

Pasco County, Florida

Sequential Intercept Mapping Report

February 14-15, 2023



UNIVERSITY of
SOUTH FLORIDA

College of Behavioral & Community Sciences

Criminal Justice, Mental Health, and
Substance Abuse Technical Assistance Center

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Pasco County SIM Report Abbreviations

Below is a list of abbreviations that may be helpful when reading the Pasco County Sequential Intercept Mapping (SIM) narrative and map.

AA	Alcoholics Anonymous
ADC	Adult Drug Court
ARC	Associate Recovery Communities
AOT	Assisted Outpatient Treatment
ASAP	Alliance for Substance Addiction Prevention
ATIP	Alternatives to Incarceration Pasco
ATIP JR	Alternatives to Incarceration Pasco Jail Reentry
APIC	Assess, Plan, Identify, Coordinate Model
ARF	Addictions Receiving Facility
ARNP	Advanced Registered Nurse Practitioner
AUDIT-C	Alcohol Use Disorders Identification Test-Concise
BA	Baker Act
BHIT	Behavioral Health Intervention Team
BJA	Bureau of Justice Assistance
BJMHS	Brief Jail Mental Health Screen
CCC	Community Support Services
CEC	Community Engagement Center
CIT	Crisis Intervention Team
CJMHTA	Criminal Justice, Mental Health, and Substance Abuse
CJMHTA TAC	University of South Florida Criminal Justice, Mental Health, and Substance Abuse Technical Assistance Center
CORE	Coordinated Opioid Recovery Network
COD	Co-occurring Disorders (substance use and mental health)
CRT	Co-responder Teams
C-SSRS	Columbia Suicide Severity Risk Scale
CSU	Crisis Stabilization Unit
CFBHN	Central Florida Behavioral Health Network
DD	Developmental Disabilities
DDC	Dependency Drug Court
DCF	Florida Department of Children and Families
CORE	Coordinated Opioid Recovery Network
ECC	Early Childhood Court
EMS	Emergency Medical Services
ER	Emergency Room
FACT	Forensic Assertive Community Treatment Team
IDD	Intellectual and Developmental Disabilities
ITP	Incompetent to Proceed
ISU	Integrated Stabilization Unit

LE	Law Enforcement
LEO	Law Enforcement Officer
MA	Marchman Act
MAT	Medication-assisted Treatment
MH	Mental Health
MHC	Mental Health Court
MHFA	Mental Health First Aid
MOU	Memorandum of Understanding
MOUD	Medication Opioid Use Disorder
MRT	Mobile Response Team
MRT	Moral Reconation Therapy
NA	Narcotics Anonymous
NAMI	National Alliance on Mental Illness
NPR PD	New Port Richey Police Department
NGRI	Not Guilty by Reason of Insanity
ORAS	Ohio Risk Assessment System (series of screening tools)
PATH	Project for Assistance in Transition from Homelessness
PDO	Public Defender's Office
PSO	Pasco Sheriff's Office
PCSO	Pasco County Sheriff's Office
PSCC	Public Safety Coordinating Council
PSH	Permanent Supportive Housing
PTR	Pretrial Release
RCO	Recovery Community Organization
SAO	State Attorney's Office
SIM	Sequential Intercept Mapping
SMI	Serious Mental Illness
SUD	Substance Use Disorder
USF	University of South Florida
VA	U.S. Department of Veterans Affairs
VTC	Veteran's Treatment Court

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Pasco County, Florida: Transforming Services for Persons with Mental Illness and Substance Use Disorders in Contact with the Criminal Justice System

Introduction

This report provides a summary of the *Sequential Intercept Mapping* (SIM) convened in New Port Richey, Florida at BayCare Behavioral Health Magnolia Plaza on February 14-15, 2023. The SIM provided a strategic plan for a targeted population, namely adults with mental health and/or substance use disorders involved in the criminal justice system in Pasco County, FL. The SIM is an integrated community planning tool that can facilitate collaboration related to behavioral healthcare, reducing homelessness, and diversion from the criminal justice system.

This report includes:

- A brief review of the background for the SIM
- A summary of the information gathered at the SIM, presented by intercept
- A sequential intercept map developed with input from participants during the SIM
- An action planning matrix (priorities in rank order) developed by the participants
- Recommendations to assist Pasco County in achieving their goals

Background

The Criminal Justice, Mental Health, and Substance Abuse Technical Assistance Center (CJMHSATAC) provides training and technical assistance consultation to grantees of the Department of Children and Families CJMHSATAC Reinvestment Grant Program. This SIM was conducted as a technical assistance request from grantee BayCare Behavioral Health (LH831). The SIM will serve to inform the Pasco County reinvestment grant program and present updated priorities of focus for Pasco County, as the last Pasco County SIM was conducted in May 2017. The SIM provided Pasco County with the products listed below:

- Creation of a map of the current criminal justice system indicating points of “interception” where jail diversion strategies and programs for individuals with mental health and/or substance use disorders can be developed and implemented
- Identification of resources, gaps in services, and opportunities within the existing behavioral healthcare system, law enforcement, and the judicial system
- Development of a strategic action plan to implement identified priorities that address criminal justice diversion, reentry, and treatment needs of adults (18+) with mental health and/or substance use disorders involved with the criminal justice system

The Pasco County SIM mapping was comprised of 35 participants representing cross-systems stakeholders including county commission, court services, law enforcement, mental health and substance use treatment providers, human services, corrections, advocates, and peers. A complete list of participants is available in Appendix A at the end of this report. Dr. Kathleen Moore, Katelind Melendez, and Beth Holland representing the University of South Florida (USF) CJMHSATAC facilitated the mapping. Sonya Bufe and Diane Battle of BayCare organized the logistics of the mapping.

Prior to the SIM, invitees were given the opportunity to provide anonymous feedback regarding the perceived strengths and opportunities for Pasco County’s behavioral health and justice system for adults with mental health, substance use, and/or co-occurring disorders (Figure 1). This feedback was integrated into the SIM and validated by priorities identified in the Action Plan.

Keys to Success

Existing Cross-Systems Partnerships

Pasco County's history of community collaboration between the behavioral healthcare and criminal justice systems is reflected in several existing local efforts that were identified prior to and during the SIM:

- Public Safety Coordinating Council (oversees CJMHSa grant program)
- Pasco Acute Care
- Pasco County Reentry Alliance
- Pasco Alliance for Substance Addiction Prevention (ASAP)
- Pasco County Continuum of Care
- Pasco Opioid Taskforce
- Pasco Sheriff's Office Advisory Committee
- Recovery Roundtable

Representation from Key Decision Makers

The SIM included broad, cross-systems representation and key decision-makers. Opening remarks by Tracey Kaly, Director of Operations, BayCare set the stage and established a clear message as to the importance of the mapping and the county's commitment to an action plan.

Pasco County Data Collection

The SIM opened with a presentation on the general SIM process and history, as well as a brief review of existing Pasco County data that contributes to understanding the needs and risk/protective factors associated with the target population. Prior to the mapping, the community submitted key indicator data that the TAC reviewed and utilized to inform discussions and drive conversations throughout the process. This data collection helps SIM facilitators to dedicate time during the mapping to validate information and explore the trends behind key indicators.

Pasco County Sequential Intercept Map Narrative

This narrative reflects information gathered during the two-day mapping and often verbatim from the participants and/or local experts. This narrative is a reference guide to navigate the Pasco County SIM map, particularly as it relates to program specifics and acronyms used on the map.

Intercept 0—Community Services

Prevention Efforts

211 operated by Heart of Florida United Way

- The 211 Contact Center is operated out of Hillsborough County and is contracted to provide 211 information & referral services for Pasco County.
- All 211 specialists are cross-trained and utilize their crisis intervention/suicide prevention skills to support and de-escalate any callers that are in crisis or expressing suicide ideation.
- Between July 2022 to December 2022, 211 received about 150 crisis and suicide contacts into the Pasco County 211 information & referral service area.
 - Between July 2022 to December 2022, about 4% of all requests for the Pasco County 211 information and referral service area were related to mental health and substance use dependency, with over 400 requests recorded for referrals related to crisis/suicide intervention services and mental health services/facilities.



988 operated by Tampa Bay Cares

- The 988 suicide and crisis hotline is operated out of Pinellas County and links to law enforcement when necessary.

Crisis Services

Mobile Response Team (MRT) operated by BayCare (Intercepts 0 & 5)

- There is one MRT serving youth and adults in Pasco County, available 24 hours-a-day, 7 days-a-week.
 - The MRT has been operational for 4.5 years and meets the demand of the current call volume. However, the MRT may benefit from additional marketing to increase MRT engagement/calls in the community.
 - The MRT has an average on-site response time of 20 minutes.
 - The MRT has a 90% Baker Act diversion rate.
- The MRT is comprised of 1 licensed clinician, 5 master's level therapists (non-licensed), and 1 bachelor's level staff.
- The largest volume of calls are from parents and the school system.
- The MRT does not provide transport. When transport is needed, the MRT calls law enforcement or TransCare.

Table 1.

