative agreement must disclose lobbying undertaken with non-Federal funds if grants and/or cooperative agreements exceed \$100,000 in total costs (45 CFR Part 93).	MB
E.	Drug-Free Workplace Requirements: The Applicant agrees that it will, or will continue to, provide a drug-free workplace in accordance with 45 CFR Part 76.	MB
F.	Smoke-Free Workplace Requirements: Public Law 103-227, Part C-Environmental Tobacco Smoke, also known as the Pro-Children Act of 1994 (Act), requires that smoking not be permitted in any portion of any indoor facility owned or leased or contracted for by an entity and used routinely or regularly for the provision of health, day care, education, or library projects to children under the age of 18, if the projects are funded by Federal programs either directly or through State or local governments, by Federal grant, contract, loan, or loan guarantee. The law does not apply to children's projects provided in private residences, facilities funded solely by Medicare or Medicaid funds, and portions of facilities used for Inpatient drug or alcohol treatment. Failure to comply with the provisions of the law may result in the imposition of a civil monetary penalty of up to \$1,000 per day and/or the imposition of an administrative compliance order on the responsible entity.	MB
G.	Compliance and Performance: The Applicant understands that grant funds in Years 2 and 3 are contingent upon compliance with the requirements of this grant program and demonstration of performance towards completing the grant key activities and meeting the grant objectives, as well as availability of funds.	MB
H.	Certification of Non-supplanting: The Applicant certifies that funds awarded under this solicitation will not be used for programs currently being paid for by other funds or programs where the funding has been committed.	MB
I.	Submission of Data: The Applicant agrees to provide data and other information requested by the Criminal Justice, Mental Health, and Substance Abuse Technical Assistance Center at the Florida Mental Health Institute to enable the Center to perform the statutory duties established in the authorizing legislation.	MB
J.	Submission of Reports: The Applicant agrees to submit quarterly progress reports and quarterly fiscal reports, signed by the County Administrator, to the Department.	MB

Tab 4: Match Commitment and Summary Forms

**Appendix I - MATCH
SUMMARY**

(for the entire grant period)

Date - 3/5/2021

County - Osceola

Type of Grant - Implementation/Expansion

Match Requirement Percentage - 100%

Total Match Required for the Grant \$952,070.16

Match Committed:

Cash \$ 0.00

In-Kind \$ 952,069.56

Total \$ 952,069.56

Comments: The in-kind for the application is provided by the Osceola County Corrections Department subcontracted jail-based services for mental health and substance abuse services for the Emerge program.

Prepared By Maria Bledsoe

Approved By Maria Bledsoe



**APPENDIX H – COMMITMENT OF
MATCH DONATION FORMS**

(FOR THE ENTIRE GRANT PERIOD)

TO: (name of county) Osceola County
FROM: (donor name) Osceola County Corrections Department
ADDRESS: 402 Simpson Road, Kissimmee, Florida 34744

The following _____ space, _____ equipment, _____ goods or supplies, and X services,
are donated to the County _____ permanently (title passes to the County) X temporarily
(title is retained by the donor), for the period
2021 to 2024.

Description and Basis for Valuation (See next page)

<u>Description</u>	<u>Value</u>
(1) <u>Personnel Services</u>	<u>\$952,069.56</u>
(2) _____	\$ _____
(3) _____	\$ _____
(4) _____	\$ _____
TOTAL VALUE \$ <u>952,069.56</u>	

The above donation is not currently included as a cost (either direct or matching) of any state or federal contract or grant, nor has it been previously purchased from or used as match for any state or federal contract.


3/5/21

3/5/2021

(Donor Signature) (Date) (County Designee Signature) (Date)

**Appendix H (cont.)
BASIS OF VALUATION**

Personnel Services

1. Staff of another agency or organization:

Description	Annual Salary	# of FTE	% time	Sub-Total	Fringe (30%)	Annual Total	Three Year Total
Re-Entry Specialist	\$ 45,000.00	1	100%	\$ 45,000.00	\$13,500.00	\$ 58,500.00	\$ 175,500.00
OCCD Correctional Officers - Program Specialist	\$ 43,347.20	3	100%	\$ 130,042.00	\$39,012.60	\$169,054.60	\$ 507,163.80
Back on Track Director (\$100/hr*4 hrs/wk x 52 wks) includes client Assessments (2 hrs/class @ 2 classes/wk = 4 hrs/wk)	\$ 20,800.00						\$ 62,400.00
Turning Point Counseling - Chaplain Services (\$115,003.20/annual salary * .6 FTE)	\$ 69,001.92						\$ 207,005.76
						GRAND TOTAL	\$952,069.56

Tab 5: Statement of the problem

This grant proposal seeks to fund the expansion of the Osceola County Emerge Jail Re-Entry Program (“Emerge”), a post-discharge community re-entry program for recently discharged individuals. The expansion will focus on increasing public safety, averting increased spending on criminals, and improving the accessibility and effectiveness of treatment services for adults with a mental illness or substance use disorder, or co-occurring disorder, who are in, or at risk of entering, the criminal justice systems.

The target population are adults, who are “at-risk” of involvement in the criminal justice systems and have factors associated with possible criminal behavior, including homelessness and other unstable living situations; history of victimization or abuse; significant transitions such as a recent release from jail, re-entry to the community from prison or release from a forensic facility; or a history of involvement in the criminal justice system. The re-entry services include collateral services which are key to reducing recidivism rates, such as supportive housing, supported employment, educational and access to mental health and substance use treatment services.

To determine the projected number to be served, CFCHS utilized data of adults served with criminal justice indicators for FY1920 and year-to-date FY2021 and OCCD data. The table below reflects the projected number to be served for the grant period.

Emerge Projected Numbers Served			
	Year 1	Year 2	Year 3
A projected number of the broader category of persons served	45	55	65
A projected number of any subset of persons served during their involvement in the Emerge program	45	55	65

Osceola County borders Orange (part of the Greater Orlando Metropolitan Statistical Area), Polk and Lake Counties. Census data shows a 39.8% population increase from 2010 to 2019, making Osceola County the 18th fastest growing county in the United States (<https://www.statista.com/statistics/241711/fastest-growing-counties-in-the-us/>). This growth was supported by new residents and in-migration of Puerto Ricans and U.S. Virgin Islanders after the 2017 hurricane season. Osceola County is now the second fastest-growing county in Florida and the population is expected to increase another 17% by 2025. Osceola County demographics, according to the 2019 Florida Charts, includes 72.8% Caucasian, 54.1% Hispanics, and 11.5% African American. Additionally, a 2018 Forbes article identified the city of Kissimmee, located in Osceola County, as the 4th fastest growing city in the U.S. Of the 351,955 residents of Osceola County, 11.9% live below poverty and the unemployment rate was 5.3% in 2019.

According to the 2019 Osceola County Profile, Florida Legislature, Office of Economic and Demographic Research, the median household income for Osceola County was \$52,279 compared to the State’s \$55,660; and much less than the neighboring counties. According to a 2017 Florida Charts report, the number of persons living in Osceola County below 200% of the poverty line was 42% compared to Florida’s poverty line at 34.2%. A 2019 Florida Charts report states the percent of uninsured persons in Osceola County was 14.5% as compared to the State at 12.8%.

Lack of advanced educational degrees impact the county’s poverty rate. Fifteen percent (15%) of the population has a four-year college degree. Nearly 12% of Osceola County residents fall under the federal poverty guidelines, a higher percentage than the 10% of Floridians. The per capita income in

2019 for individuals in the county was \$35,258. When broken down by race, 10.25% of Caucasians living in poverty, 18.77% of African Americans, and 19.98% of Hispanics. Twenty percent (20%) of the residents of the County were born in other countries.

In the 2019 Community Health Assessment of the four county Central Florida region of Lake, Orange, Osceola, and Seminole counties, residents of Osceola County were more negatively impacted by poverty than those in the other three counties. In 2019, 22.6% of Osceola County households were food insecure, 9% had utilities turned off due to nonpayment and 18.1% worried about having stable housing. Approximately 63% of Osceola students received free/reduced lunches in 2019, as opposed to 58.8% of children in the state. The same assessment correlated poverty with absenteeism and low graduation rates.

In January 2016 the Osceola County Strategic Plan, Fiscal Year 2016-2020, was approved by the Public Safety Coordinating Council (PSCC). The strategic plan was a collaborative planning process that included local government, criminal justice entities, service providers, and community members. As the community expressed concerns with the increased number of adult incarcerations and increased number of persons with mental health indicators incarcerated, the strategic planning process enabled community leaders to conduct an in-depth assessment and develop a strategic plan that clearly defined priorities for jail diversion opportunities, gaps/needs of intervention and treatment services, and target the population most at-risk. Due to COVID-19 and statewide precautionary measures limiting the meetings, the PSCC was unable to meet in 2020 to address the Strategic Plan timeline. The current Strategic Plan priorities are still relevant however, especially for persons coming out of corrections. The attached memorandum notes that on the Osceola County Government extended the Osceola Strategic Plan until December 31, 2021. Refer to Attachment I for the strategic plan.

The application seeks to implement the Strategic Priority OBJECTIVE #4: LOCAL RE-ENTRY PLAN. The recommended a comprehensive local reentry plan that is designed to assist offenders released from incarceration to successfully reenter the community. In developing the plan, the council shall coordinate with public safety officials and local community organizations that can provide offenders with reentry services, such as assistance with housing, primary health care, employment/education, substance use treatment, and probation.

Osceola County’s socioeconomic landscape, as described above, has an impact on mental health, substance use and criminal justice systems.

According to the Baker Act Reporting Center FY18/19 Annual Report for Central Florida Cares Health System’s (CFCHS) region (Circuits 9 and 18) there were 25,609 involuntary examinations. For Osceola County, there were 3,357. The initiator percent breakdown for the CFCHS Region are: 52.13% Law Enforcement, 45.96% Mental Health Professional, and 1.91% Ex-Parte. In Osceola County, the breakdown was: 46.20% Law Enforcement, 50.88% Mental Health Professional, and 2.92% Ex-Parte. The table below shows the percent change from 1 year to 5 years for involuntary examinations and population change for Osceola County resident as compared to the state.

% Change From	
1 YEAR	5 YEARS

	Baker Act Exams FY1718 to FY1819	Population 2017 to 2018	Baker Act Exams FY1415 to FY1819	Population 2014 to 2018
Osceola	8.92%	6.76%	23.37%	21.95%
State	2.53%	2.31%	12.23%	7.43%

The majority of Osceola County residents who received an involuntary examination were seen at Park Place Behavioral Health Care (CSU/CCSU;39.74%), Osceola Regional Medical Center (25.83%), and Central Florida Behavioral Hospital (13.08%).

Examinations by Osceola County Receiving Facilities FY1819

Receiving Facility	Type	City/County	Involuntary Examinations	
			Total	% Change from Prior Fiscal Year
Park Place Behavioral Health Care	Public	Osceola	1,949	0.67%
Osceola Regional Medical Center	Private	Osceola	1,402	6.72%

While statewide the table below reflects a statewide decrease for % change in Suicide Rates; Osceola increased 20.0% per 100,000 population in a single year, as reflected in the table below:

Suicide Rates (2018 and 2019) Per 100,000

Osceola County	2018	2019	% Change in Suicide Rate
Osceola County All Ages	11.5	13.8	20.0%
State All Ages	15.3	14.5	-5.23%

**Florida Health Charts: Age Adjusted Suicide Deaths, Rate per 100,000 Population, Single Year.*

CFCHS provider organizations offer various levels of treatment options including prevention, crisis support, residential treatment, and outpatient services for adults, children, and families. CFCHS' data reflects 30,657 individual persons who received services in Fiscal Year 2017-2018 for the region; as compared to 31,575 in Fiscal Year 2018-2019; an increase of 918 persons. There was a decrease in persons served in Fiscal Year 2019 – 2020, 29,744, due to the COVID-19 pandemic despite provider organizations quickly pivoting to telehealth/telephonic services with little to no disruption in services. It important to note that a distinct individual may receive multiple services, such as crisis services followed by residential and outpatient services indicating that the individual served is not a true reflection of the services provided. CFCHS funds care coordination at Park Place Behavioral Health to reduce re-admission of persons who have multiple crisis admissions with behavioral health issues to jails, crisis emergency services and the state hospital. CFCHS also funds a Forensic Liaison program which provides case management services for individuals charged with, or at-risk of being charged, with a felony offense. Additionally, CFCHS funds Transition House for residential and medication assisted treatment (MAT) services and other housing options for individuals and families at-risk of becoming involved in the criminal justice system or the child welfare system. Another key service CFCHS funds in Osceola County is mental health and substance use peer support services through Peer Support Space and The Recovery, Advocacy, Service, Empowerment (RASE) Project, respectively.

Pretrial Release Program (PTR) services in Osceola County is available for eligible individuals, who do not bond out, do not pose a high risk to the community and to ensure those defendants will attend required court hearings and comply with ordered conditions. PTR has a monthly \$10 fee for the telephonic reporting system; however, individuals are never violated for failure to pay. PTR decisions are regulated by state statutes and an administrative order. PTR conducts investigations and evidence-based risk assessments on all persons arrested in Osceola County to determine their release eligibility then provides this information, along with recommendations, to the judiciary daily to assist with meaningful release determinations.

While the Osceola County Corrections Department (OCCD), County Government and local treatment agencies in Osceola County have devoted great time and effort to improving re-entry outcomes in the county, formerly incarcerated individuals still face many challenges upon release from the Osceola County Jail. Many of these challenges result from the lack of a coordinated re-entry program. For example, while behavioral health treatment and case management services are provided in the jail, many jail inmates are unable to complete services prior to being released and there is no current mechanism in place to support continuity of care upon transitioning into the community.

Additionally, Osceola County is a large diverse community with transportation and distance barriers to and from services that represent significant post-release challenges. These re-entry barriers have been identified as areas of need for the county through the work of the Public Safety Coordinating Council (PSCC), as reflected in the Strategic Plan.

Many of the released individuals have several other logistical problems which interfere with the referral (aftercare) process. It is not uncommon for people to be impoverished during this period, lack fundamental means of transporting themselves to the appointment, unable to secure employment, lack the ability to apply to have their benefits restored, have mental health indicators and other logistical issues with consistently acquiring their medication.

Prior to 2018 while many jurisdictions around the country were seeing a decrease in jail populations while the Osceola County Jail remained at or above the rated capacity of 919 permanent beds. The OCCD is currently assessing their jail facilities and planning for expansion or building a new jail. Jail construction is expected to cost the County up to \$120 Million. The table below reflects the average daily inmate population for Osceola County Corrections for 2020. The table highlights that ¼ of the daily inmate are on mental health medication; and of those 16% have a mental health diagnosis. During the 2020 calendar year there were 8162 mental health encounters as compared to 3012 physician visits for primary care. During the months of April – September the inmate daily population remained lower as compared to the other months. This average fluctuation is attributed to the COVID-19 stay at home protocols. This is consistent for when the stay-at-home mandates were relaxed.

	Average Daily Population	Number of Physician Visits (Health Care Providers)	Number of Emergency Room Transports	% of ER Transports that get Admitted	Number of Psychiatric Appointments	Number of inmates on Psych Meds	% of inmates on Mental Health Meds	Inmates with MH diagnosis	% of inmates with MH diagnosis	Number of inmates Baker Acted	LMHC/MH Encounters*
20-Jan	760	288	17	0%	89	180	24.00%	119	16%	6	1024
20-Feb	739	146	10	40%	91	174	24.00%	176	24%	10	926
20-Mar	715	214	7	71%	83	152	21.00%	97	14%	11	991
20-Apr	614	253	6	83%	87	115	19.00%	169	28%	8	816
20-May	573	169	5	40%	77	134	23.00%	188	33%	4	679
20-Jun	586	209	6	67%	151	132	23.00%	210	36%	3	680
20-Jul	612	236	5	80%	464	136	22.00%	204	33%	3	545
20-Aug	652	244	7	71%	549	132	20.00%	199	31%	5	615
20-Sep	686	300	15	60%	508	140	20.00%	204	30%	3	564
20-Oct	737	292	20	60%	637	158	21.00%	237	32%	3	392
20-Nov	763	352	14	78%	546	154	20.00%	234	31%	3	389
20-Dec	755	309	18	50%	82	204	27.00%	206	27%	2	541
Totals/Avg	N/A	3012	130	58%	3364	1811	22.00%	2243	28%	61	8162

While correctional and treatment agencies in Osceola County have devoted great time and effort to improving re-entry outcomes in the county, formerly incarcerated individuals still face many challenges upon release from the Osceola County Jail. The challenges noted above are exacerbated by the transportation barriers and distance from social and medical services that represent significant post-release barriers. These, among other re-entry barriers, have been identified as areas of priority for the county through the work of the PSCC 2016-2020 Strategic Plan.

Across Osceola County, there is a diverse network of private, non-profit, and county agencies that are engaged in providing services to correctional clients in the jail and community. However, the county faces a shortage of resources in key re-entry areas (transitional housing, employment opportunities for returning individuals, and linkages to community-based treatment) and struggles to ensure continuity of care between the jail and community. The challenges faced by Osceola County contribute to recidivism and unnecessary costs. The county defines recidivism as a person processed as a new booking more than one time into the jail facility within three years. Over the past several years, an average of 30% of the jail population has been classified as recidivists according to this definition. Recidivism data has been collected and reported regularly to the PSCC since 1997, with recidivism reduction a core strategic goal of OCCD and the PSCC.

All adults entering the OCCD are administered a medical and two evidence-based screening and assessment tools to identify at-risk target populations. The OCCD utilizes the Ohio Risk Assessment (ORAS) and, if the inmate voluntarily agrees to participate in Turning Point Inmate Ministries Program the University of Rhode Island Change Assessment Scale (URICA). The ORAS assesses the risk/need domains which include criminal history and attitude, education, employment, family and social support, neighborhood, and substance use and mental health disorder. The scores range from low-to-medium-to-high. The inmates scoring in the medium-to-high range are referred to the Turning Pointing Counseling and Consulting, Inc. (TP) jail services. The ORAS can be used during pretrial, while on community supervision, intake, and in preparation for release.

Inmates referred to TP must qualify and voluntarily agree to participate in the jail TP services contracted with and coordinated by the Turning Point Inmate Ministries Program (Counseling Chaplain Services). If the inmate agrees to participate in TP, the URICA is administered. The URICA, is a self-report measure that is used to assess an individual's readiness to change when entering addiction treatment. An individual's level of motivation for change and the information they reveal in the URICA can be used to guide treatment options. Together these two evidenced-based tools are used to develop the inmates transition plan.

CFCHS' data reflects 30,657 individual persons received services in Fiscal Year 2017-2018 for our region; as compared to 31,575 in Fiscal Year 2018-2019; an increase of 918. As compared to a decrease in Fiscal Year 2019 – 2020 the number served was 29744; COVID19 effected the number served this fiscal year. It important to note that a distinct individual may receive multiple services, such as crisis services followed by residential to outpatient services; indicating that the individual served is not a true reflection of the services provided. Table below highlights CFCHS' data by FY for adult served in Brevard County and those with criminal justice indicator.

Total Adult Served			
	FY1718	FY1819	FY1920
Mental Health	1259	1408	1447
Substance Use	1026	1277	1256
Adult Served with Criminal Justice Indicator from Number Above			
Mental Health	139	128	147
Substance Use	252	296	290

It is important to note this data is only those individuals whose services were funded by CFCHS. It is reasonable to expect that OCCD may have more inmates whose services are funded by other funding streams that will fit in the broader category for capacity in the number served in Osceola County.

Emerge will focus on increasing public safety, averting increased spending on criminal, and improving the accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, who are in, or at risk of entering, the criminal justice systems.

Emerge is an intensive coordinated re-entry program that includes care coordination and peer support services. Emerge proposes to service 45 eligible clients in the first year, 55 in year two and 65 in year three. Each released inmate will participate in Emerge for 90 days or longer, based on individual needs. At the end of the 90 days each participant will be assessed for discharge readiness or transitioned to other community-based services, such as supportive housing, supported employment, educational, linkage to benefits, and access to mental health and substance use services. The peer support services will provide the lived experience support to help the individual navigate through processes successfully and encourage participation in behavioral health treatment.

Emerge is in line with the re-entry strategy identified Osceola County 2016-2020 Strategic Plan. Through Emerge, the PSCC will focus on implementing the re-entry short-term goals of 1) establishing a re-entry program for those individuals released from jail and re-entering the community; 2) creating or expanding existing programs that have shown to be successful in reducing repeating offenders; and 3) expanding a select number of the existing evidence-based programming at the jail. Emerge is the first step toward long-term goal changes by establishing a re-entry model with sufficient capacity for inmates being released to the streets, and by promoting awareness regarding the need for more mental/behavioral health services in our community.

Tab 6: Project Design and Implementation

PROJECT DESIGN

Public Safety Coordinating Council

In 1997, the Osceola Board of County Commissioners (BOCC) established a Public Safety Coordinating Council (PSCC) consistent with s.951.26, F.S. Osceola County PSCC membership is consistent with the requirements of s. 394.657(2)(a), F.S. as listed in Appendix K of the Request for Applications. The PSCC acts as an advisory board serving as a forum where policies and practices are examined, systemic issues are identified, and alternatives considered. The PSCC improves system-wide communication, cooperation, and coordination between the criminal justice system and community stakeholders. The PSCC's current responsibilities, as governed by the statute, are to assess correctional facility population and formulate recommendations to ensure the capacities are not exceeded; develop a local public safety plan for future construction; and develop a comprehensive re-entry plan to expand evidence-based programs that reduce the likelihood that repeat offenders reenter the system and assist offenders released from incarceration to successfully reenter the community. The PSCC is chaired by the Chief Circuit Judge Donald Myers and facilitated by Major Allison Jackson of OCCD. The PSCC has created a Strategic Plan for fiscal years 2016-2020 to clarify county priorities and drive meaningful improvements in the criminal justice system issues.

There are no deficiencies in the PSCC membership. Letters of commitment from the Chair of the BOCC and other individuals serving on the PSCC are included. PSCC meeting occurs quarterly. The BOCC designated Central Florida Cares Health System, Inc. (CFCHS) as the designee for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Planning Grant application. Should the grant be awarded both the BOCC and PSCC are committed to participating in the Implementation grant. They will provide their expertise, technical assistance, and participation in the quarterly meetings, effectively assess, plan for, and address long-standing, critical needs in Osceola County.

As part of the Strategic Plan, the county has created the PSCC Re-Entry Subcommittee (PSCC-RES), led by Joanne Turner, Turning Point Counseling and Consultant. The primary goal of the PSCC-RES is to identify and improve re-entry processes and resources in the community to assist individuals involved in, or who are at risk of, becoming involved in the criminal justice system. This subcommittee provides an important infrastructure that will be utilized in the proposed project and represents an existing collaboration in Osceola County. In support of the proposed project, this group will serve as the foundation for the Osceola County Community Re-entry Task Force.