Summary of BayCare Mobile Response Team Data (July-December 2022)

	MRT
# of Calls Received (count)	505
# Repeat Calls	40 (8%)
Average Response Time	20 minutes
# of Face to Face Episodes	332 (66%)

Community Engagement Center (CEC) operated by BayCare (Intercepts 0 & 5)

- In 2021, BayCare received grant funding from the Department of Health and Human Services to support the CEC with goals to increase access to care and recovery support for adults with serious mental illness and substance use in need of behavioral health services.
- The CEC provides screening and assessment, short-term crisis counseling, coordination of follow-up care, peer support groups, system navigation and benefits assistance.

Community Supports

Pasco Alliance for Substance Addiction Prevention (Pasco ASAP) (Intercepts 0 & 5)

- ASAP is an advocacy coalition that coordinates efforts to reduce countywide risk factors for substance use. ASAP participates in monthly meetings and sits on multiple county committees.

BayCare Forensic Assertive Community Treatment (FACT) Team (Intercepts 0 & 5)

- There is one FACT team serving Pasco County, serving 98 clients at the time of the mapping.
- The FACT team operates a multidisciplinary treatment team with a licensed therapist and peer support component.
- Behavioral Health Intervention Team (BHIT) is a referral source.
- They are able to provide long-lasting injections in the home and keep individuals stabilized.

BayCare Support Groups (Intercepts 0 & 5)

- BayCare provides virtual support groups for adults and youth. Adult programs include topics such as coping skills, Finding Happy, and parenting classes. Individuals do not have to be BayCare clients to participate.

NAMI Pasco (Intercepts 0 & 5)

- NAMI provides peer-to-peer recovery support groups for adults living with mental health conditions, and family-to-family support groups at no cost. At the time of the mapping, most support groups convened virtually. Some groups are offered on bi-monthly on Fridays.

Vincent House (Intercepts 0 & 5)

- Vincent House opened in 2020 and is a certified Clubhouse serving adults in Pasco County. It is located in Hudson, with plans to expand.
 - It is open Monday-Friday between 8 a.m. – 4 p.m.
- Vincent House is a voluntary program that promotes recovery from mental illness through

- work. The clubhouse supports programming to improve social and vocational skills.
- There are no fees required for membership.
- At the time of the mapping, Vincent House had 16-18 members with capacity to serve up to 75 individuals.
 - Transportation was reported as a barrier to Vincent House engagement. There is a bus stop located at Vincent House. However, there are problems with navigating bus routes and rider help stopped during COVID-19 pandemic.

Mobile Medical Unit (Intercepts 0 & 5)

- Pasco County operates a mobile medical unit with a calendar of monthly events and locations to provide medical services. There is a nurse practitioner onsite and BayCare also travels with the mobile medical unit.

Coordinated Opioid Recovery Network (CORE) (Intercepts 0 & 5)

- CORE is available 24 hours-a-day, 7 days-a-week to provide referrals for services by phone in collaboration with Premier and BayCare.

Recovery Coast Area Narcotics Anonymous (East and West Pasco Chapters) (Intercepts 0 & 5)

- Narcotics Anonymous is a 12-step recovery program adapted from Alcoholics Anonymous. At the time of the mapping, there were 18 meetings convening in the Recovery Coast Area.

Hope Shot Recovery Community Organization (RCO) (Intercepts 0 & 5)

- Hope Shot is a recovery community organization based in Pasco County. Hope Shot is committed to helping individuals on their path to recovery through support, recovery coaching, community outreach, and connections to mental health and substance use resources.

Recovery Epicenter Foundation (Intercepts 0 & 5)

- Recovery Epicenter Foundation is a non-profit that provides peer to peer support services to individuals in recovery and their families. They are also a resource hub that provides training to reduce stigma related to substance use disorders.

Healing Hearts Cafe (Intercepts 0 & 5)

- Healing Hearts Cafe is a faith-based non-profit in Zephyrhills that provides support for individuals experiencing homelessness and access to meals, showers, and a safe indoor space to relax, charge their phone, or connect with others.

CareerSource Pasco Hernando (Intercepts 0 & 5)

- CareerSource provides support and assistance for job seekers, employers, and those seeing training and resource related to employment.

Strengths

- MRT has a 20-minute onsite response time and a 90% Baker Act diversion rate.
- BayCare offers virtual behavioral health support groups for all adults and juveniles (do not have to be a BayCare client to engage in support group).
- Vincent House opened in 2020 and has been a strong resource/community partner.
- Hope Shot Recovery Community Organization (RCO) is in development in Pasco County.
- The Community Engagement Center has capacity to serve more individuals.

Opportunities for Improvement

- 211 and 988 calls are not answered locally within Pasco County.
- There is a need for additional coordination between 211/988 and linkages to MRT, currently 988 does not link to the local MRT.
- 988 can provide a warm hand-off to law enforcement but cannot link to services without law enforcement involvement.
- MRT would benefit from additional staff/capacity (not necessarily another team) to serve the

east side of the county.

- There is a need to increase community awareness of resources available in Intercept 0.
- Vincent House can accept new members/serve more individuals, but transportation to/from the Clubhouse in Hudson is a barrier.
- NAMI Pasco programs are primarily virtual.
- A behavioral health urgent care facility may help to fill the gap for services (pre-crisis).
- Pasco County does not have a safe syringe program.

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Intercept 1—Law Enforcement & Emergency Services

Emergency Services and 911

911 operated by Crisis Center of Tampa Bay

- A Pasco Sheriff's Office (PSO) grant-funded crisis intervention specialist is co-located at the Crisis Center of Tampa Bay dispatch between Monday – Thursday to de-escalate callers in a crisis.
 - A care coordinator will connect individuals to community providers.
 - This is newly implemented, and data is still being collected to determine impact.

Law Enforcement

Pasco County Sheriff's Office (PCSO)

Crisis Intervention Teams (CIT) Training

- Mental Health First Aid (MHFA) is provided to all PSO employees upon hire and 40-hour CIT training is provided 6 months later.
- All PSO deputies and staff receive CIT training.
- There is a 20-hour course for dispatchers.
- All local municipalities are invited to attend PSO CIT training.

New Port Richey Police Department (NPR PD)

- NPR attends CIT training and is working to increase capacity on crisis services.
 - NPR PD is working to hire two case managers.

Additional municipalities include Zephyrhills Police Department, Dade City Police Department, and Port Richey Police Department.

Table 2.

Summary of Pasco Sheriff's Office MH Calls & CIT Training

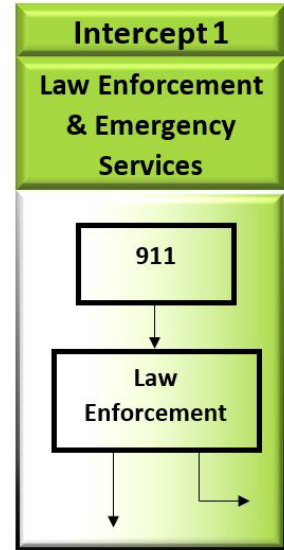
PSO	2021	2022
# MH Calls handled by trained LE	3,599	2,868 (-23%)
Crisis Intervention Teams-trained deputies/staff	281	321 (+13%)

PSO Co-Responder Team (CRT)

- There are 2 co-responder team in collaboration with PSO and BayCare operating between 8 a.m. – 6:30 p.m.
 - CRT staffing is a challenge, may benefit from additional teams.
- The co-responder team responds to calls with one clinician and one detective after being linked from dispatch/call takers. The teams ride together 40 hours a week and respond to calls together.
- The CRT and MRT sometimes overlap.

PSO Behavioral Health Intervention Team (BHIT)

- BHIT serves Pasco County and identifies individuals with 3 or more Baker Acts, Ex Partes, or Marchman Acts (high utilizers) within a 90-day timeframe and these individuals are assigned a detective who will conduct follow-up.



- The BHIT program is voluntary and BayCare staff and the detective will connect individuals to services.
 - The BHIT Unit consists of a BHIT detective paired with a licensed mental health professional. At the time of the mapping, there were 16 detectives, 1 master’s level clinician, and 3 case managers in the BHIT Unit.
 - BHIT works collaboratively but does not respond as a team.
- BHIT may staff calls in-house, through the MRT, and through BayCare to determine the best way to serve individuals based on their needs.
- BHIT was serving approximately 175-200 cases (80 high utilizer cases) at the time of the mapping. The average length of time in the program is one year.
- BHIT is also available for calls in real time if an individual is in crisis.

Crisis Services

Baker Act/Marchman Act

- When law enforcement arrives to the scene of an incident, the officer must determine if the individual in crisis appears to meet the criteria for involuntary examination in accordance with the Baker Act (Chapter 394, F.S.) or Marchman Act (Chapter 397, F.S.).
 - Law enforcement provides transport for all involuntary examinations.
- Individuals will be placed in restraints upon transport, except for a case-by-case basis when transported by BHIT.
- There is a need to engage Pasco County Fire Rescue to discuss protocols for adults with intellectual/developmental disabilities (IDD/DD) such as dementia versus a Baker Act initiation.

Table 3.

Involuntary Examinations Initiated by Law Enforcement

Law Enforcement Agency	Involuntary Exams in FY 2020-2021	
	Number	% of County Total
Pasco County Sheriff’s Office	2,270	80.93%
Zephyrhills Police Department	261	9.30%
New Port Richey Police Department	146	5.20%
Dade City Police Department	101	3.60%
Port Richey Police Department	27	0.96%
Total	2,805 exams	

(Baker Act Reporting Center FY 2020-2021 Annual Report, 2022)

Crisis & Detoxification Services

BayCare Integrated Stabilization Unit (ISU)

- The ISU is the primary crisis stabilization unit and addictions receiving facility for adults in Pasco County.
 - The ISU is always at capacity but will not turn individuals away.

- It takes law enforcement around 20-30 minutes for ISU drop off.
- The ISU provides comprehensive discharge planning prior to an individual's release.
- Discharge planners develop a treatment plan, schedule community appointments, and provide a 30-day supply of psychiatric medications.
- The ISU will assist with transportation to families out of state, bus passes, or will work to assist with any travel arrangements as needed.

Table 4.

Summary of ISU Admissions

ISU	Total Admissions (includes duplicate patients/readmissions)	CSU admissions (subset)	ARF admissions (subset)	Average client age
July – December 2021	1,066	607 (57%)	459 (43%)	38.41 years
July – December 2022	1,019	517 (51%)	502 (49%)*	39.82 years

*There is a 5% decrease in admissions from 2021 to 2022.

Baker Act receiving facilities:

- BayCare Morton Plan North Bay Hospital Recovery Center
 - Serves adults and youth
- Medical Center of Trinity West Pasco (private)
 - Serves adults
- North Tampa Behavioral Health (private)
 - Serves adults and youth ages 13+

Marchman Act

- Individuals will be transported to nearest hospital for medical clearance.
- If individuals are transported to a BayCare hospital, there are behavioral health liaisons and peer specialists to provide support.
- However, the Marchman Act is not widely utilized

Strengths

- The New Port Richey Police Department is in the process of developing crisis response programs.
- PSO identifies high utilizers through call and response data and connects to BHIT detectives for follow-up.
- BHIT is serving 200 active clients/cases.
- There is good collaboration between PSO/BHIT and BayCare.
- The ISU (CSU) provides medications upon Baker Act discharge to support individual until their appointment in the community.
- The ISU has four discharge planners that work to provide transportation for individuals who need to travel to be with family following discharge.
- There are peer support liaisons in BayCare hospital emergency departments (for Marchman Act/Baker Act).

Opportunities for Improvement

- Additional staffing for the co-responder team may be beneficial.
- There is a need to engage Pasco County Fire Rescue to discuss protocols for adults with intellectual/developmental disabilities (IDD/DD) such as dementia.
 - Adult protective services is often not responsive and is operated out-of-county (Pinellas).
 - This puts the burden on law enforcement for calls related to adults with IDD/DD.
- There is a continued struggle with assisted living facilities, nursing homes related to unnecessary Baker Act initiations.
- There is a missed opportunity for utilization of the Marchman Act.
- There is a need for additional education on Marchman Act Ex Parte and processes with families, physicians.
 - The clerk's office may benefit from having a person providing legal counsel present to talk to families about initiating the Marchman Act and what to expect from the process.
 - Explore feasibility of a rotating judge to review Ex Parte orders.

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Intercept 2—Initial Detention & First Appearance

Pasco County Jail Booking

Booking and Intake

- At intake, a Wellpath registered nurse completes the intake screening for all individuals entering the jail. The intake screening meets the standards of the National Commission on Correctional Healthcare and includes questions about medical, mental health, and substance use a mental health and substance use.
 - Individuals may complete a medical request form to verify their medication they were taking prior to arrest with outside provider.
- In calendar year 2021, there were 10,994 jail bookings.
- Evidence-based screening will be conducted by Wellpath within two weeks of jail booking.

First Appearance

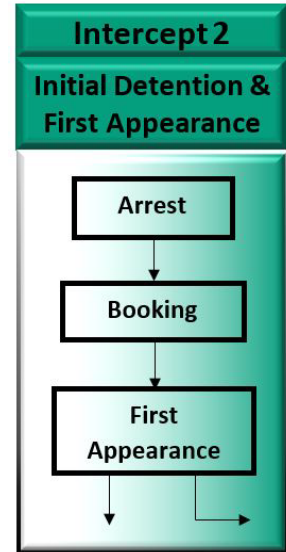
- The first appearance hearing occurs within 24 hours of arrest.
- The judiciary, Public Defender’s Office, and State Attorney’s Office receive paperwork/history of individual. However, this information is not specific to mental health and/or substance use. Medical history is not provided.

Strengths

- The 2024 jail expansion will improve access to in-jail services/programs and specialized housing units.
- Every individual in jail has access to a tablet to access virtual programming/resources.

Opportunities for Improvement

- There are challenges related to Wellpath staff turnover.
- Review best practices related to evidence-based behavioral health screening and assessment tools for jails.
- Streamline behavioral health screening process in jail.
- During mapping, it was described that evidence-based screenings may not be conducted for up to two weeks.
- At times, there is a delay for in-jail medication initiation/access.
- There is lack of housing in the community.
 - Those that are homeless often sit in jail because they cannot be released without an address/place of residence.
 - There is also a gap in housing for those who do not meet eligibility criteria for sober living (e.g., those on MOUD).
- In-jail detox protocol could be improved based on best practice standards.
- Individuals are continued on Medication Opioid Use Disorder (MOUD) if they were on MOUD in the community, but it is not initiated in jail.
- Vivitrol injection utilized in jail.
- Previously, Central Florida Behavioral Health Network (CFBHN) analyzed jail booking data to identify clients receiving behavioral health services in the community prior to their arrest.



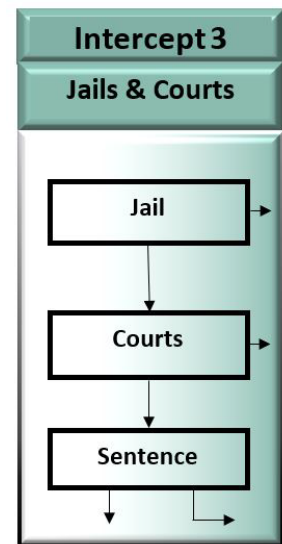
Intercept 3—Jails & Courts

Pasco County Jail operated by Pasco Corrections Department

- The jail population was approximately 1,500 at the time of the mapping.

In-Jail Medical Services provided by Wellpath

- Wellpath medical staff includes a nurse practitioner, two licensed mental health clinicians, and a psychiatrist.
 - Psychiatrist visits are often conducted virtually.
- Between July 2021 to December 2021, there were 1,982 psychiatric visits (including new patient visits, follow-up visits, psychiatric nurse practitioner visits).
- Wellpath supports a 32-bed general psychiatric unit for males that has additional supports including therapy.
 - There are plans for a female psychiatric unit as well.
- Medication Assisted Treatment is offered through a partnership with BayCare and Wellpath. Vivitrol education and screening is offered by BayCare to individuals that are interested and have ETOH or opioid use disorders. If the individual is interested and appropriate for Vivitrol, Wellpath conducts the labs required. BayCare coordinates medication and urine drug screen while in jail prior to release. Upon release, BayCare ATIP will schedule follow up Vivitrol injections at 28 days of a client's reentry into the community and injection in jail.



In-Jail Programs

Securus Wireless Tablets

- Securus Technologies provides tablets to each inmate and allows connection to family and friends.
- The eMessaging allows family and friends to pay for messaging like email to incarcerated individuals.
- Tablets allow information on education, mental health, addiction recovery, personal development, employment, and religion at no cost.
- The jail expansion may allow for additional virtual programming through the tablet.

BayCare Alternatives to Incarceration Pasco (ATIP) / ATIP Jail Reentry (ATIP JR) (Intercepts 3 & 4)

- ATIP is a state funded program that serves individuals in jail or reentering the community from jail with a primary substance use disorder.
 - ATIP screens 30-40 individuals monthly and enrolls about 10 new clients each month.
- ATIP JR is a DCF reinvestment grant funded program that serves individuals in jail or reentering the community from jail with a primary mental health diagnosis.
 - ATIP JR has 50 active clients and capacity to serve more.
- Referrals for ATIP/ATIP JR include self-referral, Public Defender's Office, PSO, BHIT and BayCare. Participants must sign a release form to participate.
- Individuals engaged in ATIP/ATIP JR received a variety of assessments for their individualized treatment plan:
 - Patient Health Questionnaire (PHQ-9)
 - Drug Abuse Screening Test (DAST)
 - Alcohol Use Disorders Identification Test-Concise (AUDIT-C)
 - Brief Jail Mental Health Screen (BJMHS)
 - The Columbia Suicide Severity Risk Scale (C-SSRS)
 - General Anxiety Disorder Screening (GAD-7)
 - PTSD Checklist (PCL-5)

- Mood Disorder Questionnaire (MDQ)
- The Columbia Suicide Severity Risk Scale (C-SSRS)
- GAINS Reentry Checklist
- Services include case management, Moral Reconciliation Therapy group, peer support, treatment and intervention services, and wraparound services.

Inmate Labor Program

- The labor program focuses on teaching vocational industry practices.
- Programs include carpentry, construction, county work crews such as animal control, laundry, administrative, clean-up services, and grounds maintenance.