The table below identifies PSCC members:

NAME	AGENCY/ROLE
Allison Jackson, Major	Osceola County Probation Department
Bryan Holt, Chief Corrections	Osceola County Corrections Department
Celestia McCloud, Director	Osceola County Human Services
Crystal Allen, State Attorney	Circuit 9 State Attorney
Crystal Broadway, Public Defender	Circuit 9 Public Defender
Danny Schad, Deputy Chief	Kissimmee Police Department

Denise Holden, SA Peer Recovery	The RASE Project
Honorable Donald Myers, Chief Judge	Circuit 9 Chief Judge
Honorable Stefania Jancewicz, County Judge	Circuit 9 County Judge
Jim Shanks, Chief Executive Officer	Park Place Behavioral Healthcare
Joanne Turner, Counselor	Turning Point Counseling
Johnny Alderman, Chief Probation Officer	Department of Juvenile Justice
Lori Mingione, Captain	Osceola County Sheriff's Office
Kelly Gallman, Administrator	Osceola County Court Administration
Maria Bledsoe, Chief Executive Officer	Central Florida Cares Health System Inc. (Managing Entity)
Monica Gray, Director Detention Services	Department of Juvenile Justice
Melissa Lucas, Chief Executive Officer	Transition House
Rick Booth, Commissioner	Osceola County BOCC, County Commissioner
Tom Magorian, Administrator	Florida Department of Corrections, Probation and Parole,
Yamilin Colon	Substance Abuse Consumer
Yasmin Flasterstein, Executive Director	Peer Recovery Support Service (mental health consumer)

CFCHS engaged the Criminal Justice Mental Health and Substance Abuse (CJMHS) Technical Assistance Center (TAC) on the pre-planning stage, demonstrated by their letter of support. If awarded, CJMHS TAC will lend their expertise in implementing the Emerge program.

If awarded funding, the PSCC-RES will meet monthly during the first and second quarter of the grant to ensure the implementation goals are being addressed. These include 1) increasing public safety; 2) avoiding increased spending on criminal justice; and 3) improving accessibility and effectiveness of treatment for adults who have a mental illness, substance use disorder, or co-occurring mental health and substance use disorders, and who are in, or at risk of, involvement with the criminal justice system. Upon determination that the performance measures for the implementation goals have been met, the Re-Entry Committee will meet quarterly, or as needed thereafter, to ensure program goals continue to be met.

As the PSCC-RES also currently provides oversight of the TP on-site jail program, if awarded funding, it will also facilitate oversight of Emerge. The PSCC-RES will meet monthly for the first two quarters to discuss implementation, barriers, and ensure successful implementation of Emerge. After the first two quarters, the PSCC-RES will meet quarterly to continue implementation

discussion, community impact, barriers, successes, and status of project goals. The PSCC-RES will report on the program status at the quarterly PSCC meeting. Key member organizations will collaborate to develop protocols for ensuring communication especially in transitioning participants from the jail into the community through Emerge. Performance measure outcomes and qualitative data will be shared at each PSCC and PSCC-RES meeting.

Community Service Providers

Under the oversight of the PSCC, numerous service providers and community stakeholders have been working to improve re-entry outcomes in Osceola County. Since 1997, Turning Point has served as a primary provider of case management, treatment, and re-entry services within the Osceola County Jail and throughout the community. Starting in 2016, Turning Point contracted with OCCD to become the primary provider of treatment services through the jail's chaplain's office. A major focus of this collaboration has been the creation of the in-jail onsite Re-entry Program that began serving clients in 2019. The existing collaboration between OCCD and Turning Point Counseling and Consulting served as the foundation for the existing Emerge model.

CFCHS has existing partnerships that will help facilitate care coordination between the Emerge program and community behavioral health resources. CFCHS in conjunction with the Osceola County community has a great collaborative relationship with Park Place Behavioral Health (PPBH), the designated central receiving facility and who is an active member of the PSCC-RES. PPBH will provide the crisis services and community-based services as needed for the participants success. PPBH hosts mental health peer support services on their campus through Peer Support Space, another partner organization in the Emerge Program. RASE Project provide substance use peer support services in the jail. Additionally, Transition House (TH), another community partner, will provide residential, medication assisted treatment and community-based services as needed.

Law Enforcement

The OCCD, Kissimmee Police Department (KPD), and Osceola County Sheriff Office (OCSO) are active, key members of the PSCC and have been involved in various community initiatives, such as Crisis Intervention Training (CIT) and Take Back Days that offers opportunities for diverting at-risk individuals from the criminal justice system. Law enforcement involvement will consist of community surveillance to contact or assist care coordinators as it relates to the success of the participants.

Emerge is based on the National Institute of Correction's Principles of Effective Intervention and is consistent with the Assess, Plan, Identify, and Coordinate (APIC) model for jail-based re-entry (Osher, Steadman, & Barr, 2003). Emerge will fulfill the needs in Osceola County, as there is no formal, structured re-entry program that bridges the gap between the jail and the community. The Emerge Re-entry Program key personnel will include a Program Coordinator, Re-Entry Specialist, two Care Coordinators, and two Peer Recovery Specialists. The Emerge team is supported by a OCCD Liaison. The implementation phase of the project will focus on developing the program with fidelity to the principles of effective intervention. Approximately 45 eligible clients will be enrolled in the Emerge program in the first year, 55 in year two and 65 in year three. Client participation in evidence-based programming and reintegration support services will be tracked throughout the project with a 6-month follow-up post discharge from the Emerge Program. The PSCC-RES and evaluator team will meet regularly throughout the implementation phase to assess program fidelity, engagement, and/or completion barriers and address these as they come up.

The purpose of Emerge is to reduce recidivism through improved access to expanded, coordinated re-entry services in Osceola County when transitioning inmates into the community. The primary goals of the initiative are to 1) increase collaboration between OCCD, Turning Point, and community stakeholders to plan, develop, and implement evidence-based re-entry services; 2) decrease recidivism for moderate and high-risk adult jail inmates; and 3) improve reintegration outcomes through care coordination of services that include housing stability, employment, education, family relationships, and mental health and substance use services.

By achieving these goals, the PSCC will establish a formal coordinated re-entry network that integrates criminal justice, service providers, and stakeholders at multiple points during the re-entry continuum. Evidence-based programming will be provided across the stages of re-entry – within the institution, between the institution and community, and within the community.

IMPLEMENTATION

Assessment Phase

Program decisions will be driven by validated screening and assessment data. The target population for Emerge is moderate and high-risk adults incarcerated in the jail who are returning to the community post-discharge. Eligible inmates may be sentenced or awaiting adjudication, score moderate to high risk, are age 18 or older with a prior conviction as an adult, and will be incarcerated in the Osceola County Jail for a minimum of 48 hours. Risk level and criminogenic needs will be determined by the Ohio Risk Assessment System (ORAS), a fourth-generation risk and needs assessment validated in 2009. OCCD has been using the ORAS since 2013. In addition to the ORAS, substance use treatment needs will be assessed via the Drug Abuse Screening Test (DAST)-10, criminal thinking will be assessed using the Texan Christian University Criminal Thinking Scales (TCU CTS), and client readiness for change will be assessed using the URICA to further refine program placements.

Based on statistics from the Osceola County Jail Program's Department, for the period of January 1, 2019 – May 21, 2019, 132 inmates were assessed using the ORAS. Of the 132 assessed, 120 (91%) scored moderate to high risk. Based on this data, it is anticipated that approximately 300 inmates per year will be identified as potentially eligible for the program. Initial screening for the program will occur in the intake housing unit of the jail. Jail inmates are assessed using the ORAS during their initial 48-hour stay in the intake unit. Inmates who are released prior to completing screening will be provided information about community re-entry services but will not be eligible for Emerge. Adult inmates with prior convictions who are screened as moderate or high-risk and who express interest in the program will move to the Assessment Stage. Formal assessment using the full ORAS, DAST-10, TCU CTS, and URICA will occur within the first two weeks of an inmate's time in jail. Inmates who remain incarcerated, are assessed as moderate or high-risk, and volunteer to participate in the program will then be eligible to move to the Re-entry Preparation Stage of Emerge.

Reintegration Preparation Phase and Treatment Tracks

A core component of Emerge is the reintegration preparation phase. This phase includes deploying curriculum covering topics including addiction, budgeting, employment, and homelessness. During this phase the participants will engage in individual and group therapy sessions. The primary purpose of this component of the program is to prepare clients for successful reintegration into the community by addressing barriers to successful re-entry and identifying client strengths. Individualized transition plans are started during this stage.

An assessment-driven placement in one of two primary cognitive-behavioral treatment (CBT) tracks will begin during jail incarceration and can be completed in the community upon release. Clients who are assessed as high-need for treatment for a moderate-to-severe substance use disorder (SUD) based on DAST-10 results will be placed in the “A New Direction” treatment track. A New Direction is a CBT curriculum that is intended to break the cycle between criminal and addictive thinking to address substance use disorders. The curriculum consists of six components that are completed over a six-month period. The curriculum is based on evidence-based principles of CBT (Landenberger & Lipsey, 2005) and is rated as “promising” by Crime Solutions.gov based on the findings of a quasi-experimental evaluation conducted on 1,852 prisoners incarcerated in Minnesota (Duwe, 2010). It is anticipated that 8-10 participants per year will meet the eligibility criteria and be enrolled in the “A New Direction” treatment track.

Clients who are not identified as needing treatment for a moderate-to-severe SUD, but who are assessed as high-need for treatment for antisocial attitudes/criminal thinking will be placed in the “Thinking for a Change” (T4C) treatment track. T4C is a CBT curriculum developed by the National Institute of Corrections that concentrates on changing the criminogenic thinking of offenders. T4C is rated as a “promising” practice by Crime Solutions.gov based on the findings of one quasi-experimental study (Lowenkamp, Hubbard, Makarios, & Latessa, 2009). Turning Point case managers will receive training on the T4C curriculum during the planning phase of the project. Additional community-based providers will be invited to attend the training to expand the availability of this service in the community.

Clients who are not assessed as high-need in either substance use or criminal thinking will move directly to the re-entry planning phase of the program and will have access to other need-based interventions such as parenting classes and employment readiness classes which will be provided in the jail. It is anticipated that a subset of Emerge participants (approximately 10 per year) will require more intensive treatment for SUDs or mental illness. These clients will be linked to community-based providers who will provide additional treatment after release from incarceration. The project team has identified three specific providers Turning Point, Transition House, and Park Place Behavioral Health who have committed to provide access to crisis support services and intensive outpatient treatment.

All Emerge participants, regardless of which treatment track for which they are recommended, will complete a re-entry transition plan with a care manager and receive case management services. The re-entry transition plan is developed in collaboration with the participant based on information from the completed assessments. During the planning phase of the project, the re-entry transition plan will be modified to adhere to the guidelines of the National Re-entry Resource Center’s Collaborative Comprehensive Case Plans.

Prior to release from incarceration, all Emerge participant clients will meet with their assigned Care Coordinator (CC) and Peer Recovery Specialist (PRS) to develop a coordinated plan for re-entry.

Post-Release Phase

The CC will serve as the primary point of contact for the client during their transition back into the community. The CC will develop a relationship with the participant and assist them in enrolling in needed services within the community. The services may include but not limited to employment/education, housing, mental health and/or substance use treatment. Additionally, the participant will be encouraged to take advantage of the wrap-around reintegration support services made available through Emerge. The wrap-around support services include assistance regarding

food, clothing, housing, education, and health related services; assisting individuals in applying for benefits through the Department of Children and Families, including food stamps, cash assistance, and Medicaid; finding local health care, and medication assistance programs; and services for job searches and unemployment applications.

Additional post-release care for Emerge participants includes the Open Table community-based mentoring program. The Open Table model enlists volunteers from local faith organizations to mobilize community support for returning citizens. Congregations recruit volunteers who are trained to launch “Tables.” A Table is the platform through which individuals and congregation members build relationships. Each Table is composed of a group of volunteers that make a year commitment to act as a team of life specialists, encouragers, and advocates for returning individuals. The Table members, together with the individual being served, establish goals, accountability, and develop an overall implementation plan. Table members network in their congregations/organizations and the community for resources to support the plan. The Open Table model has been implemented effectively in re-entry settings and has demonstrated positive recidivism reduction outcomes (Open Table, 2017). It is anticipated that approximately 10 program participants will be served through the Open Table model in year two and 20 in year three.

The continuum of services that will be provided through Emerge represent a significant enhancement of what is currently available in Osceola County. The proposed program is adaptable to meet the diverse needs of clients and overcome the challenges that make implementing evidence-based re-entry programming in jails difficult. Additionally, the training, infrastructure building, and community-driven mentoring components of the program make this effort sustainable beyond the time of this grant.