Operation Payback Program

- Operation Payback is an alternative county jail sentence program that is administered by Pasco County Government.
- Alternative sentence programs may include maintenance for road and bridge, parks and recreation, animal control, clean-up crews, laundry, grounds maintenance and inmate vocational programs such as carpentry, welding, and construction.

Additional programs/services include:

- GED classes
- Narcotics Anonymous / Alcoholics Anonymous
- CareerSource

Problem-Solving Courts

Adult Drug Court (ADC)

- ADC is a voluntary program and referrals are accepted from the Public Defender's Office and the State Attorney's Office. To be eligible for ADC, individuals may not be charged with violent crimes or sexual offenses, felony charges are accepted.
- The average length of the program is 12-to-24 months.
- The ADC serves approximately 200 clients a year. However, ADC has capacity to serve additional clients.
- Treatment services are provided by WestCare (e.g., County contract). Medications/MOUD services are provided through the state. Department of Corrections (DOC) provides funding for residential, county and state for transitional housing such as ACE.

Veteran's Treatment Court (VTC)

- VTC is a voluntary program. Individuals are eligible for VTC if they have served or are serving in the United States Armed Forces. The charges must be related to substance use or mental health and eligible offenses include misdemeanors or third-degree felonies.
- The average length of the program is 12-to-24 months and participants are required to appear before the judge every 30 to 45 days.

Dependency Drug Court (DDC)

- DCC is a voluntary program and targets parents with substance use within the child welfare system and is still convening virtually since 2020.
- The average length of completion is a year or less.
- WestCare provides substance use services and BayCare provides mental health services.

Early Childhood Court (ECC)

- ECC is a voluntary court program and serves parents with substance use problems of children ages 0-5 involved in the child welfare system.
- The main focus of this court program is reunification.

Strengths

- There is additional capacity in the Pasco County problem-solving courts (adult drug court, veterans treatment court, dependency drug court, early childhood court).
- The Pasco County Jail has a reentry department focusing on transition back into the community.

Opportunities for Improvement

- Explore interest/feasibility of a Pasco County Mental Health Court program as an additional diversion program.
- CJMHSA Reinvestment Grant application is due 3/24/23.
- There is a need for resources to support an Assisted Outpatient Treatment (AOT) program.
- There is a need to expand on in-jail vocational/employment programming.
- Wellpath should review initial screening results to refer to BayCare ATIP/ATIP JR reentry program.
- Explore use of peer support specialists in-jail to host groups/support individuals.

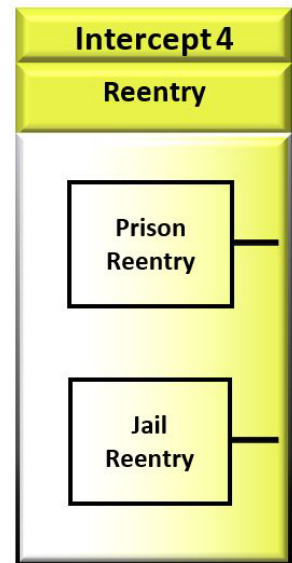
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Intercept 4—Reentry

Jail Reentry/Discharge Planning

Pasco County Jail Reentry

- Approximately 30-45 days prior to release, the reentry team begins reentry planning.
- Sentenced inmates are screened for eligibility for reentry services.
- Reentry Coordinators use an evidence-based Risk Needs Assessment Tool to identify risk and address criminogenic needs.
- Wellpath hired a discharge planner in early 2023.
- At the time of the mapping, if an individual was on psychotropic medications, they were provided three days of medications upon release.
- At times, individuals may be released after business hours with little means for transportation or connections to a program. They can voluntarily be released with a written request the following morning if their release time is late at 11:59 p.m.



BayCare Alternatives to Incarceration Pasco (ATIP) / ATIP Jail Reentry (ATIP JR) (Intercepts 3 & 4)

- Refer to description in Intercept 3.

Reentry Supports

The End Recidivism Project Extreme (ER Project)

- The End Recidivism Project is a 501(C)3 nonprofit organization and assists those reintegrating back into the community from jail and prison.
- The ER Project operates in Pasco, Pinellas, and Hillsborough Counties.
- Services include housing, family reunification, clothing, employment (job placement assistance), resume writing, financial training, transportation, food, computer training, counseling, mentorship, and support groups.

Strengths

- The ATIP/ATIP JR programs are supporting evidence-based jail reentry planning such as the APIC model.
- End Recidivism Project has a volunteer network that helps to provide transportation to services/programs when individuals are released from jail.

Opportunities for Improvement

- ATIP/ATIP JR has capacity to serve additional clients.
- There is a need for discharge planning process/protocol for individuals with time served.
- There is a need for better communication/collaboration with prisons relating to folks reentering Pasco County.

Intercept 5—Community Corrections

Community Supervision

County Probation

- At the time of the mapping, there were no specialized mental health caseloads. However, probation division is in the process of being revamped.
 - The average caseload is 1:170.
- Individuals are provided with a referral list from local organizations and additional community service providers are being explored as resources.

Crisis Services

Mobile Response Team (MRT) operated by BayCare (Intercepts 0 & 5)

- Refer to previous text in Intercept 0.

Community Engagement Center (CEC) operated by BayCare (Intercepts 0 & 5)

- In 2021, BayCare received grant funding from the Department of Health and Human Services to support the CEC with goals to increase access to care and recovery support for adults with serious mental illness and substance use in need of behavioral health services.
- The CEC provides screening and assessment, short-term crisis counseling, coordination of follow-up care, peer support groups, system navigation and benefits assistance.

Community Supports

Pasco Reentry Alliance

Pasco Alliance for Substance Addiction Prevention (Pasco ASAP) (Intercepts 0 & 5)

- Refer to description in Intercept 0.

BayCare Forensic Assertive Community Treatment (FACT) Team (Intercepts 0 & 5)

- Refer to description in Intercept 0.

BayCare Virtual Support Groups (Intercepts 0 & 5)

- Refer to description in Intercept 0.

Mobile Medical Unit (Intercepts 0 & 5)

- Refer to description in Intercept 0.

Coordinated Opioid Recovery Network (CORE) (Intercepts 0 & 5)

- Refer to description in Intercept 0.

The Sword and the Spoon

- The Sword and the Spoon provides outreach, support, and food to individuals experiencing homelessness in Pasco County.

Peer Services

NAMI Pasco (Intercepts 0 & 5)

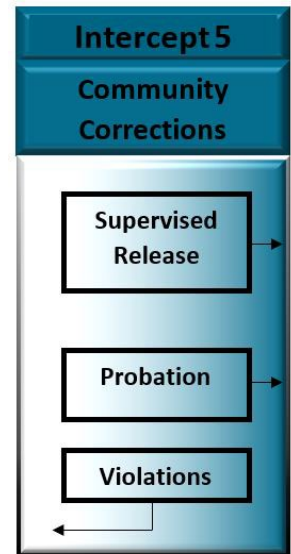
- Refer to description in Intercept 0.

Vincent House (Intercepts 0 & 5)

- Refer to description in Intercept 0.

Recovery Coast Area Narcotics Anonymous (East and West Pasco Chapters) (Intercepts 0 & 5)

- Refer to description in Intercept 0.



Hope Shot Recovery Community Organization (RCO) (Intercepts 0 & 5)

- Refer to description in Intercept 0.

Recovery Epicenter Foundation (Intercepts 0 & 5)

- Refer to description in Intercept 0.

Healing Heart Cafe (Intercepts 0 & 5)

- Refer to description in Intercept 0.

Faith-based Supports

St. Vincent De Paul

Metropolitan Ministries

- Metropolitan Ministries provides outreach, support for vouchers to obtain identification, relocation upon reentry from jail, assistance with food stamps, disability benefits, and finding housing.

Housing

BayCare PATH Team

- The PATH team assists clients with mental health problems to find and secure housing.

Vincent House

- Vincent House is working to build permanent supportive housing units for members on their 10-acre Hudson property. They will accept housing vouchers.
- The housing will be voluntarily available for Vincent House members with no time limits, background checks. There will be a mix of individual and group housing.

Accredited Sober Living and Halfway Houses

- *ACE Opportunities*
- *Associate Recovery Communities (ARC)*
- *Real Recovery*
- *Da Vinci Home*

Oxford House (coming soon)

Rope Center (domestic violence shelter)

Employment

CareerSource Pasco Hernando (Intercepts 0 & 5)

AM Skills

- AM Skills provide vocational opportunities, workforce training, and apprenticeships.

Vocational Rehabilitation

Strengths

- Pasco County is organizing a simulator to allow stakeholders and community leaders to experience what it is like to have co-occurring disorders and navigate the system of care.
- There is additional capacity in programs across the continuum. There is a need for education of existing programs/services to increase referrals.

Opportunities for Improvement

- There are no bus routes/stops by the Pasco County Jail.
- Transportation to/from program and services is a barrier upon release from jail.
- Housing vouchers are available and expiring because problems finding landlords who will accept vouchers due to mental health and justice histories.

- Engage faith-based organizations for additional community supports for target population.
- There is a need for a low-barrier shelter to support individuals that do not have any place to go upon reentry to the community.
- There is lack of housing in the community.
 - Those that are homeless often sit in jail because cannot be released without an address/place of residence.
 - There is also a gap in housing for those who do not meet eligibility criteria for sober living (e.g. if on psychotropic medication, MAT).
- Vincent House purchased a 10-acre property in Hernando County with plans to build housing units/supports for individuals with mental health problems.
- Leverage employment opportunities from Amazon and Target distribution centers being built in Pasco County.
- East Pasco County needs additional resources across intercepts

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Pasco County Priorities for Change

At the end of the mapping on day one, priority areas are determined through a voting process. Workshop participants are asked to identify a set of priorities followed by a vote, where each participant has three votes. Participants are not allowed to vote for the same priority more than once. The voting took place on February 14, 2023.

As a result of day one discussions, nine goals/priorities emerged (Table 5). Only the top four of the nine goals are addressed in the action plan, as they were voted most important by the group. However, the entire list of the nine goals/priorities is provided below to guide future planning efforts. The top four priorities / goals are identified in bold text.

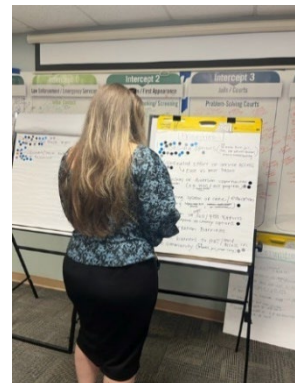


Figure 2. Stakeholder voting for top priorities

Table 5.
Priority Voting Survey Results

Priority Area/Goal	# Votes
Housing options (e.g. release from jail, PSH, low-barrier shelter, transitional housing)	22
Behavioral Health urgent care	18
Collaboration/community awareness of resources	17
Transportation barriers	10
Coordinated effort of services access <ul style="list-style-type: none"> • East vs. west Pasco 	6
Expansion of diversion opportunities services (e.g. MHC Mental Health Court/AOT program)	6
Address barriers to MOUD/Med Access in the community (e.g. hospitals, jail, sober living)	5
Navigating system of care/education	4
Coordination of 211/988 efforts <ul style="list-style-type: none"> • Possibility of in-county options 	3

Pasco County Action Plan

Action Planning Process



Figure 3. Pasco County SIM Stakeholders

For action planning on the top four priorities/goals, stakeholders were split into breakout groups to create tasks, objectives, performance measures/action steps for each priority area identified. Groups were randomly selected to ensure wide representation of organizations and communities within each priority’s goals/objectives (Table 6). Each breakout group shared their work on the assigned goal/priority area with the larger group and participated in an open discussion. The stakeholders were enthusiastic and engaged participants throughout the development of a strategic action plan. The plan specifies the individuals responsible for implementation of each task and is presented on the following pages.

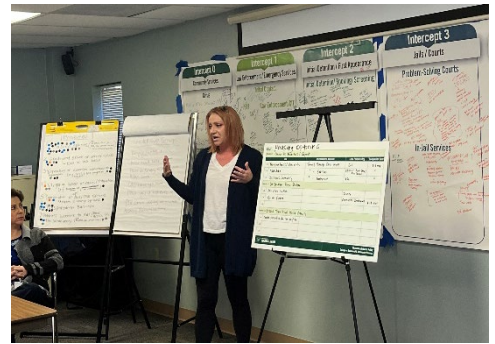


Figure 4. Presenting action plan items

Table 6.
Summary of Action Planning Group Participants

Group	Participants
Goal 1: Housing	Don Anderson, Jean Jones, Chrissie Parris, Julia Pauls, Toni Roach, Elizabeth Statzer, Lauren Viera, and Jemma Wilson
Goal 2: Behavioral Health Urgent Care	Michele Emmerman, Kiwanis Jackson, Melissa Litardo, Jenine Martin-Literski, Sam Picard, Laura Rinkcus-Barone, Kellie Rodriguez, and Sandra Smith Serrano
Goal 3: Collaboration/Community Awareness of Resources	Michelle Ardabily, Megan Chaires-Brumbles, Kim Geiger, Stacey Jenkins, Jordyn Schroeder, Jillian Uhl, and Janet Waye, Diane Battle
Goal 4: Transportation Barriers	Sonya Bufe, Stephanie Cabrera, Thomas Goyer, Cheri Holzbacher, Angela Johnson, Billy Major, Toni Fixico, and Patricia Sullivan

Goal 1: Housing Options

Task		Performance Measure	Lead Person or Organization	Projected Completion Date
Objective 1.1: Expand community awareness and support.				
1.1a	Develop campaigns for specific neighborhoods and residents.	<ul style="list-style-type: none"> Develop targeted messaging on housing resources in the community. 	<ul style="list-style-type: none"> CoC 	3-6 months
1.1b	Conduct outreach to providers and business community.	<ul style="list-style-type: none"> Research and review housing related services available through community providers. Determine if there are any housing services/employment opportunities available through business community. 	<ul style="list-style-type: none"> CFBHN Acute Care Reg Council EDC 	3-6 months
Objective 1.2: Explore feasibility of establishment of a low-demand shelter and transitional housing				
1.2a	Pursue funding opportunities.	<ul style="list-style-type: none"> Explore funding opportunities. Lobby elected officials. 	<ul style="list-style-type: none"> Pasco County Community Development 	6-9 months
1.2b	Explore locations for low-demand shelters and transitional housing.	<ul style="list-style-type: none"> Create an inventory of properties/locations. Review list of county properties for non-profits for the purpose of expanding transitional housing capacity. 	<ul style="list-style-type: none"> Community Development Pasco County 	6-9 months

Group participants: Don Anderson, Jean Jones, Chrissie Parris, Julia Pauls, Toni Roach, Elizabeth Statzer, Lauren Viera, and Jemma Wilson

Goal 2: Behavioral Health Urgent Care

Task		Performance Measure	Lead Person or Organization	Projected Completion Date
Objective 2.1: Create immediate access to behavioral health treatment in Pasco County.				
2.1a	Secure funding.	<ul style="list-style-type: none"> Explore funding opportunities to support BH urgent care. 	<ul style="list-style-type: none"> Tracey Kaly, BayCare 	In progress
2.1b	Identify a location that would best serve Pasco County residents.	<ul style="list-style-type: none"> Sign contracts. 		May 2023
2.1.c	Expand community awareness.	<ul style="list-style-type: none"> Identify partners that utilizing marketing strategies to increase awareness. 		In progress
Objective 2.2: Explore best practice models for behavioral health urgent care.				
2.2a	Review best practice models to determine array of services to be offered.	<ul style="list-style-type: none"> Initial targeted services offered/implemented. 	<ul style="list-style-type: none"> BayCare 	In progress
2.2b	Pilot test model in phases for staffing and hours of operation.	<ul style="list-style-type: none"> Pilot initial hours 7am-7pm with goal of operating 24 hours a day. 		In progress
2.2c	Engage community partners to be co-located onsite of BH urgent care.	<ul style="list-style-type: none"> Seek engagement/commitment from initial partners. 		In progress
Objective 2.3: Create plan for continued growth.				
2.3a	Develop community awareness campaign prior to and during opening of BH urgent care opens to raise awareness of available resource in the community.	<ul style="list-style-type: none"> Leverage community awareness priority to facilitate conversations about this emerging resource in the community. Gather stakeholder feedback on accessibility to community and any perceived gaps or opportunities to address community needs for future growth. 	<ul style="list-style-type: none"> BayCare 	TBD
2.3b	Explore bus transportation routes and services targeted to east Pasco.	<ul style="list-style-type: none"> Determine if there can be a bus route located conveniently to the BH urgent care and determine if it is accessible to east Pasco residents. 		TBD

Group Participants: Michele Emmerman, Kiwanis Jackson, Melissa Litardo, Jenine Martin-Literski, Sam Picard, Laura Rinkcus-Barone, Kellie Rodriguez, and Sandra Smith Serrano

Goal 3: Collaboration/community awareness of resources

Task		Performance Measure	Lead Person or Organization	Projected Completion Date
Objective 3.1: Increase community awareness and utilization of available resources.				
3.1a	Reach out to 211/988 contact for Pasco specific resources – educate and find help FL.	<ul style="list-style-type: none"> Increase in MRT and resource referrals. Decrease in 911 calls. 	<ul style="list-style-type: none"> CFBHN Acute Care 	2024
3.1b	Convene community resource fair quarterly in east and west Pasco County.	<ul style="list-style-type: none"> Host community resource fair and record internal referrals/conduct survey. 	<ul style="list-style-type: none"> ASAP Health Department 	August 2023 - 2024
3.1.c	Resource flyers at hospitals and private organizations	<ul style="list-style-type: none"> Record number of locations that flyers were disseminated to. Survey/internal referrals. 	<ul style="list-style-type: none"> Pasco Human Services 	2024
Objective 3.2: Conduct inventory of community resources and processes.				
3.2a	Call 211/988/ as a “secret shopper” to see how they work/Find Help FL.	<ul style="list-style-type: none"> Convene meeting with 211/988 providers. Call hotlines to determine and record referral pathways. 	<ul style="list-style-type: none"> BayCare 211/988 PSO 	2023
3.2b	Collect and consolidate list of all county resources.	<ul style="list-style-type: none"> List number of services provided, summary of services, and corresponding contact information providers. 	<ul style="list-style-type: none"> CFBHN Acute Care 	2023