With grant funding, the expansion to the Emerge program would include the following positions:

Project Director

The Project Director will be responsible for ensuring all Emerge performance measures and deliverables are met. Additionally, the Project Director will facilitate community education, outreach, resource development and coordinate meetings, as necessary. The Project Director will be the point of contact for CFCHS and DCF Grant Manager for collecting data, reporting and generating reports as necessary.

Re-Entry Specialist

The Re-Entry Specialist (RES) is responsible for managing Emerge performance measures as outlined, including the inmate assessment, transition plan, and overseeing the Care Coordinators and the Peer Recovery Specialists. Other functions include coordinating services between the inmate and the community resources, assessing and developing the inmate life skills (resume, enrolling benefits, etc.), and identifying resources. This position is in-kind for Emerge program.

Care Coordinators

Two Care Coordinators (CC) will be responsible for ensuring the assessments, transition plans, and transition into the community is facilitated smoothly with services in place. The CC will maintain the individuals on their caseload for 90 days. During those 90 days the CCs will work with the individuals to ensure they are attending treatment, as identified, assist with career source linkage for employment and/or job skills development, linking to benefits, working with the local housing continuum to assist with housing options, and ensuring the individual is following through with any

probation or court appearance, among assisting with other identified needs. The CC will work collaborative with community stakeholders.

Peer Recovery Specialists

Two Peer Recovery Specialist (PRS) will provide peer support services and will function as role models, mentors and advocates in outpatient and inpatient settings as well as provide consumer information. The PRS will assist the participant in recovery and regaining independence in the community.

PERFORMANCE MEASURES

CFCHS will be entering into a Consultant Agreement for the functions and responsibility of the Implementation grant. Achievement of the performance measures will be monitored monthly by the PSCC-RES and quarterly at the PSCC meeting.

CFCHS and Turning Point Counseling Center will ensure that process evaluation data is collected, and implementation activities are documented. Formal written monthly program reports will be created and shared with the PSCC. The process for collecting the performance measure data to measure project effectiveness will include, but not limited to:

- Process evaluation
- Documentation of activities in accordance with the project timeline
- Meeting minutes from all PSCC and PSCC-RES meetings
- Inventories of all relevant information, research and data collected and shared
- Report on collaborations created and Memorandums of Agreement executed
- Gather and analyze jail arrest related to participants during and post program participation
- Gather and analyze treatment data related to participants during and post program participation

The performance measure activities listed below in accordance with the RFA are outlined in Tab 7 Project Timeline. Additional reports will be submitted to the Department of Children and Families in accordance with the RFA schedule:

- Program Report – 15th day of the month following the quarter of program services and activities.
- Financial Report - 15th day of the month following the quarter of program services and activities.
- Final Program and Status Report – No later than 60 days following the end date of the grant agreement.
- Final Financial Report - No later than 60 days following the end date of the grant agreement.

These reports are also included in Tab 7 Project Timeline.

PROGRAM GOALS

The grant goals are to develop strategies that will focus on increasing public safety, averting increased spending on criminal, and improving the accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, who are in, or at risk of entering, the criminal justice systems.

The target population are adults, who are “at-risk” of involvement in the criminal systems that have factors associated with possible criminal behavior, including homelessness and other unstable living situations; history of victimization or abuse; significant transitions such as a recent release from jail, re-entry to the community from prison or release from a forensic facility; or a history of involvement in the criminal justice system.

Goal 1: Expand Diversion Program				
Objective 1: Implement the expansion of the Osceola County Emerge Jail Re-Entry Program (“Emerge”),				
	Task	Performance Measure	Lead or Organization	Completion Date
1.1	Establishing legally binding agreements with all participating entities to establish programs and diversion initiatives for the Target Population.	Establishment of formal partnerships, as evidenced by legally binding agreements, with participating entities to establish programs	Project Director OCCD Turning Point CFCHS	Within 90 days of contract execution
1.2	Providing an information system to track persons served during their involvement with the for at least one year after discharge, including but not limited to, arrests, receipt of benefits, employment, and stable housing.	Develop method for collecting data information from current CFCHS, OCCD, and Turning Point data systems and sharing to analyze and report on performance outcomes.	Project Director OCCD Turning Point CFCHS	Within 30 days of contract execution and on-going
1.3	Implementing strategies that support the applicant’s strategic plan for diverting the Target Population from the criminal.	Implementation of the Strategic Priority #4 Local ReEntry Plan for the adult target population.	Project Director OCCD Turning Point CFCHS	Within 90 days of contract execution and on-going

Goal 2: Stakeholder and Community Collaboration				
Objective 2: Emerge will increase collaboration and communication among stakeholders and community members to review program implementation to include oversight and quality improvement activities.				
	Task	Performance Measure	Lead or Organization	Completion Date
2.1	Participating in regular Planning Council	The implementation workgroup (Project Director, OCCD, Turning Point, CFCHS) will meet monthly to review the progress towards implementation. PSCC meets quarterly and will receive implementation progress reports.	Project Director OCCD Turning Point CFCHS	Within 60 days of contract execution and on-going
2.2	Assessing project progress based on established timelines and review of goals.	The implementation workgroup will meet monthly to review protocols, implementation progress and timeline, goals, and adjust, as necessary.	Project Director OCCD Turning Point CFCHS	Monthly for first 6 months or as needed from contract execution. Quarterly for the life of the contract.
2.3	Data sharing.	Establish data sharing agreement that will ensure Objective 1.2 is achieved.	Project Director OCCD Turning Point CFCHS	Within 30 days of contract execution and on-going
2.4	Coordination with Managing Entity.	Managing Entity is the Project lead	CFCHS Project Director PSCC	Within 1 days of contract execution and on-going
2.5	Making necessary adjustment to implementation activities as necessary	The implementation workgroup will facilitate implementation adjustments as identified for program success.	Project Director OCCD Turning Point CFCHS	Within 30 days of contract execution and on-going

Goal 3: Proposed Additional: Re-Entry Employment Services				
Objective 3: Emerge Project Director will develop employment re-integration outcomes and engage community partners to fulfill outcome measures.				
	Task	Performance Measure	Lead	Completion Date
3.1	Project Director will convene a working group to develop employment re-integration strategies and outcomes.	At a minimum, three meetings of the working group will be held to develop outcomes.	Emerge Project Director	Within 90 days of contract execution
3.2	Project Director and working group will develop a data sharing, collections and reporting methodology.	Methodologies for sharing data and information will be established.	Emerge Project Director	Within 90 days of contract execution
3.3	Project Director will execute Memorandums of Agreement (MOAs) with local businesses and other agencies with capacity for hiring Emerge program participants.	At a minimum, five MOAs will be executed.	Emerge Project Director	Within 180 days of contract execution
3.4	Project Director will evaluate employment re-integration integration outcomes.	An evaluation will be conducted quarterly.	Emerge Project Director	Within 180 days of contract execution

CAPABILITY AND EXPERIENCE

Central Florida Cares Health System Inc. (CFCHS), and the PSCC members have extensive experience in community-based assessments and planning projects, such as the proposed project to identify the target population and to develop strategies that address community issues. The PSCC and law enforcement agency involved in the project are very familiar with the criminal justice process in Brevard County and the need for collaboration with the behavioral health community to meet the needs of the community. The mental health and substance abuse consumers and agencies bring the knowledge of the behavioral health system of cares and will provide valuable insight into the behavioral health system. The capacity and experience of the key personnel and community partners instrumental to the success of Emerge are outlined below.

Central Florida Cares Health System Inc. (CFCHS) Since July 2012, Central Florida Cares has state and federal funds for substance abuse and mental health services (also known as behavioral health services) for Brevard, Orange, Osceola, and Seminole counties. CFCHS funds a services network comprised of 30 organizations offering various levels of treatment options. These options include prevention, interventions, crisis support, residential treatment, and outpatient services, and opioid MAT services for adults, children and. It is important to note CFCHS is not a hospital and does not provide direct services in our community. CFCHS helps to make it possible for the network organizations to provide direct services. CFCHS contracts with the State of Florida’s DCF to

manage this behavioral health system of care. CFCHS' mission is to manage an affordable, high-quality behavioral health care system for persons with mental health and/or substance use disorders, with a vision to achieve a comprehensive and seamless behavioral health system promoting recovery and resiliency.

CFCHS will manage the grant functions to ensure the goals are achieved. In addition to managing the grant, CFCHS' staff will participate in all aspects of the grant to include but not limited to, the Planning Council, program implementation and review of the strategic plan to initiate system changes through identifying the target population and priorities. CFCHS will develop new partnerships and data sharing agreements to help shape a comprehensive system of care in Brevard County. CFCHS will enter into an agreement with a consultant who will have the responsibility for implementing and project managing to ensure the goals are achieved.

CFCHS Chief Operating Officer (COO) Is responsible for agency operations and oversight of contract management and monitoring, consultants/independent contractors, provider relations, and the Compliance Department. The COO ensures the Compliance Department is focusing on quality, safety, and appropriateness of services and care through continuous quality improvement, performance outcomes, risk management, and complaints and grievances. COO functions also include community, provider, and stakeholder engagement. As lead on the GHME1 contract and the primary contact for DCF Contract Manager, the COO manages all requirements and aspects of the contract.

CFCHS Executive Assistant (EA) The EA is responsible for the overall day-to-day functioning the office and provides a wide range of administrative support including management of executive calendars; scheduling; coordinating meeting logistics; researching and preparing materials; and serving as a key point of contact for all staff, customers, stakeholders, board members, and the community at large in a professional, courteous, and helpful manner. The EA will serve as assistant to the Emerge Program.

Emerge Re-Entry Specialist The Re-Entry Specialist (RES) will be responsible for managing and ensuring Emerge functions as outlined in the proposal, to include the inmate assessment, transition plan, and oversee the care coordinators are coordinating services. The RES will have at a Bachelor in related field and two (2) years of experience as a Program Manager. Qualifications will include but not limited to; managing related program, developing collaborations across systems, gathering cross system data, responsible for assisting in developing and implementing interagency agreements, as needed, across community, criminal justice, and behavioral health systems. Attend meeting and workgroup and present project status updates. Assisting in writing all required reports and present. This position is in-kind to the Emerge program.

Homeless Services Network (HSN) a not-for-profit established to serve as the lead agency for the Continuum of Care responsible for managing issues regarding homelessness for Osceola County. HSN was established in 1993, HSN has brought more than \$50 million in HUD, VA, and State of Florida funds to Central Florida to provide assistance to the homeless. HSN has six organizational goals; (1) Establish and implement programs to prevent homelessness among precariously housed persons in our Continuum; (2) Support the development and operation of emergency shelter and services to the men, women and children in Central Florida who become homeless each year; (3) Support the development and implementation of transitional housing programs to assist homeless persons to return to self-sufficiency; (4) Support the development of permanent housing programs to meet the needs of homeless persons, including permanent supportive housing and rapid rehousing,

(5) Support the development of a comprehensive medical care network for the region's homeless; and (6) Encourage the dissemination and implementation of best practice program models throughout the Continuum. HSN will participate in the implementation to assist with housing services as needed.

Osceola County Corrections Department (OCCD) Major Allison Jackson, M.S., C.P.M., C.J.M., will function as the Corrections Department Liaison for this project serving as the primary point of contact for the correctional facility; ensuring access and data to support program activities in accordance with the Memorandum of Agreement. Major Jackson has worked for the Osceola County Government since 1998. She has held several positions within the Department and previously served as the Department's Inmate Services Manager. In this capacity, she provided oversight and management of the following departments: Inmate Records, Bonds and Dockets, Court Services, Inmate Classification, Inmate Educational and Vocational Programs, Inmate Medical, and Community Corrections, which includes Pretrial Release, Home Confinement, and Misdemeanor Probation. Ms. Jackson currently serves as the Department's Major of Security Operations, providing direction and management of both personnel and work Security Operations. Major Jackson received both her bachelor's and Master's Degree in Criminal Justice from the University of Central Florida. She received her Certification in Public Management from the Florida Center for Public Management at Florida State University and is a Certified Jail Manager through the American Jail Association. She serves as the liaison between the Corrections Department and the judiciary and is the facilitator of Osceola County's Public Safety Coordinating Council.