Group Participants: Michelle Ardabily, Megan Chaires-Brumbles, Kim Geiger, Stacey Jenkins, Jordyn Schroeder, Jillian Uhl, and Janet Waye, Diane Battle

Goal 4: Transportation Barriers

Task		Performance Measure	Lead Person or Organization	Projected Completion Date
Objective 4.1: Identify gaps to increase transportation routes and resources.				
4.1a	Meet with Pasco County Public Transportation to discuss options for routes and bus availability specific to services on both sides of county.	<ul style="list-style-type: none"> • Convene a meeting within 3 months. • Gather data on need, jail, services. • Explore/ask for funding. 	<ul style="list-style-type: none"> • Pasco County Comm. Committee • Cathy Pearson – county • Public Safety Coordinating Council 	6 – 9 months
4.1b	Conduct training on utilization of bus system routes.	<ul style="list-style-type: none"> • Bring awareness to available resources. • Reduction pass option. • Increase utilization. • Improve accuracy for schedules. • Accurate resource. • Determine if app could function as more accurate/helpful resource. 	<ul style="list-style-type: none"> • Faith based communities • Programs and Services • NAMI Pasco 	6 – 9 months
4.1.c	Explore options for out-of-county transportation resources.	<ul style="list-style-type: none"> • Reach out to nearby counties to share best practices related to their transportation practices/resources. • Weigh the pros and cons of utilizing out-of-county transportation resources 	<ul style="list-style-type: none"> • Pasco County Comm. Committee • Cathy Pearson – county • Public Safety Coordinating Council 	TBD
Objective 4.2: Explore methods of transportation outside of the county bus system.				
4.2a	Explore feasibility for Pasco County contract with ride services.	<ul style="list-style-type: none"> • Review option of 90 day for those in services. • Inventory partnerships currently established. • Look for gaps. 	<ul style="list-style-type: none"> • Pasco County Reentry Alliance • Pasco Opioid Taskforce 	6 – 9 months

Task		Performance Measure	Lead Person or Organization	Projected Completion Date
Objective 4.2: Explore methods of transportation outside of the county bus system.				
4.2b	Shuttles/other outside resources.	<ul style="list-style-type: none"> • Improve the option for Individual released. • Late night/early warning to improve safety. • Who else runs shuttles? 	<ul style="list-style-type: none"> • Faith based communities • Pasco County Jail 	6 – 9 months
4.2c	Discuss with Hillsborough County and PF office on how contracts were established.	<ul style="list-style-type: none"> • Explore ideas around liability with county legal. • Convene designated staffing. 	<ul style="list-style-type: none"> • Pasco County legal 	6 – 9 months
Objective 4.3: Engage community organizations to assist with reduction of transportation barriers.				
4.3a	Develop plan for license assistance/amnesty and donation funds.	<ul style="list-style-type: none"> • Convene committee to research and identify possibilities for. 	<ul style="list-style-type: none"> • Safety Council • Pasco County 	9 – 12 months
4.3b	Reduce barriers through community donations and fundraising.	<ul style="list-style-type: none"> • Organize an annual drive for funding these supports. • Conduct outreach to community organizations and community members for car and bike donations as well as clothing and other essential needs. 	<ul style="list-style-type: none"> • Pasco County Court (similar to Stand) • Down Amnesty 	9 – 12 months

Group Participants: Sonya Bufe, Stephanie Cabrera, Thomas Goyer, Cheri Holzbacher, Angela Johnson, Billy Major, Toni Reynolds, and Patricia Sullivan

Quick Fixes / Low-Hanging Fruit

While most priorities identified during a SIM mapping workshop require significant planning and resources to implement, quick fixes are changes that can be implemented with only minimal investment of time and little, if any, financial investment. At the same time, quick fixes can have a significant impact on the trajectories of youth with mental and substance disorders in the justice system. The bulleted items below are activities identified by the TAC that appear to be a “quick fix” that may be explored in addition to implementation of the action plan.

- Conduct in “secret shopper” activity to understand referral pathways for 211/988 hotlines.
- Engage community partners including NAMI, the Pasco County Health Department, faith-based organizations, Florida Association of Recovery Residences, and RCOs in future conversations and strategic planning efforts for the target population.
- Conduct outreach to NAMI to determine if they are convening local family support groups in order to refer residents to in-county groups, rather than out-of-county groups for support.
- Determine if CFBHN is still comparing jail booking data to client records to find commonalities/share with community providers when their clients are incarcerated.
- Explore ways to leverage BayCare bus to expand services to East Pasco through mobile outreach and engagement of existing programs/services.
- Connect with local vocational and employment programs to assist with opportunities for individuals released from Pasco County Jail.

Parking Lot

Some gaps identified during the Sequential Intercept Mapping are too large or in-depth to address during the workshop. These items are identified throughout the mapping process and placed in the “parking lot”. Items in this section are flagged as important to consider and discuss further, either through targeted training, further mapping efforts, or future investments. Items identified in Pasco County for further discussion include:

- Education on the difference between Intellectual and developmental disabilities (e.g. dementia and autism) and mental health problems among crisis calls.

Recommendations

The Sequential Intercept Mapping was an excellent example of community collaboration and a focused approach to addressing the needs of this target population. To that end, as discussed and observed during the SIM, the USF CJMHSA TAC presents the following recommendations:

1. Increase awareness and education of available pathways to access treatment services.
 - a. Convene lunch & learns with primary care providers, community organizations, and law enforcement.
2. Develop and facilitate trainings related to the Marchman Act process for families and community members, and physicians.
 - a. Explore options for legal counsel or clerk personnel to assist families in understanding the process and expectations.
 - b. Increase educational activities among hospital staff (e.g., Marchman Act lunch & learns).
3. Review best practices for jail mental health and substance use screening and assessment tools and examine if they align with instruments currently in place at jail booking (e.g., Brief Jail Mental Health Screen).
4. Explore opportunities to conduct evidence-based screening and assessments sooner in the jail (at the mapping was stated conducted within two weeks).
 - a. Consider information sharing agreements with BayCare and community providers to disclose screening results for earlier engagement in jail programs such as ATIP and ATIP JR.
5. Explore interest and feasibility of planning for a Paso County Mental Health Court program to address needs for diversion programming and treatment for individuals with a primary mental health diagnosis involved in the criminal justice system.
 - a. This may also serve as a means to address underutilization of drug court resources/treatment services.
6. Leverage peer support services throughout the continuum to assist individuals with navigating the system of care and access to treatment services.
7. Explore shared staffing models to address workforce shortages.

For information or clarification regarding this SIM, action plan, and report, contact:

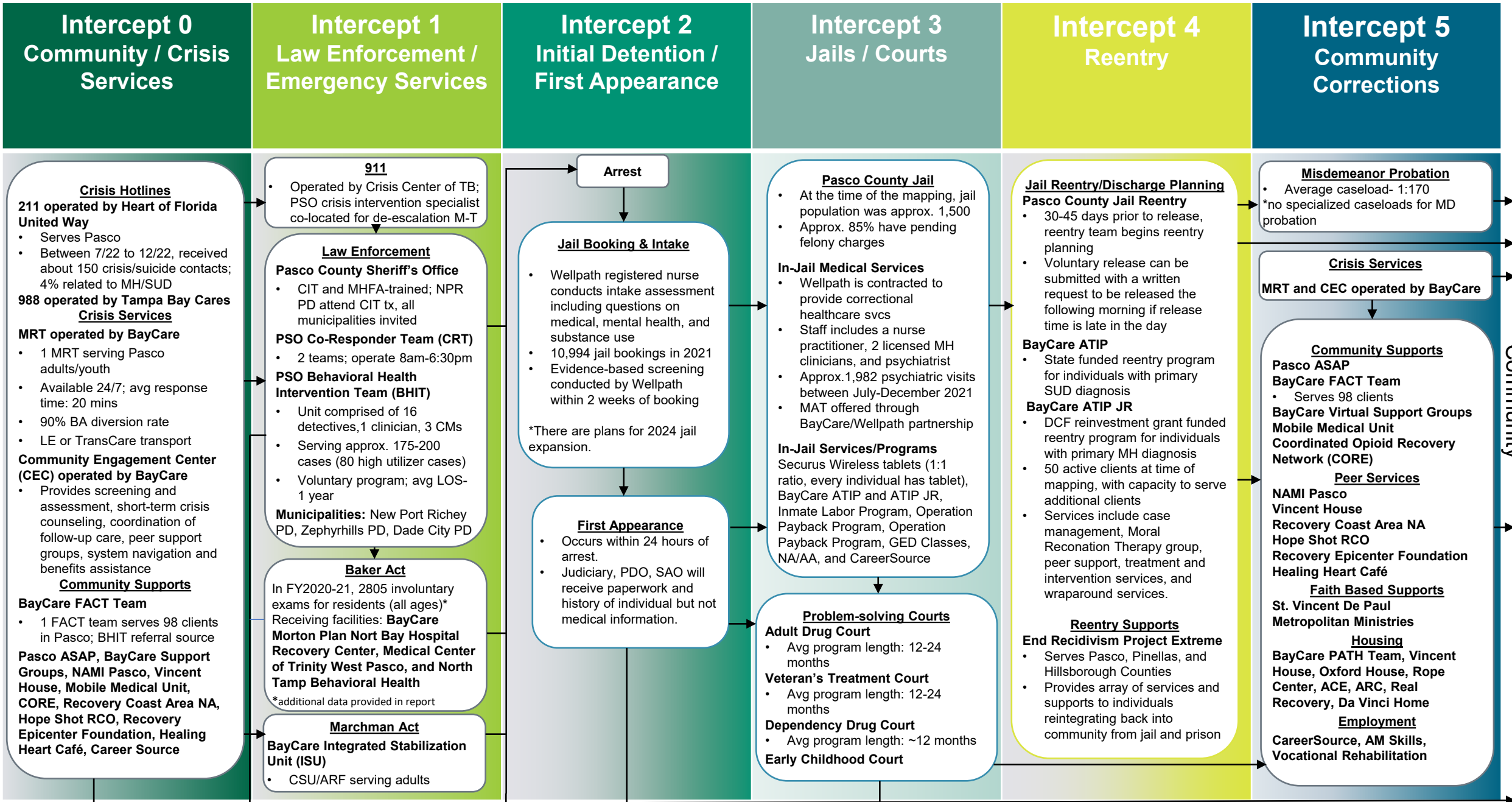
Abby Shockley, Director, CJMHSA TAC, ashockley1@usf.edu