Osceola County Health and Human Services (OCHHS) OCHHS' mission is to contribute and enhance Osceola County residents quality of life through their vision of providing for the health, safety, education and social needs; building a diverse, strong economic base with the needed infrastructure to support a quality lifestyle; protecting the environment and conserving our valuable natural resources; creating cooperative partnerships between government, business, community organizations; and, maximizing performance and communications to provide excellent service to our customers. OCHHS has a designated staff to participating on the planning council, participate in the implementation of the Emerge Project, community assessment and strategic plan to initiate system change through identifying the target population and priorities.

Osceola Public Safety Coordinating Council (PSCC) The PSCC will actively participate in the meetings in accordance with s. 951.26 F.S. and s 394.657 F.S. and serve as subject matter experts in their field. Their participation will offer input related to Jail systems, criminal and civil court, assessments, pretrial intervention or probation programs, work-release programs, substance abuse programs, gain-time schedules, applicable bail bond schedules, and the confinement status of the inmates housed within each facility owned or contracted by the county. The Re-Entry Subcommittee will oversee the coordination of the implementation grant and report to the PSCC. The PSCC will report to the BOCC.

Park Place Behavioral Health (PPBH) Since 1976 PPBH, the non-for-profit community based behavioral health care provider throughout Osceola County. PPBH provides quality behavioral health care programs that include hospital, residential, outpatient, in-home, on-site, professional consultation and public information/education services. PPBH has long held the reputation of being an innovative and progressive service provider by creating programs, revising, and expanding services to meet the needs of the community. PPBH licensed hospital beds, licensed adult crisis stabilization beds, licensed residential and treatment beds, licensed chemical dependency detoxification beds, children's crisis stabilization beds as well as a complete continuum of outpatient care to provide services to residents of our community. PPBH is accredited by CARF Accreditation

for Health Care Organizations, are approved Medicare and Medicaid providers, and have contracts with numerous managed care companies. PPBH is a member of the PSCC and Re-Entry Committee. PPBH will continue to participate in all aspects of the implementation and lend to community and crisis support services as needed to initiate system changes through identifying the target population and priorities.

Care Coordinators (CC) Two CC FTEs will provide care management services for the Emerge Re-entry Program. The qualifications for the position are a bachelor's degree in Social Work, Psychology, Criminal Justice, or a related field. Applicants with prior work experience with correctional populations will be given priority consideration. The responsible for Emerge Program functions as outlined in the proposal, to include the implementing the treatment plan, coordinating transition services, and other services as needed, such a housing, employment, health etc.

Peer Recovery Specialist (PRS) Two PRS FTEs will be responsible for providing peer support services to clients with serious mental illnesses. This individual will function as a role model to peers, exhibiting competency in personal recovery and use of coping skills, serve as a consumer advocate, providing consumer information and peer support for clients in outpatient and inpatient settings. The PRS will assist in regaining independence within the community and mastery over their own recovery process. Recovery resources such as booklets, tapes, pamphlets, and other written materials will be utilized by the PRS in the provision of services.

Peer Support Space (PSS) PSS is a not-for-profit grassroots organization, led by and for those in recovery from mental illness, substance abuse, trauma, grief, or other obstacles to wellness. PSS use, and help others use, the power of lived experience to support, educate, and guide one another while providing additional, free options for mental wellness. PSS will support the PRS.

Project Director Consultant (PDC) The PDC will be responsible for managing and ensuring the Implementation Grant goals are achieved. The PDC will have at a Bachelor in related field and two (2) years of experience as a Project Manager. Qualifications will include but not limited to; coordinating meetings, developing collaborations across systems, gathering cross system gathering and analyzing data, responsible for developing and implementing interagency agreements, as needed, across community, criminal justice, and behavioral health systems. The PDC will ensure that process evaluation data is collected, and assessment and planning activities are documented. All meeting and workgroup minutes are documented. Write all required reports and present.

The RASE Project is a non-profit Recovery Community Organization made up of individual from the recovery community who are in long-term, sustained substance use recovery. Many of whom have been involved in the criminal justice system and have turned their lives around. RASE is a member of the Re-Entry Subcommittee and will continue to be involved in the implementation, should the grant be awarded. RASE will support PRS.

Carrie Baird (CB), Evaluator Since 1998, Ms. Baird has provided evaluation services to federal, state, and county governments; foundations and other funding entities; community-based coalitions; and universities. Ms. Baird has experience in evaluation projects that focus on advocacy, policy, and systems; coalitions and collaborations; and assisting foundations and other funders to develop or enhance their evaluation efforts. Her experience includes both quantitative and qualitative data collection and analysis.

Transition House (TH) The Transition House, Inc. was founded in 1993 in St. Cloud, Florida. TR began as a halfway house for men struggling with substance abuse and homelessness and later, grew to serve a variety of clients through outpatient counseling, inpatient residential and re-entry programs. TR now service more than a dozen communities across the country in Florida, Tennessee, Indiana, and Washington. In the past 25 years, our goal has stayed the same – to provide behavioral health treatment to our communities. In the following years, TR is contracted by VA program, serving veterans on their road to recovery and a happier life. In 2013, we opened the first TTHI Counseling Center in St. Cloud, Florida, providing therapy services for children, adolescents, and adults. Our highly qualified practitioners include a Psychiatrist, a Physician, a Psychologist, licensed mental health counselors and certified addiction professionals. We also provide Medication Assisted Treatment (MAT), psychiatric medication management, psychiatric and psychological evaluations, individual and group therapy sessions. Recently, added Counseling Centers in Kissimmee and Longwood, Florida and our newest Counseling Center in Chattanooga, Tennessee. TR is a member of the PSCC and Re-Entry Subcommittee. TR will continue to participate in all aspects of the implementation and lend to community and residential services as needed to initiate system changes through identifying the target population and priorities.

Turning Point Counseling & Consulting, Inc. (TPCC) TPCC provides outpatient services in the areas of mental health and substance abuse services both in English and Spanish. Our mission is working together "Turning Lives Around". Turning Point offers a wide range of counseling services which include Individual counseling (Adult, Adolescent and Children), Couples, Mental Health Counseling, Substance Abuse Treatment, Addiction Treatment & Pre-Marriage Counseling.

Criminal Justice Mental Health and Substance Abuse Technical Assistance Center (CJMHTA TAC) will provide the technical assistance on expansion of Emerge program. In 2007, the Florida Legislature authorized and funded the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant Program and designated the Louis de la Parte Florida Mental Health Institute (FMHI), as a site for the Criminal Justice, Mental Health, and Substance Abuse Technical Assistance Center (CJMHTA TAC) (s.394.657, F.S.). FMHI is a research and training center within the University of South Florida's College of Behavioral & Community Sciences with a long history of collaborative relationships with community agencies and local and state governments. More specifically, the CJMHTA TAC is part of the Department of Mental Health Law and Policy which is one of two departments that comprise FMHI.

EVALUATION AND SUSTAINABILITY

To evaluate the implementation of the expansion grant, CFCHS will enter into an agreement with Carrie Baird to facilitate the program evaluation. For over 20 years Ms. Baird has provided evaluation services to federal, state, and county governments; foundations and other funding entities; community-based coalitions; and universities. She has experience in evaluation projects that focus on advocacy, policy, and systems; coalitions and collaborations; and assisting foundations and other funders to develop or enhance their evaluation efforts. Her experience includes both quantitative and qualitative data collection and analysis. The table below outlines the evaluation approach. Ms. Baird will develop and implement an evaluation approach, including data collection methodology, that will define how effectiveness will be demonstrated. She will also provide analysis on required performance measures/objectives plus an additional single measure to be proposed by CFCHS as well as prepare quarterly and annual evaluation reports.

Table 1: Evaluation Approach

Performance measures / objectives	Data collection methodology	Analysis
Was the project implemented as planned?	Phone interviews with project team and key stakeholders; review of project documents	Compare planned to actual achievement
Percent of clients arrested or re-arrested while receiving services; Percent of clients diverted from State Mental Health Treatment Facility; Percent of clients that apply for benefits	Collect de-identified data from project partners such as report of arrests from law enforcement or state hospital admissions and percentage of clients that applied for benefits.	Descriptive statistics such as the percent achieving the outcome
Percent of clients that have a stable housing situation within 90 days	Collect de-identified data from project partners at 90 days	Descriptive statistics such as the percent achieving the outcome
Percent of clients employed within 180 days	Collect de-identified data from project partners at 180 days	Descriptive statistics such as the percent achieving the outcome
Percent arrested six months later; Percent in stable housing six month later; Percent employed at six months.	Collect de-identified data from project partners at six month; report of arrests from law enforcement	Descriptive statistics such as the percent achieving the outcome
Were expenditures associated with incarceration of the target population reduced?	Calculate average incarceration expenditures for the target population	Report expenditures
What was the cost savings?	Multiply the average incarceration cost by clients not arrested	Report cost savings
Additional Measure: Emerge Project Director will develop employment re-integration outcomes and engage community partners to fulfill outcome measures.	Collect de-identified data from project partners at specified time intervals; report of commitments from judicial system	Descriptive statistics such as the percent achieving the outcome

Sustainability

The OCCD will continue to fund the on-site Re-entry project. The PSCC will explore opportunities for leveraging existing funding to build support and resources. The PSCC will seek new funding opportunities to implement strategies that require a funding stream. The PSCC will present to the BOCC a cost analysis of the feasibility of expanding, funding, and sustaining of the project’s impact on diverting persons from jail as a cost-saving measure. The proposal will include an ask for yearly reoccurring line-item funding. The PSCC will apply for state and national funding prior to the end of the three-year implementation grant cycle for on-going funding. The PSCC will apply for CJMHSR Reinvestment Expansion Grant to sustain Emerge. Further, the PSCC will apply for federal grants that fit within the identified scope of Emerge.

Tab 7: Project Timeline

Project Timeline Year 1

Goals and Objectives	Milestone	Person Responsible	Benchmark	Start Date	Completion Date
Announce grant award	Grant award announcement made to community stakeholders/ community	CFCHS	Press release distributed, notify PSCC, and Planning Council	Within 2 days of contract execution	Within 10 days of contract execution
Hire Project Coordinator	Consultant agreement signed with Project Coordinator	CFCHS	Hired Project Coordinator	Within 1 day of contract execution	Within 30 days of contract execution
Conduct Monthly & Quarterly Meetings	Schedule Monthly & Quarterly meetings	Project Director Workgroup PSCC CFCHS	Quarterly PSCC Monthly Workgroup	On-going	On-going (meeting will continue after end of contract)
Public Safety Coordinating Council (PSCC)	Provide updates on the Planning Grant progress to the PSCC	Project Director	Present project update at PSCC meetings	1 st month of contract execution	On-going (PSCC meeting will continue after end of contract)
Formalize protocols and agreement with key partners	Formal agreements completed	Project Director	Signed formal agreements	Within 60 days of contract execution	Within 60 days of contract execution
Establish a process for communication and collaboration	Develop a protocol for communicating and collaborating across systems and stakeholders	Project Director Turning Point OCCD CFCHS	Written communication and collaboration protocol developed	Within 30 days of contract execution	Within 90 days of contract execution
Develop data sharing, collections	Approved data sharing, collection and reporting	Project Director	Approved methodology	Within 30 days of contract execution	Within 180 days of contract execution

and reporting methodology	methodology across systems	Turning Point OCCD CFCHS			
Program evaluation toward meeting goals and performance measures	Written quarterly evaluation report on progress	Evaluator Project Director Turning Point PSCC	Quarterly written reports will be submitted by the evaluator	Quarterly after contract execution	Within 15 th days after the end of the quarter Final report 15 days after the end of the contract
Program Report	Quarterly written progress reports will be shared with PSCC, BOCC, DCF and Council	Project Director	The program quarterly report will contain progress on goals and activities	Quarterly	15 th day of the month following the quarter
Financial Report	Quarterly written progress reports will be shared with PSCC, BOCC, DCF and Planning Council	Project Director CFCHS Evaluator	The financial quarterly report will contain progress on services and performance measures	Quarterly	15 th day of the month following the quarter of
Final Financial Report	Financial report will be submitted to PSCC, BOCC DCF	Project Director CFCHS PSCC	Report will be submitted according to contract requirements	Within 395 days (13 th month) of contract execution	End of 60 days following contract execution year 1

Project Timeline Year 2

Goals and Objectives	Milestone	Person Responsible	Benchmark	Start Date	Completion Date
Quarterly Meetings	Schedule Quarterly meetings	PSCC CFCHS Project Director	3 rd Wednesday	On-going	On-going (meeting will continue after end of contract)

Public Safety Coordinating Council (PSCC)	Provide updates on the Planning Grant progress to the PSCC	Project Director	Present project update at PSCC meetings	On-going	On-going (PSCC meeting will continue after end of contract)
Assess, gather information and analyze the data to support the EBP that has a positive effect on the target population	Explore increase EBP in Osceola County	Project Director PSCC	Select EBP	Within 180 days of year 2 of contract	Within 270 days of contract year 2
Program evaluation toward meeting goals and performance measures	Written quarterly evaluation report on progress	Evaluator Project Director PSCC	Quarterly written reports will be submitted by the evaluator	End of 1 st quarter year two	Within 15 th days after the end of the quarter Final report 15 days after the end of the contract
Program Report	Quarterly written progress reports will be shared with PSCC, BOCC, DCF and Planning Council	Project Director PSCC	The program quarterly report will contain progress on goals and activities	Quarterly	15 th day of the month following the quarter
Financial Report	Quarterly written progress reports will be shared with PSCC, BOCC, DCF and Planning Council	Project Director CFCHS	The financial quarterly report will contain progress on services and performance measures	Quarterly	15 th day of the month following the quarter
Final Report and sustainability plan will include	Report and sustainability plan will be distributed to	Project Director CFCHS	Final report includes priorities and clearly identify	Within 395 days (13 th month) of	End of 60 days following of contract year 2

priorities and clearly identify target population	PSCC, BOCC and DCF	PSCC	target population and next steps	contract year 2	
Final Financial Report	Financial report will be submitted to PSCC, BOCC and DCF	Project Director CFCHS PSCC DCF	Report will be submitted according to contract requirements	Within 395 days (13 th month) of contract execution	End of 60 days of contract year 2

Project Timeline Year 3

Goals and Objectives	Milestone	Person Responsible	Benchmark	Start Date	Completion Date
Quarterly Meetings	Schedule Quarterly meetings	Project Director CFCHS PSCC	3 rd Wednesday	On-going	On-going (meeting will continue after end of contract)
Public Safety Coordinating Council (PSCC)	Provide updates on the Planning Grant progress to the PSCC	Project Director	Present project update at PSCC meetings	Quarterly	On-going (PSCC meeting will continue after end of contract)
Assess, gather information and analyze the data to support the EBP that has a positive effect on the target population	Assess viability of EBP identified for Osceola County	Project Director Planning Council Stakeholders	Select EBP	Within 180 days of year 3 of contract	Within 270 days of contract year 3
Program evaluation toward meeting goals and performance measures	Written quarterly evaluation report on progress	Evaluator Project Director CFCHS	Quarterly written reports will be submitted by the evaluator	Quarterly	Within 15 th days after the end of the quarter Final report 15 days after the end of the contract

Program Report	Quarterly written progress reports will be shared with PSCC, BOCC, DCF and Planning Council	Project Director CFCHS PSCC	The program quarterly report will contain progress on goals and activities	Quarterly	15 th day of the month following the quarter
Financial Report	Quarterly written progress reports will be shared with PSCC, BOCC, DCF and Planning Council	Project Director CFCHS PSCC DCF	The financial quarterly report will contain progress on services and performance measures	Quarterly	15 th day of the month following the quarter
Final Report and sustainability plan will include priorities and clearly identify target population	Report and sustainability plan will be distributed to PSCC, BOCC and DCF	Project Director CFCHS PSCC	Final report includes priorities and clearly identify target population and next steps	Within 395 days (13 th month) of contract year 3	End of 60 days following of contract year 3
Final Financial Report	Financial report will be submitted to PSCC, BOCC, and DCF	Project Director CFCHS PSCC DCF	Report will be submitted according to contract requirements	Within 395 days (13 th month) of contract execution	End of 60 days of contract year 3

Tab 8: Letters of Commitment

CFCHS has received letter of commitment from BOCC, PSCC, PSCC RES, and support from the organizations involved in the Emerge Program.

Organization	PSCC Member	Re-Entry Subcommittee	Support
Chief Judge Donald Myer	X	X	X
Department of Children and Families	X		X
Department of Juvenile Justice	X		X
Homeless Services Network	X		X
Osceola County Board of County Commissioner			X
Osceola County Corrections Department	X	X	X
Osceola County Human Services Department	X	X	X
Osceola County Sheriff Officer	X	X	X
Osceola County State Attorney	X		X
Park Place Behavioral Health	X	X	X
Peer Support Space, Mental Health Consumer	X	X	X
RASE Substance Abuse Consumer, Substance Abuse Consumer	X	X	X
Transition House	X	X	X
Turning Point Counseling	X	X	X
USF TAC			X
Carrie Baird, Evaluator			X



**State of Florida
Ninth Judicial Circuit of Florida**

Donald A. Myers, Jr.
Chief Judge

Counties of Orange and Osceola
Administrative Office of the Courts
Orange County Courthouse
425 North Orange Avenue, Suite 2010
Orlando, Florida 32801
www.NinthCircuit.org

Jessica Vazquez
Judicial Assistant
ctjajvl@ocnjcc.org
(407) 836-0417

February 9, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

Re: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant,
RFA2021001

Dear Ms. Bledsoe:

I am honored to serve the Osceola County, Florida community as Chief Judge of the Ninth Judicial Circuit Court and also as Chair of the Osceola County Public Safety Coordinating Council (PSCC). As Chair of the Osceola PSCC, I am pleased to send this letter in support of Central Florida Cares Health System, Inc.'s application to the Department of Children and Families for the Criminal Justice Mental Health and Substance Abuse Reinvestment grant for Osceola County, Circuit 9 for the "Osceola County Emerge Jail Re-Entry Program (EMERGE)."

The Court is committed to working with the Public Safety Coordinating Council to develop and foster collaborative partnerships that will support the EMERGE program. The target population for this project includes adults who are at risk of involvement in criminal activity or the criminal justice system and may include people suffering from mental illness, substance use disorders, housing instability, victims of trauma or people with "significant transitions" (e.g. recent release from jail, prison re-entry, criminal history). EMERGE will improve outcomes for this population through effective treatment interventions while simultaneously enhancing public safety.

Central Florida Cares Health System, Inc. (CFCHS), the Managing Entity, is a not-for-

profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 covering Brevard, Orange, Osceola, and Seminole counties. The CFCHS services network is comprised of thirty provider organizations that offer various levels of treatment across the continuum of care ranging from prevention to crisis support to residential treatment to outpatient services for adults, children, and families.

With their community partnerships and experience in management of the system of care, CFCHS is poised to successfully manage this Implementation Grant for Osceola County.

Sincerely,

A handwritten signature in black ink, appearing to read 'D. Myers Jr.', written over a faint, illegible background.

Donald A. Myers Jr., Chief Judge
Chair, Osceola County Public Safety
Coordinating Council

Enclosure



**State of Florida
Department of Children and Families**

Ron DeSantis
Governor

Chad Poppell
Secretary

Sharron Washington
*Regional Managing
Director*

February 5, 2021

Ms. Maria Bledsoe
Chief Executive Officer
Central Florida Care Health System, Inc.
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

**SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant,
RFA2021001**

Dear Ms. Bledsoe:

On behalf of the Department of Children and Families, Central Region, it is my pleasure to write this letter of support of Central Florida Cares Health System, Inc.'s Reinvestment Grant application for the Criminal Justice, Mental Health, and Substance Abuse Implementation Grant for Osceola County, Circuit 9, for the "Osceola County Jail Emerge Re-Entry Program (Emerge)" application.

The Implementation grant will allow Central Florida Cares to implement a Emerge program that will increase public safety and improve accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, who are in, or at risk of entering, the criminal justice systems.

The target population are adults, who are "at-risk" of involvement in the criminal systems that have factors associated with possible criminal behavior, including homelessness and other unstable living situations; history of victimization or abuse; significant transitions such as a recent release from jail, re-entry to the community from prison or release from a forensic facility; or a history of involvement in the criminal justice system.

Central Florida Cares Health System, Inc., has our commitment and support to submit an application for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,

A handwritten signature in blue ink, appearing to read "Sharron Washington".

Sharron Washington
Central Regional Managing Director

Central Region: 400 W. Robinson Street, Suite 1129, Orlando, FL 32801

Mission: Work in Partnership with Local Communities to Protect the Vulnerable, Promote Strong and Economically Self-Sufficient Families, and Advance Personal and Family Recovery and Resiliency



FLORIDA DEPARTMENT OF JUVENILE JUSTICE

February 4, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001

Dear Ms. Bledsoe:

As Johnny Alderman, DJJ Chief Probation Officer Circuit Nine Osceola County, it is my pleasure to write this letter of commitment for an implementation grant for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application.

OCCD will work collaboratively with other organizations to ensure improvement in the quality of life for the target population. The grant will focus on increasing public safety, averting increased spending to address criminal activity, and improving the accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, or who are in, or at risk of entering, the criminal justice systems.

OCCD commits to funding the jail internal Emerge program and in-kind match to support the inmates into the community through the Osceola County Emerge Jail Re-Entry Program (Emerge). OCCD will work collaboratively with other organizations to ensure the resource is promoted, referrals are generated, and the developed strategies are implemented.

Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) is a not-for-profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). CFCHS services network is comprised of 30 provider organizations who offer various levels of treatment options ranging from prevention to crisis support to residential treatment to outpatient services for adults, children, and families. With their community partnerships, management of the system of care, and successes, CFCHS is poised to successfully manage the Implementation grant for Osceola County.

Central Florida Cares Health System, Inc., has both my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,

Johnny L. Alderman

2737 Centerview Drive • Tallahassee, Florida 32399-3100 • (850) 488-1850

Ron DeSantis, Governor

Simone Marsteller, Secretary

The mission of the Department of Juvenile Justice is to increase public safety by reducing juvenile delinquency through effective prevention, intervention, and treatment services that strengthen families and turn around the lives of troubled youth.



4065 L.B. McLeod Road, Suite D, Orlando, FL 32811
Phone: 407-893-0133
Fax: 407-893-5299
www.hsncfl.org

March 3, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

Dear Ms. Bledsoe:

RE: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001

As Chief Executive Officer of Homeless Services Network (HSN), it is my pleasure to write this letter of commitment for CFCHS' Implementation Grant application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application. I commit to supporting the Implementation Grant Council by participating in all aspects of the grant including ensuring the resource is promoted, referrals are generated, and the developed strategies are implemented to improve the quality of life for the target population, as well as developing collaborative partnerships to address the target populations.

HSN's mission is to lead Central Florida's community-wide effort to end homelessness through collaboration, strategy, capacity building and effective stewardship of knowledge and resources. HSN accomplishes this mission by delivering excellent in system improvement, ensuring effective resource management, and giving trustworthy expertise while always honoring people. HSN acts as the lead agency for CoC FL-507, also known as the Central Florida Commission on Homelessness (CFCH), which encompasses the geographic area of Orange, Osceola and Seminole Counties. As the lead agency, HSN performs coordination, planning and administrative functions for CFCH partner agencies dedicated to providing direct crisis, recovery and housing services. HSN's primary functions are to assist CFCH stakeholders in community-wide planning towards the goal of ending homelessness, to maintain a Coordinated Entry System (CES) to prioritize services to those most in need, to operate a Homeless Management Information System (HMIS) to serve clients and provide data to enhance intervention performance, develop a housing pipeline and sustain tenancy for chronically homeless individuals, and maximize the development and utilization of financial resources.