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Please visit the USF CJMHSA Technical Assistance website at www.floridatac.org

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Sequential Intercept Map: Pasco County, Florida



Appendix A: Participant List

Name	Organization	Role/Title	Email
Don Anderson	Homeless Coalition	Chief Executive Officer	don@pascohomelesscoalition.org
Michelle Ardabily	Sixth Judicial Circuit	Chief Deputy Court Administrator	mardabily@jud6.org
Diane Battle	BayCare	ATIP Program Supervisor	Diane.Battle@baycare.org
Sonya Bufe	BayCare	Clinical Manager	Sonya.Bufe@baycare.org
Megan Chaires-Brumbles	BayCare		chairesmegan022@gmail.com
Stephanie Cabrera	Pasco County Corrections	Reentry Coordinator	lscabrera@pascocorrection.org
Michele Emmerman	Sixth Judicial Circuit	Senior Court Program Specialist	memmeran@jud6.org
Toni Fixico	BayCare	Peer	toni.fixico@baycare.org
Thomas Goyer	BayCare	Client	thomasgoyeroo@gmail.com
Kim Geiger	Pasco County	Misdemeanor Probation Officer	kgeiger@pascocountyfl.net
Beth Holland	USF CJMHSA TAC	Learning and Development Facilitator	Holland75@usf.edu
Cheri Holzbacher	CFBHN	Program Manager	cholzbacher@cfbhn.net
Kiwanis Jackson	BayCare	ATIP Case Manager	kiwanis.jackson@baycare.org
Chief Stacey Jenkins	Pasco County Corrections	Chief Correctional Officer	sajenkins@pascocorrections.net
Angela Johnson	Adult Felony Drug Court	Drug Court Manager	ajohnson@jud6.org
Jean Jones	WestCare	Director	jean.jones@westcare.com

Name	Organization	Role/Title	Email
Tracey Kaly	BayCare	Director of Operations	Tracey.kaly@baycare.org
Melissa Litardo	BayCare	Integration Stabilization Unit	melissa.litardo@baycare.org
Billy Major	Pasco County Sheriff's Office	Diversion and Reentry Manager	wmajor@pascosheriff.org
Jenine Martin Literski	BayCare	Clinical Manager	jenine.martin@baycare.org
Katelind Melendez	USF CJMHSA TAC	Assistant Program Director	katelind@usf.edu
Dr. Kathleen Moore	USF FMHI	Subject Matter Expert	kamoore@usf.edu
Karen Norris	New Port Richey Police	Detective/CIT	norrisk@cityofnewportrichey.org
Chrissie Parris	BayCare	Prevention- Program Chat Coordinator	christine.parris@baycare.org
Julia Pauls	Re-entry Alliance – End Recidivism Project	Director	erprojectextreme@gmail.com
Sam Picard	BayCare	Community Engagement	Samuel.picard@baycare.org
Laura Rinkcus-Barone	Pasco Co Public Safety	Program Manager	lrinkusbarone@pascocountyfl.net
Captain Toni Roach	Pasco County Sheriff's Office	Behavioral Health Intervention Team	troach@pascoheriff.org
Kellie Rodriguez	BayCare	ASAP Coordinator	Kellie.rodriguez@baycare.org
Jordyn Schroeder	Pasco County Sheriff's Office	Criminal Intelligence Analyst	jschroeder@pascosheriff.org
Sandy Smith Serrano	BayCare	Peer	sandra.smithserrano@baycare.org
Elizabeth Statzer	Vincent House	Director	elizabeth@vincenthouse.org
Patricia Sullivan	Sixth Judicial Court	Court Program Coordinator	Psullivan@jud6.org

Name	Organization	Role/Title	Email
Jillian Uhl	Pasco County	Reentry	juhl@pascocorrections.net
Janet Waye	BayCare	MRT Program Supervisor	Janet.waye@baycare.org
Jemma Wilson	BayCare	Integrated Stabilization Unit	jemma.wilson@baycare.org
Lauren Vieira	BayCare	Program Supervisor	Lauren.vieira@baycare.org

Appendix B: Pasco County Data Snapshot

This appendix summarizes publicly available data as well as data collected by BayCare and Pasco County stakeholders concerning demographics, mental health, substance use, mental health, and justice indicators.

Table B1.

Summary of BayCare Mobile Response Team Data (July-December 2022)

	MRT
# of Calls Received (count)	505
# Repeat Calls	40 (8%)
Average Response Time	20 minutes
# of Face to Face Episodes	332 (66%)

Table B2.

Summary of Pasco Sheriff's Office MH Calls

PSO	2021	2022
# MH Calls handled by trained LE	3,599	2,868 (-23%)
Crisis Intervention Teams-trained deputies/staff	281	321 (+13%)

Table B3.
Involuntary Examinations Initiated by Law Enforcement

Law Enforcement Agency	Involuntary Exams in FY 2020-2021	
	Number	% of County Total
Pasco County Sheriff's Office	2,270	80.93%
Zephyrhills Police Department	261	9.30%
New Port Richey Police Department	146	5.20%
Dade City Police Department	101	3.60%
Port Richey Police Department	27	0.96%
Total	2,805	

(Baker Act Reporting Center FY 2020-2021 Annual Report, 2022)

Table B4.
Summary of ISU Admissions

ISU	Total Admissions (includes duplicate patients/readmissions)	CSU admissions (subset)	ARF admissions (subset)	Average client age
July – December 2021	1,066	607 (57%)	459 (43%)	38.41 years
July – December 2022	1,019	517 (51%)	502 (49%)*	39.82 years

*There is a 5% decrease in admissions from 2021 to 2022.

Table B5.
Pasco County Leadership Groups

Meeting	Frequency
Public Safety Coordinating Council (oversees CJMHPA grant program)	Quarterly
Pasco Acute Care	Monthly
Pasco County Reentry Alliance	Monthly
Pasco Alliance for Substance Addiction Prevention (ASAP)	Monthly
Continuum of Care	Monthly
Pasco Opioid Taskforce	Quarterly
Pasco Sheriff's Office Advisory Committee	Quarterly
Recovery	Roundtable

Appendix C: Resources

Web Resources

Partners

Criminal Justice, Mental Health, and Substance Abuse Technical Assistance Center (CJMHSATAC)

<http://www.floridatac.org/>

Louis de la Parte Florida Mental Health Institute- Department of Mental Health Law and Policy (MHLPI)

<http://www.usf.edu/cbcs/mhlp/>

Florida Alcohol and Drug Abuse Association

<https://www.fadaa.org/>

Florida Department of Children and Families (DCF)- Mental Health and Substance Use

<https://www.myflfamilies.com/service-programs/samh/>

Policy Research Associates (PRA)

<https://www.prainc.com/>

SAMHSA's GAINS Center for Behavioral Health and Justice Transformation

<https://www.samhsa.gov/gains-center>

The Substance Abuse and Mental Health Services Administration (SAMHSA) Web Resources

The Substance Abuse and Mental Health Services Administration (SAMHSA)

<https://www.samhsa.gov/>

Center for Mental Health Services

<https://www.samhsa.gov/about-us/who-we-are/offices-centers/cmhs>

Center for Substance Abuse Prevention

<https://www.samhsa.gov/about-us/who-we-are/offices-centers/csap>

Center for Substance Abuse Treatment

<https://www.samhsa.gov/about-us/who-we-are/offices-centers/csat>

Homelessness Programs and Resources

<https://www.samhsa.gov/homelessness-programs-resources>

National Center for Trauma Informed Care (NCTIC)