The grant will focus on increasing public safety, averting increased spending to address criminal activity, and improving the accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, or who are in, or at risk of entering, the criminal justice systems. Many of our homeless populations have a history of interaction with the criminal justice system. Others have experience with a mental illness, substance use disorders, or co-occurring disorders and many are at imminent risk of entering the criminal justice systems.

Central Florida Cares Health System, Inc., has both my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,

Martha Are.

Martha Are.
Chief Executive Officer



HOMELESS
SERVICES
NETWORK



February 12, 2021

**BOARD
OF
COUNTY
COMMISSIONERS**

**Corrections
Department**

**Bryan Holt
Chief**

*402 Simpson Road
Kissimmee, FL 34744*

*(407) 742-4444
Fax (407) 742-4303*

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse
Reinvestment Grant, RFA2021001

Dear Ms. Bledsoe,

As Chief of the Osceola County Corrections Department (OCCD), it is my pleasure to write this letter of commitment for an implementation grant for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application.

OCCD will work collaboratively with other organizations to ensure improvement in the quality of life for the target population. The grant will focus on increasing public safety, averting increased spending to address criminal activity, and improving the accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, or who are in, or at risk of entering, the criminal justice systems.

OCCD commits to funding the jail internal Emerge program and in-kind match to support the inmates into the community through the Osceola County Emerge Jail Re-Entry Program (Emerge). OCCD will work collaboratively with other organizations to ensure the resource is promoted, referrals are generated, and the developed strategies are implemented.

Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) is a not-for-profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). CFCHS services network is comprised of 30

Osceola County Corrections Department
402 Simpson Road • Kissimmee, Florida 34744



Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant
February 12, 2021
Page Two

**BOARD
OF
COUNTY
COMMISSIONERS**

**Corrections
Department**

**Bryan Holt
Chief**

402 Simpson Road
Kissimmee, FL 34744

(407) 742-4444
Fax (407) 742-4303

provider organizations who offer various levels of treatment options ranging from prevention to crisis support to residential treatment to outpatient services for adults, children, and families. With their community partnerships, management of the system of care, and successes, CFCHS is poised to successfully manage the Implementation grant for Osceola County.

Central Florida Cares Health System, Inc., has both my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,

Bryan Holt, Chief
Osceola County
Corrections Department

Osceola County Corrections Department
402 Simpson Road • Kissimmee, Florida 34744



February 10, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant,
RFA2021001

Dear Ms. Bledsoe:

As Osceola County Human Services Department Director, it is my pleasure to write this letter of commitment for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application. I commit to assisting the Implementation Grant Council to include, the community engagement and in developing collaborative partnerships to address the target populations.

The Implementation Grant will allow Central Florida Cares to implement the Emerge program that will increase public safety and improve accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, who are in, or at risk of entering the criminal justice systems.

The target population are adults, who are "at-risk" of involvement in the criminal systems that have factors associated with possible criminal behavior, including homelessness and other unstable living situations; history of victimization or abuse; significant transitions such as a recent release from jail, re-entry to the community from prison or release from a forensic facility; or a history of involvement in the criminal justice system.

Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) is a not-for-profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). CFCHS services network is composed of 30 provider organizations who offer various levels of treatment options ranging from prevention to crisis support to residential treatment to outpatient services for adults, children, and families. With their community partnerships, management of the system of care and successes, CFCHS is poised to successfully manage the Reinvestment Grant for Osceola County.

Central Florida Cares Health System, Inc., has both my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Osceola
County

Celestia McCloud
Celestia McCloud
Human Services Director



Osceola Community Health Services

Poinciana - Kissimmee - St. Cloud - Intercession City - Buenaventura

Building a healthier future - One patient at a time



February 3, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant,
RFA2021001

Dear Ms. Bledsoe:

As Chief Executive Officer of the Osceola Community Health Services (OCHS), it is my pleasure to write this letter of commitment for Implementation Grant application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application. The grant will focus on increasing public safety, averting increased spending to address criminal activity, and improving the accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, or who are in, or at risk of entering, the criminal justice systems.

OCHS commits to participating in the Emerge program and will work collaboratively with other organizations to ensure improvement in the quality of life for the target population. Osceola Community Health Services through the services we provide and collaboration with the Planning Grant Council, we will assist with caring for the target populations.

Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) is a not-for-profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). CFCHS services network is comprised of 30 provider organizations who offer various levels of treatment options ranging from prevention to crisis support to residential treatment to outpatient services for adults, children, and families. With their community partnerships, management of the system of care, and successes, CFCHS is poised to successfully manage the Implementation grant for Osceola County.

Administration Office
1877 Fortune Rd.
Kissimmee, FL 34744
P: 407-943-8600
F: 407-932-5140

OsceolaHealthCare.Org





Osceola Community Health Services

Poinciana - Kissimmee - St. Cloud - Intercession City - Buenaventura

Building a healthier future - One patient at a time



Central Florida Cares Health System, Inc., has both my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,

Belinda Johnson-Cornett, MS, RN-BC, MBA
Chief Executive Office

Administration Office
1877 Fortune Rd.
Kissimmee, FL 34744
P: 407-943-8600
F: 407-932-5140

OsceolaHealthCare.Org





Sheriff Marcos R. Lopez

OSCEOLA COUNTY SHERIFF'S OFFICE

2601 E. Irlo Bronson Memorial Hwy. Kissimmee, Florida 34744

Telephone: 407-348-1100 • www.osceolasheriff.org

February 15, 2021

Ms. Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Adult Mobile Crisis Response Team Appropriations

Dear Ms. Bledsoe:

As Osceola County Sheriff, please accept this letter of support for the Adult Mobile Crisis Response Team (MRT) Appropriations for Central Florida. It is my understanding Central Florida Cares Health System, Inc. (CFCHS) has submitted an appropriation application for a regional MRT that will provide crisis response services for Brevard, Orange, Osceola, and Seminole counties.

CFCHS is dedicated to implementing mental health and substance use disorder programs that are of great benefit to the communities that we serve. An Adult Mobile Crisis Response Team would provide benefits such as efficient use of Law Enforcement Officers' time, fewer injuries, decrease in arrests and jail admissions, reduction in psychiatric hospitalizations, and improved access to care. This model has been successfully utilized in many counties and cities across the country to improve engagement of individuals in a behavioral health crisis.

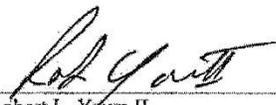
As the Managing Entity for state funded behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties), and the coordinator of a network comprised of 30 provider organizations who offer various levels of prevention, treatment, and crisis services for adults, children, and families, CFCHS has been a committed partner to ensure behavioral health services are available to Osceola County residents.

If there is anything I can do to assist you in your pursuit of these funds, please do not hesitate to call upon me or my staff. We look forward to a favorable response to your efforts.

Sincerely,

Marcos R. Lopez, Sheriff

BY:


Robert L. Yawn II
Patrol Bureau Major

Member of National Sheriffs' Association



Member of Florida Sheriffs' Association

Florida State Accredited



Monique L. Worrell
State Attorney
Ninth Judicial Circuit
Orange and Osceola County, Florida

February 11, 2021

Ms. Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001

Dear Ms. Bledsoe:

As State Attorney for the 9th Judicial Circuit, it is my pleasure to write this letter of commitment for CFCHS' Implementation Grant application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application. I commit to assist the Public Safety Coordinating Council to include, the program implementation and in developing collaborative partnerships to address the target populations.

The Implementation Grant will focus on implementing the Emerge that will increase public safety and improve accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, who are in, or at risk of entering, the criminal justice systems.

Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) is a not-for-profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). CFCHS service's network is composed of 30 provider organizations who offer various levels of treatment options ranging from prevention to crisis support to residential treatment to outpatient services for adults, children and families. With their community partnerships, management of the system of care, and successes, CFCHS is poised to successfully manage the implementation grant.

Central Florida Cares Health System, Inc., has both my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,


Monique L. Worrell
State Attorney, 9th Judicial Circuit



206 Park Place Blvd., Kissimmee, FL 34741
Telephone (407)846-0023
Fax (407) 933-6599
www.ppbh.org



January 29, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

Dear Ms. Bledsoe:

It is my pleasure to write this letter of commitment for Central Florida Cares Health System's application for the SAMHSA Mental Health Awareness Training grant opportunity SM-21-007. Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) is a not for profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). CFCHS services network is comprised of 30 provider organizations who offer various levels of treatment options ranging from prevention to crisis support to residential treatment to outpatient services for adults, children and families. With their community partnerships, management of the system of care, and successes CFCHS is poised to successfully manage the Mental Health Awareness Training grant.

The Mental Health First Aid training is designed specifically for first responders and is the accepted research-based, gold standard in training. We highly support this proposal's initiative to implement a "train the trainer" model with fire/rescue and law enforcement officers to expand the number of first responders receiving this training. We also support the evidence-based Memphis Model Crisis Intervention Team (CIT) de-escalation training for first responders. These trainings, coupled together, will strengthen responders' ability and knowledge in helping those in our community with serious mental illness, and accessing critical treatment services.

In addition to implementing these critical trainings, we believe sustainability of the learnings is vital. Sustainability will be accomplished in two ways. First is the proposed partnership with the University of Central Florida (UCF) Restores R.E.A.C.T. program. R.E.A.C.T. is a peer training program which helps first responders recognize stress injuries common among their peers and provides training on how to best assist their fellow responder from advocacy of resources to following up with the peer over time. Second is the connection to CIT ECHO, a virtual platform for first responders to continue learning CIT principles and receive support on cases from a community of first responders who are CIT trained.

Park Place Behavioral Health Care has been providing a full continuum of behavioral health services for over 45 years and is one of the largest providers in the CFCHS Network. We are the single point of entry for the Osceola County Central Receiving System of care and as such we will support this project by:

- Accepting referrals from law enforcement, first responders, and others identified with this project who will benefit from behavioral health services, whether for crisis services or routine behavioral health care.
- Ensuring all licensing standards are met and that those referred receive high quality, evidence based, person centered care.
- Support CIT training and first responders, providing expertise and support.

It is without hesitation that I support Central Florida Cares Health System, Inc.'s proposed project.

Sincerely,

James A. Shanks, President/CEO

Peer Support Space, Inc.
P.O. Box 677032
Orlando, FL 32867



Peer Support Space, Inc.
*Where Chosen Family
Heals Together.*

February 10th, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001

Dear Ms. Bledsoe:

As the Director of a peer-led organization and an individual living with mental health challenges, it is my pleasure to write this letter of commitment for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application. I commit to supporting the Implementation Grant Council by participating in all aspects of the grant to include, lending my experience as a consumer and in developing collaborative partnerships to address the target populations.

As a consumer of mental health services in Osceola County, I personally see the value of the Implementation Grant Council to seek to develop strategies that will focus on increasing public safety, averting increased spending on criminal, and improving the accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, who are in, or at risk of entering, the criminal justice systems.

Central Florida Cares Health System, Inc., has both my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,



Yasmin Flasterstein

Yasmin Flasterstein

Co-Founder & Executive Director

Peer Support Space Inc. | *Where Chosen Family Heals Together*



January 29, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant,
RFA2021001

Dear Ms. Bledsoe:

As the CEO of the RASE Project, please accept this letter of commitment for CFCHS' Implementation Grant application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application.

If received, the grant will allow Central Florida Cares to implement the Emerge program that will increase public safety and improve accessibility and effectiveness of treatment services for adults who have a mental illness, Substance Use Disorder, or co-occurring disorders, who are in, or at risk of entering, the criminal justice systems.

The RASE Project is a 501-C3, non-profit, Recovery Community Organization (RCO) dedicated to enhancing the recovery process for individuals struggling with Substance Use Disorder living in Central Florida. The work that we do in Osceola County confirms the dire need for a program like the one you are proposing, Osceola County Emerge Jail Re-Entry Program. We are fully behind your efforts.