<https://tash.org/nctic/>

National Clearinghouse for Alcohol and Drug Information

<https://clearinghouse.fmcsa.dot.gov/>

SAMHSA Grant Announcements

<https://www.samhsa.gov/grants/grant-announcements-2021>

Evidence-Based Practices Resource Center SAMHSA'S Knowledge Network

<https://www.samhsa.gov/ebp-resource-center>

Other Web Resources

Baker Act Reporting Center	http://bakeract.fmhi.usf.edu/
Council of State Governments (CSG)	http://www.csg.org/
CSG Justice Center	https://csgjusticecenter.org/
Grant Opportunities	http://www.grants.gov/
National Alliance for the Mentally Ill (NAMI)	http://www.nami.org/
National Alliance to End Homelessness	https://endhomelessness.org/resource/housing-first/
National Center for Cultural Competence	https://nccc.georgetown.edu/
National Council for Behavioral Health	https://www.thenationalcouncil.org/
National Criminal Justice Reference Service	https://www.ojp.gov/ncjrs/new-ojp-resources
National Institute of Corrections	http://nicic.gov/
National Institute on Drug Abuse	https://www.drugabuse.gov/
Office of Justice Programs	https://ojp.gov/
Office of Juvenile Justice and Delinquency Prevention (OJJDP)	https://www.ojjdp.gov/mpg
U.S. Department of Health and Human Services - Mental Health	https://www.mentalhealth.gov/
U.S. Department of Veterans Affairs - Mental Health	http://www.mentalhealth.va.gov/
United State Interagency Council on Homelessness	https://www.usich.gov/

Addendum: June 2023 Pasco County SIM Action Plan Update

This addendum is a supplement to the Pasco County SIM Report.

Summary of TA Engagement

On June 21, 2023, Pasco County stakeholders, community members, grantee BayCare Behavioral Health, and the Criminal Justice, Mental Health, Substance Abuse Technical Assistance Center (CJMHSATAC) convened a follow-up meeting for the February 2023 adult Sequential Intercept Mapping (SIM). During the meeting, the TAC presented a brief overview of the one-and-a-half-day SIM workshop to level set the group, summarize major take-aways and discuss the top four priority areas that emerged. The meeting then shifted to discuss community updates since the SIM convened in February and review the action plan in order to give stakeholders the opportunity to engage in future action planning meetings to address the identified objectives and tasks. This addendum summarizes the follow-up engagement and updated action planning groups.

June 2023 Community Updates

During the follow-up meeting, we did allow an open discussion on community updates and progress towards SIM priorities. These updates are presented by Intercept/Priority Area.

Intercept 0 / Goal 3: Collaboration/Community Awareness of Resources

- Relating to the priority area of collaboration/community awareness, providers of 211/988 have been engaged in the Acute Care Meetings convening monthly.
- 211 is sharing more detailed data (types of calls, requests).
- The priority area was identified as a designated agenda item at future Acute Care Meetings.
- There is a desire to engage local NAMI chapter and Pasco County Human Services Collaboration Center in future planning efforts.

Intercept 1 / Goal 2: Behavioral Health Urgent Care

- The BH Urgent Care is still in planning stages. BayCare has secured funding and are in the process of discussing construction and building plans for the urgent care to be located in West Pasco.

Intercept 2

- A recommendation during the SIM was to determine if CFBHN is still comparing jail booking data to client records to find commonalities/share with community providers when their clients are incarcerated. CFBHN experienced IT updates to their data system. However, CFBHN is in preliminary data exchange discussions with Pasco County Corrections.

Intercept 3

- There is a new inmate programs instructor beginning at the Pasco County Jail on July 24, 2024, to assist with programs and vocational training.

Intercept 4

- Regarding individuals released from jail back into the community, the communication between BayCare Behavioral Health and the Public Defender's office has strengthened and the organizations are working in a collaborative manner. The following improvements have been made: 1) The Public Defender's Office has committed to sending BayCare referrals of qualifying individuals whose case has been accepted as being resolved by outpatient, and this warm handoff increases ease, ability, and opportunity for individuals to utilize services and 2) The Public Defender's Office hired a Disposition Specialist who will serve as a liaison for communication between BayCare Behavioral Health and the Public Defender's Office. The Disposition Specialist will support access to care and timeliness of care by assisting with gaining the Public Defender's permission or lack thereof to open a client to behavioral health services.

Intercept 5 / Goal 4: Transportation Barriers

- Relative to the priority area of transportation barriers, there is representation at the Acute Care meeting from the Department of Health and they are working to survey the community and community providers on their experience relating to transportation barriers.

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Pasco County Action Plan

Below is an updated Summary of Action Planning Groups that includes those who volunteered during the follow-up meeting. The recommended additions are those who were not present at the meeting but recommended as potential participants pending outreach to these organizations and/or individuals.

Table 1.
Updated Action Planning Groups

Group	Participants
Goal 1: Housing	<p>Jean Jones, Chrissie Parris, Julia Pauls, Toni Roach, Elizabeth Statzer, Lauren Viera, and Jemma Wilson, Jennifer Watts, Kellie Rodriguez</p> <p>Recommended Participants: HopeShot, Recovery EpiCenter, Metropolitan Ministries (Sonya Flores, sonya.flores@metromin.org), St. Vincent De Paul (christines@svdpsp.org), Pasco County BOCC</p>
Goal 2: Behavioral Health Urgent Care	<p>Melissa Litardo, Jenine Martin-Literski, Sam Picard, Kellie Rodriguez, Tracey Kaly, Janet Waye, Diane Battle, Sonya Bufe</p>
Goal 3: Collaboration/Community Awareness of Resources	<p>Michelle Ardabily, Kim Geiger, Stacey Jenkins, Jordyn Schroeder, Jillian Uhl, and Janet Waye, Kellie Rodriguez, Karen Barfield, Chrissie Parris, Michele Emmerman, Laura Rinkcus-Barone, Kirsten Penkoski</p> <p>Recommended Participants: Heart of Florida United Way (Day Catalano, day.catalano@hfuw.org); Florida Department of Corrections (Chris Dudley, christopher.dudley@fdc.myflorida.com),</p>
Goal 4: Transportation Barriers	<p>Sonya Bufe, Stephanie Cabrerra, Cheri Holzbacher, Angela Johnson, Billy Major, Patricia Sullivan, Kimberly Geiger,</p> <p>Recommended Participants: Pasco County Director of Community Services (Brian Hoben, bhoben@mypasco.net), Pasco DOH (Tom Panagopoulos, Tom.Panagopoulos@flhealth.gov; Megan.Carmichael@flhealth.gov), Pasco County Public Transportation (Rosemarie Bruckner, rbruckner@gopasco.com), United Way (Laura A. Knight LauraK@unitedwaypasco.org), Pasco County BOCC, Stacey Jenkins</p>

Follow-up Meeting Participant List

Name	Organization	Role/Title	Email
Michelle Ardabily	Sixth Judicial Circuit	Chief Deputy Court Administrator	mardabily@jud6.org
Diane Battle	BayCare	ATIP Program Supervisor	Diane.Battle@baycare.org
Karen Barfield	CFBHN	Community Manager for C6 & C13	kbarfield@cfbhn.org
Sonya Bufe	BayCare	Clinical Manager	Sonya.Bufe@baycare.org
Stephanie Cabrera	Pasco County Corrections	Reentry Coordinator	lscabrera@pascocorrection.org
Missy Coyle	BayCare	Prevention	Missy.Coyle@baycare.org
Michele Emmerman	Sixth Judicial Circuit	Senior Court Program Specialist	memmeran@jud6.org
Kim Geiger	Pasco County	Misdemeanor Probation Officer	kgeiger@pascocountyfl.net
Beth Holland	USF CJMHSA TAC	Learning and Development Facilitator	Holland75@usf.edu
Chief Stacey Jenkins	Pasco County Corrections	Chief Correctional Officer	sajenkins@pascocorrections.net
Tracey Kaly	BayCare	Director of Operations	Tracey.kaly@baycare.org
Melissa Litardo	BayCare	Integration Stabilization Unit	melissa.litardo@baycare.org
Jenine Martin Literski	BayCare	Clinical Manager	jenine.martin@baycare.org
Katelind Melendez	USF CJMHSA TAC	Assistant Program Director	katelind@usf.edu
Dr. Kathleen Moore	USF FMHI	Subject Matter Expert	kamoore@usf.edu
Chrissie Parris	BayCare	Prevention- Program Chat Coordinator	christine.parris@baycare.org
Kristen Penkoski	BayCare	ATIP Case Manager	Kirsten.Penkoski@baycare.org
Lauren Rinkus-Barone	Pasco Co Public Safety	Program Manager	lrinkusbarone@pascocountyfl.net
Kellie Rodriguez	BayCare	ASAP Coordinator	Kellie.rodriguez@baycare.org
Jordyn Schroeder	Pasco County Sheriff's Office	Criminal Intelligence Analyst	jschroeder@pascosheriff.org
Jillian Uhl	Pasco County	Reentry	juhl@pascocorrections.net
Lauren Vieira	BayCare	Program Supervisor	Lauren.vieira@baycare.org
Janet Waye	BayCare	MRT Program Supervisor	Janet.waye@baycare.org
Jennifer Watts	Coalition for the Homeless	Chief Programs Officer	jennifer@pascohomelesscoalition.org