Central Florida Cares Health System, Inc., has my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,

A handwritten signature in black ink, appearing to read 'Denise M. Holden', written over a faint circular stamp.

Denise M. Holden, MHS, CADC
Founder & CEO

cc: file

recovery • advocacy • service • empowerment

201 Hilda St Suite 22, Kissimmee FL 34741

407-518-1094 • 407-518- 5031

www.raseproject.org



February 1, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001

Dear Ms. Bledsoe:

As Chief Executive Officer of The Transition House, Inc., it is my pleasure to write this letter of commitment for an Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application. We are committed to support the Implementation Grant Council by participating in all aspects of the grant to include, the community engagement, offer behavioral health and substance abuse services, and in developing collaborative partnerships to address the target populations.

TTHI has more than 27 years of experience providing a full spectrum of corrections and behavioral rehabilitation services. We successfully operated a modified Therapeutic Community Work Release Center in Kissimmee, Florida until funding became unavailable; we are currently operating under contract with the Middle District of Florida, Pretrial Services Office in St. Cloud; two Federal Bureau of Prisons Community Treatment Service Centers in Longwood, Florida, Indianapolis, Indiana, and Memphis, Tennessee; four State Department of Corrections in Florida Men's Work Release Centers in Bartow, Tarpon Springs, Kissimmee, and Dinsmore; four Washington State Department of Corrections Work Release Centers for Men and Women in Spokane, Seattle and Yakima; Outpatient Behavioral Health Care Programs in Memphis, Tennessee, Indianapolis, Indiana, and Wichita, Kansas. All our facilities across the United States currently offer a comprehensive continuum of programming and services specifically designed to reduce criminogenic risk and recidivism. We are both Joint Commission accredited and licensed by DCF for the services we provide.

Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) is a not-for-profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). CFCHS services network is composed of 30 provider organizations who offer various levels of treatment options ranging from prevention to crisis support to residential treatment to outpatient services for adults, children, and families. With their community partnerships, management of the system of care, and successes, CFCHS is poised to successfully manage the Implementation Grant for Osceola County.





Central Florida Cares Health System, Inc., has both my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely

Melissa Lucas, MBA, PHR, SHRM-CP

Chief Executive Officer

melissa@thetransitionhouse.org





February 9, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant,
RFA2021001

Dear Ms. Bledsoe:

As Joanne Turner, President of Turning Point Counseling, Inc. and founder of Inmate Ministry Services, it is my pleasure to write this letter of commitment for CFCHS' implementation grant application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application.

If awarded the grant will focus on implementing the Emerge program that will increase public safety and improve accessibility and effectiveness of treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, who are in, or at risk of entering, the criminal justice systems. The target population would be adults who are "at-risk" of involvement in the criminal systems and who have factors associated with possible criminal behavior, including homelessness and other unstable living situations; history of victimization or abuse; significant transitions such as a recent release from jail, re-entry to the community from prison or release from a forensic facility; or a history of involvement in the criminal justice system.

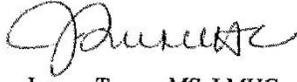
Our commitment would implement EMERGE in the community and develop collaborative partnerships to address the target populations. Inmate Ministry Services (IMS), is the Chaplain's Program within the Osceola County Jail. The program began September 2016. IMS provides all Chaplains Services within the jail.

Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) is a not-for-profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). CFCHS has both my

Ph: (407) 957-4176 • Fax: (407) 957-4359 • tpccinc@aol.com
3112 17th Street, St. Cloud, FL 34769 • P.O. Box 700692, St. Cloud, FL 34770-0692

recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,

A handwritten signature in cursive script, appearing to read "Joanne Turner".

Joanne Turner, MS, LMHC

President, Chaplain



February 3, 2021

Maria Bledsoe, CEO
Central Florida Cares Health System, Inc.
707 Mendham Blvd, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant,
RFA2021001

Dear Ms. Bledsoe,

On behalf of USF CJMHSA Technical Assistance Center, it is my pleasure to write this letter of support for the Central Florida Cares Health System (CFCHS) Implementation Grant application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (RFA 2021 001) for Osceola County, Circuit 9, proposing the "Osceola County Emerge Jail Re-Entry Program (Emerge)." The Implementation Grant Council has expressed commitment to ensuring the resource is promoted, referrals are generated, and the developed strategies are implemented to improve the quality of life for the target population, as well as developing collaborative partnerships to address the target populations.

If awarded, the USF CJMHSA Technical Assistance Center is prepared to conduct a Sequential Intercept Mapping (SIM) workshop and corresponding SIM report for CFHCS and Osceola County. SIM is a best practice in cross-systems planning among the criminal justice, substance use, and mental health systems. The SIM will build consensus, establish program priorities, identify evidenced-based treatment models and establish a concrete action plan for persons with mental illnesses and substance use disorders involved in the criminal justice system in Osceola County.

We are committed to working with Central Florida Cares Health System and Osceola County stakeholders in meeting technical assistance needs you may have as it relates to this implementation proposal. You can contact me at ashockley1@usf.edu or call directly at 813-974-2330.

Sincerely,

Abby Shockley, MPH
Director, USF CJMHSA TAC
www.floridataac.org

UNIVERSITY OF SOUTH FLORIDA / COLLEGE OF BEHAVIORAL & COMMUNITY SCIENCES
THE LOUIS DE LA PARTE FLORIDA MENTAL HEALTH INSTITUTE / DEPARTMENT OF MENTAL HEALTH LAW & POLICY
13301 Bruce B. Downs Boulevard / Tampa, Florida 33612-3807
(813) 974-6290 or (813) 974-9342 / Fax (813) 974-9327 / www.usf.edu/cbcs/mhlp/

The University of South Florida is an Affirmative Action/Equal Opportunity Institution



NAMI
National Alliance on Mental Illness

Greater Orlando

February 9, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard,
Suite 201, Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant,
RFA2021001

Dear Ms. Bledsoe:

As the Executive Director of the National Alliance on Mental Illness, Greater Orlando (NAMIGO), it is my pleasure to write this letter of commitment for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application. I, Eric L. Welch, on behalf of NAMIGO, commit to supporting the Implementation Grant Council by participating in appropriate aspects of the grant to include community engagement and in developing collaborative partnerships to address the target populations.

NAMIGO believes that everyone should have access to a full array of mental health and supports services in their communities to help prevent interactions the criminal justice system. These supports should include treatment for drug and alcohol use conditions, and supports like housing, education, supported employment and peer and family support. NAMIGO believes that by partnering with criminal justice leaders, county and state leaders, and mental health professionals we can help people with mental illness get the support and services they need to stay out of jail.

The grant will allow Central Florida Cares to implement the Emerge program that will increase public safety and improve accessibility and effectiveness of treatment services for adults, who are "at-risk" of involvement in the criminal systems that have factors associated with possible criminal behavior, including homelessness and other unstable living situations; history of victimization or abuse; significant transitions such as a recent release from jail, re-entry to the community from prison or release from a forensic facility; or a history of involvement in the criminal justice system.

Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) is a not-for-profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). CFCHS services network is composed of 30 provider organizations who offer various levels of treatment options ranging from prevention to crisis support to residential treatment to outpatient services for adults, children, and families. With their community partnerships, management of the system of care, and successes, CFCHS is poised to successfully manage the Implementation Grant for Osceola County.

Central Florida Cares Health System, Inc., has both my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,

Eric L. Welch
Executive Director

NATIONAL ALLIANCE ON MENTAL ILLNESS • SERVING ORANGE AND SEMINOLE COUNTIES

5051 North Lane • Suite 21 • Orlando, FL 32808

Telephone: 407-253-1900 • Facsimile: 407-253-1912 • Email: information@namigo.org • Website: www.namigo.org



Board of Directors

Sean DeMartino
Board Chair

Tracey D. Powell
Vice Chair

Eddie Francis, Esq.
Secretary

Michael Mueller
Treasurer

John Pisan
Immediate Past Board Chair

Jeffery J. Hayward
President and CEO

Members of the Board

- Jan Aspuru*
- Malcolm C. Barnes*
- David Belvin*
- Adrian Bennett*
- Jay Darulla*
- John Davis*
- Donna Dyson*
- Stephanie Garris, Esq.*
- Elisha González*
- Todd Goodman*
- Avido Khahaifa*
- Linda Landman Gonzalez*
- Robert Maiocco*
- Marie Martinez*
- Maritza Martinez-Guerrero*
- Peter Meyer*
- Sheriff John Mina*
- Shawn Molsberger*
- Robert Newland*
- Hope Newsome, Esq.*
- Gaby Ortigoni*
- Michael E. Patillo*
- Tammy Paycer*
- Ronald F. Piccolo, Ph.D.*
- Chief Orlando Rolón*
- David Ruiz*
- Joanne Santiago*
- Lisa Shepard*
- Ed Timberlake*
- Annetta Wilson*
- Bill Wilson, Esq.*

January 29, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System (CFCHS)
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

RE: Criminal Justice, Mental Health, and
Substance Abuse Reinvestment Grant,
RFA2021001

Dear Ms. Bledsoe:

Please accept this letter of commitment for the Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) Implementation Grant application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, specifically for the "Osceola County Emerge Jail Re-Entry (Emerge) Program".

If received, this grant would allow CFCHS to implement an "Emerge" program that would increase public safety. It would also improve accessibility to, and effectiveness of, treatment services for adults who have a mental illness, substance use disorders, or co-occurring disorders, who are either already in, or at risk of entering, the criminal justice system.

CFCHS is a not-for-profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). The CFCHS service network is comprised of thirty (30) provider organizations offering various levels of treatment options ranging from prevention to crisis support, and from residential treatment to outpatient services for adults, children, and families. With their community partnerships, management of the system of care, and successes, CFCHS is poised to successfully manage the Implementation grant.

Heart of Florida United Way, Inc. (HFUW) is one of twenty-eight (28) United Ways here in Florida. Each United Way is an independent entity with separate IRS non-profit status and is governed by its own local governing Board of Directors. HFUW operates in the counties of Orange, Osceola and Seminole and has been in operations since 1939. We proudly and effectively have partnered with CFCHS for many years serving those living in our tri-county area as we have collaborated in meeting the needs of our residents.

Central Florida Cares Health System, Inc., has my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,

Jeff Hayward
President & CEO
Heart of Florida United Way

CARRIE GARNETT BAIRD, B.S.

March 3, 2021

Maria Bledsoe
Chief Executive Officer
Central Florida Cares Health System
707 Mendham Boulevard, Suite 201
Orlando, FL 32825

SUBJECT: Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant,
RFA2021001

Dear Ms. Bledsoe:

As a grant evaluator, it is my pleasure to write this letter of commitment for an Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant for Osceola County, Circuit 9, for the "Osceola County Emerge Jail Re-Entry Program (Emerge)" application. I am committed to support the Implementation Grant Council by developing and implementing an evaluation approach specific to this grant. This includes an analysis on grant performance measures/objectives, as well as prepare quarterly and annual evaluation reports.

For over 20 years, I have provided evaluation services to organizations managing federal, state, local and foundation grant funds. My focus in evaluation of projects is on advocacy, policy, and systems; coalitions and collaborations; and assisting foundations and other funders to develop or enhance their evaluation efforts. My experience includes both quantitative and qualitative data collection and analysis.

Central Florida Cares Health System, Inc., Managing Entity, (CFCHS) is a not-for-profit organization that manages state and federal funding for behavioral health services in Circuits 9 and 18 (Brevard, Orange, Osceola, and Seminole counties). CFCHS services network is composed of 30 provider organizations who offer various levels of treatment options ranging from prevention to crisis support to residential treatment to outpatient services for adults, children, and families. With their community partnerships, management of the system of care, and successes, CFCHS is poised to successfully manage the Implementation Grant for Osceola County.

Central Florida Cares Health System, Inc., has both my recommendation and full commitment for the Implementation Grant Application for the Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant, RFA2021001.

Sincerely,



Carrie Garnett Baird